



## **Disclosure Statement**

**February 28, 2023**

**Lutheran Retirement Center-Wilmington, Inc.**

**Lutheran Home – Wilmington, Inc.**

**Lutheran Home Wilmington Property, Inc.**

**DBA**

**Trinity Landing**

**5450 Trinity Landing Way**

**Wilmington, North Carolina 28409**

**In accordance with Chapter 58, Article 64-20(b) of the North Carolina General Statutes of the State of North Carolina:**

- **This disclosure Statement may be delivered until revised, but not after July 28, 2023.**
- **Delivery of the Disclosure Statement to a contracting party before the execution of a contract for the provision of continuing care is required by NCGS 58-64;**
- **This Disclosure Statement has not been reviewed or approved by any government agency or representative to ensure accuracy or completeness of the information set out.**

# TRINITY LANDING DISCLOSURE STATEMENT

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### **Included at the end of the Disclosure Statement are five exhibits:**

- **Exhibit A:** Interim Financial Statements
- **Exhibit B:** Certified Financial Statements
- **Exhibit C:** Five Year Projection Statements
- **Exhibit D:** Actuarial Report
- **Exhibit E:** Residency Agreement

## **I. Organization Introduction and Information**

### **A. Description of Organization**

Lutheran Retirement Center-Wilmington, Inc. Lutheran Home – Wilmington, Inc. Lutheran Home Wilmington Property, Inc. DBA Trinity Landing is an affiliate of Lutheran Services for the Aging, Inc. (LSA). LSA is publicly branded as Lutheran Services Carolinas (LSC).

LSC is a non-profit corporation headquartered in Salisbury, North Carolina and is affiliated with the North Carolina Evangelical Lutheran Church in America. LSC was established in 1960 and began operations in 1962 as North Carolina Lutheran Homes. LSC has grown from a small nursing home in Hickory to currently managing its three skilled nursing facilities, three skilled nursing/assisted living combination facilities, one stand-alone assisted living home facility, one CCRC, and one rental retirement community. LSC also owns and operates a pharmacy, an adult day service, and a home care company and is co-owner of a therapy company.

LSC has an affiliate company, LSA Management, Inc., (LSAM) which is the management company for all the senior service communities that LSC owns and operates. LSAM has been the managing entity for all of the communities since its incorporation in 2004 and provides all of the day-to-day operational oversight and management.

### **B. Mission, Vision and Values**

#### **Mission**

“Empowered by Christ, we walk together with all we serve.”

#### **Vision**

The vision of Lutheran Services Carolinas is to fulfill the proclamation of Christ in John 10:10, “I came that they may have life and have it abundantly.”

#### **Values**

- **Compassion:** Compassion is at the foundation of the LSC ministry. To be compassionate is to recognize the hurt or unhappiness of another and act to change it. LSC employees work in a compassionate manner to improve the lives of all they serve.
- **Faith:** Many employees choose to work at LSC because the desire to serve is intrinsic to their faith; they feel called to love and to serve. LSC employees strive to be content and joyful in their work and to create an atmosphere of support and forgiveness.
- **Integrity:** LSC employees work responsibly, honestly, and in a transparent manner. There is an expectation of honesty at all levels of the organization. LSC promotes a just culture, where employees feel comfortable voicing concerns, seeking help, or admitting failures.
- **Respect:** LSC strives to create a diverse and inclusive workplace where everyone is treated with dignity, and differences are accepted and enjoyed. LSC employees embrace the gifts of all and recognize the worth of each person.

- **Excellence:** Any job worth doing is worth doing well. LSC employees strive for excellence and encourage it in others. Employees seek out opportunities for personal growth and development and encourage others to do so as well.
- **Collaboration:** Bringing together the skills and knowledge of many individuals broadens perspective and improves decision making. Collaboration fosters an atmosphere of trust and cooperation while enriching the workplace and the LSC organization.
- **Justice --** God calls us to "Do Justice," to be in a right relationship with God and with each other. Every person should live free of bias, favoritism, and discrimination. The people of LSC will work to create a just culture throughout the organization and in all the communities we serve

## **II. Community Introduction and Information**

### **A. Description of the Community and its Operation**

Trinity Landing will be constructed on a site of approximately 49 acres. The site is located at 5450 Trinity Landing Way, Wilmington, North Carolina. Trinity Landing will be located approximately two miles from Trinity Grove, which is the community that will offer skilled nursing care to the residents of Trinity Landing. Trinity Grove has been in operation since 2011 and consists of 100 skilled nursing beds that are both Medicare and Medicaid certified. Of the 100 beds, 25 are in a secured memory care neighborhood. The total number of residents being served at Trinity Grove on the date of this disclosure statement is 89.

The first phase of Trinity Landing will consist of a total of 184 residences. There will be 60 villa residences and a three-story main building, referred to as the "Town Center" that will include 124 apartments. Construction of the first phase of this project began in August 2020 and accomplished substantial completion August 2022. The first phase of construction includes the 184 residences, a waterfront pavilion with boat dock, multiple gardens and the "Town Center". The "Town Center", in addition to housing the 124 apartments, includes a bistro/market, administrative/marketing office suite, beauty/barber spa, library/living area, art studio, parlor/card room, resident mailboxes, dining venues, and a wellness center. The second phase of the project began in January 2022 and is expected to be completed by May 2023. Phase two includes 24 additional villa units.

Trinity Landing will offer a variety of community amenities to its Residents in order to provide a quality lifestyle. The community amenities are further defined in the Resident Agreement.

Lutheran Services Carolinas continues to plan for future growth opportunities for the Trinity Landing and Trinity Grove campuses. Potential opportunities for growth include a future residents program which could be part of a continuing care retirement community "without walls" concept, additional independent living apartments, an assisted living community and a home care agency.

The financing for Trinity Landing was finalized in 2020, and the details of the Trinity Landing financing include two different NC Medical Care Commission issued tax-exempt loans totaling \$115,338,000 ("Series 2020A Bonds"). The loans have been made by a banking syndication group led by Truist that also includes First Citizens Bank and Atlantic Union Bank. The Bonds

have a stated maturity date of five years from the date of issuance which is August 2025. The first loan is \$74,088,000 (“Series 2020A Bonds – Long Term Bank Loan”).

Trinity Landing is able to make draws on the Trinity Landing Long-Term Bank Loan. The Trinity Landing Long-Term Bank Loan is structured as interest-only payments until August 1, 2024, at which time monthly principal and interest payments will begin, effective September 1, 2024. Interest for the interest rate for the Trinity Landing Long-Term Bank Loan is based on 79% of 1-Month LIBOR plus 2.09% prior to stabilization (defined by Management as 95% occupancy), and is projected at 2.88% during the Projection Period. The second loan is \$41,250,000 (the “Entrance Fee Direct Purchase Bonds”). Trinity Landing is able to make draws on the Entrance Fee Direct Purchase Bonds, with interest only payments, based on 79% of one-month LIBOR plus 0.97%, payable on a monthly basis. Management has projected the average interest rate for the Entrance Fee Direct Purchase Bonds would be 2.67% during the Principal payments and are required to be made monthly from the initial entrance fees received from the Trinity Landing Project. Management has projected initial entrance fees from the Project’s independent living units to be sufficient to repay the Entrance Fee Direct Purchase Bonds.

The following is the basic outline of uses for the financing:

Trinity Landing construction GMP	\$83,107,658
Trinity Landing addit'l construction	\$273,000
Trinity Landing FFE	\$1,838,000
Trinity Landing soft cost	\$6,001,000
Trinity Landing marketing	\$4,956,000
Trinity Landing owner's contingency	\$5,750,000
Non-Trinity Landing projects	\$5,322,348
Series 2020 CoI	\$2,306,760
Series 2020 funded interest	\$5,783,234
PROJECT TOTAL	\$115,338,000

The key covenants of the loans are:

- Debt Service Coverage Ratio of at least 1.20x, calculated on a last twelve month (“LTM”) basis, measured quarterly
- Days Cash on Hand of 120, measured semi-annually
- Presales of at least 75% at all times prior to funding and during construction
- Occupancy for non-Project units of at least 83%, at all times, measured quarterly
- Occupancy for Project, commencing with the first quarter which ends 60 days from issuance of the certificate of occupancy as follows:

Occupancy Quarter	% of Units Occupied
1	5%
2	10%
3	20%
4	35%
5	45%
6	55%
7	65%
8	75%
9	75%
10	85%

Occupancy for the project is expected to meet the covenant and is conservatively based upon historical estimates. The Trinity Landing project is 100% private pay and therefore changes or fluctuations in government funding should not affect expected revenues.

A significant portion of the land for the Trinity Landing Project was donated decades ago. Additional purchases of adjacent parcels of land have been purchased over the years to total +/- 55 acres. The land represents the primary equity contribution to the project.

Trinity Landing is a member of an Obligated Group (the “Obligated Group”) which was established as part of Lutheran Services for the Aging’s (LSA) previous financings. The Obligated Group has a number of existing outstanding debt agreements which the Trinity Landing is subject to. Any additional needed funding for the Trinity Landing project would likely be sourced through a short-term borrowing from other members in the Obligated Group.

Entrance fee receipts and refunds are based on historical experience of operating other facilities of LSA. Additionally, LSA obtained an actuarial study projecting resident turnover. Total first generation entry fees are projected to be \$45,674,000; the entry fees will be booked as revenue based upon the life expectancy of the resident in the Trinity Landing independent living setting.

**B. Non-Profit Status and Legal Description**

Trinity Landing is a not-for-profit North Carolina corporation sponsored by Lutheran Services for the Aging, Inc., (LSA) which is publicly branded as Lutheran Services Carolinas (LSC), a not-for-profit social ministry agency affiliated with the North Carolina Synod of the Evangelical Lutheran Church in America, and is a 501(c)(3) tax-exempt facility under the Internal Revenue Code.

In 2004, Lutheran Services for the Aging, Inc. (LSA) created a management company, LSA Management, Inc., (LSAM) to provide management services.

LSAM is an affiliate organization of LSA and is a 501(c)(3) tax-exempt company under the Internal Revenue Code. LSAM will provide management services to Trinity Landing. LSA will be responsible for the financial and/or contractual obligations of Trinity Landing.

Through private contributions, Trinity Landing expects to have, from time to time, funds to assist Residents unable to meet the full cost of the monthly fees, but it cannot contract in advance for such assistance.

### **C. Organization Leadership**

Ted W. Goins, Jr., President and CEO, Lutheran Services Carolinas (LSC) --Prior to being named President in 2000, Ted W. Goins, Jr. began his career in long-term care as a nursing assistant, and was a certified nursing assistant for 20 years. A graduate of Lenoir-Rhyne University, Goins is a licensed nursing home administrator and served at Trinity Village in that capacity for 10 years prior to being named president and CEO in 2000. Goins has served as Board Chair for Lutheran Services in America, on the NC Legislative Study Commission on Aging, on the NC State Board of Examiners for Nursing Home Administrators, and on the Board of LeadingAge. He is currently on the Board of Lutheran Immigration and Refugee Service, the Editorial Board of the North Carolina Journal of Medicine, and the Board of the NC Health Care Facilities Association.

Kirby D. Nickerson, Chief Financial Officer/Treasurer, Lutheran Services Carolinas (LSC) – Kirby joined LSC as CFO/Treasurer in June 2012 after stints in similar roles in senior living organizations beginning in 1995 in Florida, North Carolina and Virginia; he has held a nursing home administrator’s license since 2008. He has served on various boards of directors including The Pines at Whiting (NJ CCRC), Shared Services (southeast regional group purchasing organization) and Virginia Senior Care Group (insurance collaboration of CCRCs in VA). Nickerson received undergraduate degrees from Gordon College and an MBA from Florida State University; he is an active church member and also served on the board of directors of a local men’s homeless shelter in Winchester, VA.

Kesha L. Smith, Chief Operating Officer, Lutheran Services Carolinas (LSC). Kesha L. Smith provides management and oversight for the LSC senior service operations. Smith holds a BS in Accounting from the University of North Carolina at Charlotte. She is a licensed nursing home administrator and a licensed real estate broker. Smith joined LSC in 2003 and served as special projects coordinator, operations coordinator, and chief administrative officer before being named COO in 2013. In addition to other duties, Smith is charged with LSC construction management.

John C. Frye, Jr, Project Management, Trinity Landing – John C. Frye, Jr. joined LSC in May 2009 as administrator of Trinity Grove in Wilmington. Frye was the administrator at Trinity Grove until 2014 when he became the Director of Business Development. Through this position, he became familiar with the Trinity Landing project and vision and was named the Executive Director off Trinity Landing in 2017 and moved to Project Management in 2021. Frye has a BS in Engineering Operations from North Carolina State University and has been a licensed nursing home administrator since 1989.

Bonnie J. Skobel, Executive Director. Trinity Landing – Bonnie J. Skobel joined LSC in May of 2011 as Social Worker of Trinity Grove in Wilmington. Skobel was the Social Worker until 2014 when she received her administrator’s license and began serving Trinity Grove in that



capacity. In 2021, Skobel was named Executive Director of Trinity Landing. Skobel has Bachelor of Social Work from the University of North Carolina Wilmington and has been serving senior communities since 2004.

**Officers and Directors.** Below are the names and business addresses of officers and directors of the Provider.

**Chair of the Board and Director**

Mr. Gregory Hudgins  
2 Kersey Court  
Durham, NC 27713

**Vice Chair of the Board and Director**

Mr. Cary Grant  
113 Bennington Parkway  
Durham, NC 27713

**President and Director**

(President of Lutheran Retirement Center – Wilmington, Inc. dba Trinity Landing)  
Mr. Ted W. Goins, Jr.  
P.O. Box 947  
Salisbury, NC 28145-0947

**Secretary**

(Corporate Secretary of Lutheran Retirement Center – Wilmington, Inc. dba Trinity Landing)  
Mrs. Karen K. Maddry  
P. O. Box 947  
Salisbury, NC 28145-0947

**Treasurer**

(Treasurer of Lutheran Retirement Center – Wilmington, Inc. dba Trinity Landing)  
Mr. Kirby Nickerson  
PO Box 947  
Salisbury, NC 28145-0947

The only officers and directors that have a 10% or greater interest in any organization, or which any organization has in the officers and directors, that currently or is expected to provide \$500 or more of goods, leases or services to the facility or to residents of the facility, are as follows:

Ted W. Goins, Jr. is President and Chief Executive Officer, Kirby Nickerson is Treasurer and Chief Financial Officer, and Karen K. Maddry is Secretary of LSC, which provides financial and management services to Trinity Landing.

No member of the Management Staff nor the Board of Directors (i) has been convicted of a felony or pleaded nolo contendere to a felony charge, or been held liable or enjoined in a civil action by final judgment, if the felony or civil action involved fraud, embezzlement, fraudulent conversion, or misappropriation of property; or (ii) is subject to a currently effective injunctive or restrictive court order, or within the past five years, had any State or federal license or permit suspended or revoked as a result of an action brought by a governmental agency or department, if the order or action arose out of or related to business activity of health care, including actions affecting a license to operate a foster care facility, nursing home, retirement home, home for aged, or facility subject to this Article or a similar law in another state. [NCGS 58-64-20(a)(3)(c)].

### **III. Policies and Procedures-Admission and Occupancy**

Upon execution of the Residency Agreement and fulfillment of his/her obligations hereunder, the Resident will be qualified for admission as an occupant of Trinity Landing subject to the terms and conditions of this section.

#### **A. Binding Residency Agreement**

Upon selection of a Residence, Resident will execute a Residency Agreement. Accompanying this Residency Agreement will be a Reservation Fee, which will be equal to 10% of the current Entrance Fee. The Reservation Fee will be placed in Escrow with an FDIC-insured financial institution by Trinity Landing, subject to applicable law. Interest earned on the Reservation Fee will be retained by Trinity Landing and will not be paid to Resident or credited toward the fees due by Resident at the time of signing this Agreement. The 10% Entrance Fee will be credited to the total Entrance Fee. The Entrance Fee for reserving the Residence shall not be increased above the Entrance Fee set forth herein unless this Agreement is terminated pursuant to Section (III) (H) of the Disclosure Statement.

Upon providing the Resident with the Binding Residency Agreement, the Marketing Representative will provide the Resident a copy of Trinity Landing's Disclosure Statement which fully describes the organization, facilities, policies, services, fees, financial condition, projections, and the vital information related to Trinity Landing. Included in the Disclosure Statement is a Residency Agreement and five addendums. Addendum III "Receipt of the Disclosure Statement", must be signed and returned to Trinity Landing at or prior to execution of the Reservation Agreement.

#### **B. Application for Admission**

A Resident must also submit an Application for Admission. The Application for Admission will include a Personal Health History section and a Confidential Financial Information section. The Application must be returned no later than 30 days following the execution of the Residency Agreement.

The Admissions Committee will review the completed Application Forms including financial information as a basis for initial approval for admission to Trinity Landing. The Resident must have an interview with a representative from Trinity Landing prior to being approved by the Admissions Committee. The Admissions Committee will accept or deny the application within 45 days of receipt of completed documents, based on criteria and policies established by the Board of Directors. The Executive Director will notify the Resident in writing of the action taken by the Admissions Committee. If the Resident does not meet Trinity Landing's admissions requirements, this Agreement shall be null and void and the Resident shall receive a refund of any Entrance Fee deposit previously paid. In order to confirm continued acceptability for residency, updated physical and updated financial statements may be required within 120 days prior to occupancy. If the Resident has a change in financial or health status that may affect eligibility for admission, it

is the responsibility of the Resident to submit updated documents to Trinity Landing as soon as possible. Based on the available information, Trinity Landing will make every effort to provide a final determination regarding residency at least 90 days prior to the availability date for occupancy.

### **C. Addendums**

- Addendum I, Commencement of Residency. This addendum must be signed to acknowledge the Availability Date of the Residence. The monthly fee will begin on the Availability Date. The remainder of the Entrance Fee must be paid no later than 10 days prior to the Availability date.
- Addendum II, Notice of Health and Financial Status. This addendum must be completed at time of or prior to the execution of Addendum I if the original health statement and financial statements were completed more than 60 days prior to the Availability Date.
- Addendum III, Receipt of Disclosure Statement.
- Addendum IV, Meal Allowance. This addendum will be provided to the Resident upon request or no later than the date the Disclosure Statement is given to the Resident.
- Addendum V, Transfer Amendment. If a Resident(s) transfers to a new Residence, the Transfer Amendment must be completed prior to occupancy of the new Residence. The Transfer Amendment will become part of the Resident's Residency Agreement.

### **C. Notification of Availability.**

After the Resident is initially approved for admission, the Executive Director will notify the Resident of the Residence's projected date of availability for occupancy. Trinity Landing will make every effort to give a ninety (90) day notice of availability. A resident must pay the remaining Entrance Fee at least 10 days prior to the date of Availability, as described in Section (V). The Resident must begin paying the Monthly Fee on the date of Availability. All notifications of availability shall be in writing and mailed to the address of the Resident as provided in this Agreement unless otherwise requested by Resident.

### **E. Health Criteria**

Admission is restricted to persons sixty-two (62) years of age or older. However, a Resident may have a companion/roommate that is fifty-five (55) years of age or older live in the same residence. Trinity Landing is open to anyone regardless of race, color, religion, sex, handicap, familial status, or national origin as set forth in the Residency Agreement and Admission Application. Trinity Landing requires that a Resident submit a report of a physical examination completed by a physician selected by the resident with the Application. If the examination was completed more than sixty (60) days prior to the Availability Date, the Resident(s) may be asked to submit an updated physical with Addendum II.

If the health of the Resident(s), as disclosed by Addendum II, differs materially from that disclosed in the Resident's Application for admission, Trinity Landing shall have the right to decline admission of the Resident(s) and to terminate the agreement, or at the discretion of Trinity Landing, to permit the Resident(s) to take occupancy of accommodations at Trinity Grove suitable to the needs of the Resident(s).

#### **F. Financial and Insurance Criteria**

Financial guidelines required for acceptance of a Resident are reviewed by the Admissions Committee on a case-by-case basis. However, Residents of Trinity Landing are expected to have sufficient financial resources to pay the entrance fee, monthly fee and other personal expenses for the duration of the anticipated residence at the community. If the Application and submission of confidential financial information was completed more than sixty (60) days prior to the Availability Date, the Resident(s) may be asked to submit updated financial information and complete Addendum II, as described above in Section D. If the finances of the Resident(s), as disclosed by Addendum II, differ materially from that disclosed in the Resident's Application, Trinity Landing shall have the right to decline admission of the Resident(s) and to terminate the agreement, or at the discretion of Trinity Landing, to permit the Resident(s) to take occupancy of accommodations at Trinity Grove suitable to the needs of the Resident(s).

Resident shall maintain Medicare Part A, Medicare Part B and one supplemental health insurance policy or maintain equivalent insurance coverage comparable to Medicare and approved by the Executive Director to assure Resident's ability to cover such health care related costs, and shall furnish to Trinity Landing evidence of such coverage as it may from time to time request. In the event Resident is not eligible or does not qualify for Medicare Part A or Part B, Resident shall maintain other health insurance approved by Trinity Landing. If insurance coverage is provided through a managed health care policy, terms of the policy may dictate where the Resident may receive health care services.

#### **G. Cancellation/Termination.**

**Right of Rescission.** Notwithstanding anything herein to the contrary, Resident may rescind any contract with Trinity Landing requiring the payment of an entrance fee within thirty (30) days of the later of the execution of the contract or receipt of a disclosure statement, in which event any money paid to Trinity Landing will be returned in full, less any standard customary charges the Resident and Trinity Landing agree in advance shall be nonrefundable. Resident is not required to move into a residence before the expiration of the aforesaid thirty (30) day rescission period. Resident acknowledges that he/she has received, prior to execution of this Agreement, a copy of Trinity Landing's current Disclosure Statement that meets the requirements of Section 58-64-20, et seq. of the North Carolina General Statutes. If Resident moves into the Residence during the Rescission Period and rescinds this Agreement during the thirty (30) day period, Resident will receive a refund of any money paid to Trinity landing less a service charge as follows:

- **Entrance Fee:** Resident shall receive a refund of the Entrance Fee paid to Trinity Landing less a service charge as determined by Trinity Landing not to exceed the greater of one thousand dollars (\$1000) or one percent (1%) of the Entrance Fee.
- **Monthly Fee:** Resident's refund shall be further reduced by the prepared Monthly Fee applicable for the period Resident occupied his/her Residence.
- **Nonstandard Costs:** Resident's refund shall be further reduced by any nonstandard costs, if any, specifically incurred by Trinity Landing at the request of Resident consistent with terms and conditions of this Agreement.

Any refund due under this Section shall be paid within sixty (60) days of termination of this Agreement.

**Termination after Rescission Period, Prior to Occupancy.** If a Resident or Resident's spouse or companion/roommate dies prior to occupancy, or if, on account of illness, injury or incapacity, a resident would be precluded from occupying a Residence at Trinity Landing under the terms of the contract, the contract will be automatically terminated. In this event, the Resident shall receive a full refund of the amount of any Entrance Fee paid by Resident, without interest, less (i) any nonstandard costs, if any, incurred by Trinity Landing at the request of Resident.

This Agreement may be terminated by Resident at any time for any reason prior to Resident taking occupancy at Trinity Landing and after the Rescission Period as described in Section (H) by Resident giving written notice to Trinity Landing. In this event, Resident will receive a refund of the Entrance Fee paid by Resident less (i) any nonstandard costs, if any, and; (ii) less a service charge as determined by Trinity Landing not to exceed the greater of one thousand dollars (\$1,000) or one percent (1%) of the Entrance Fee.

This Agreement may be terminated by Trinity Landing at any time prior to the date that the Resident takes occupancy if Trinity Landing determines that the Resident does not meet the physical, mental or financial requirements for admission.

In the event of such termination, Resident shall receive a refund of the Entrance Fee paid by the Resident, less (i) any nonstandard costs, if any. Any refund due shall be paid within sixty (60) days of (i) Trinity Landing's receipt of written request to terminate Agreement; (ii) from the day the Agreement automatically terminates; or (iii) from the day Trinity Landing terminates Agreement for any of the reasons in Section (H).

**Termination after Occupancy:** Should a Resident desire to cancel his/her Residency Agreement after occupancy, Resident may terminate this Agreement by giving written notice to the Executive Director no less than ninety (90) days before Resident intends to move out of Trinity Landing. Resident is responsible to pay Monthly Fees during the ninety (90) day period or until the residence is vacated, whichever occurs last. See Section (J) for details on Refunds.

**Termination by Death after Occupancy:** In the event of the death of Resident after occupancy, the Residency Agreement shall be subject to termination as follows:

(i) If there is only one Resident occupying the Living Residence, the Residency Agreement shall be automatically terminated as of the date of death of such Resident or the date thereafter upon which all of Resident's property is removed from the Residence, all keys, pendant, entrance slide and garage door opener (if applicable) have been turned in to the Executive Director. The Monthly Fee shall automatically be terminated at this point. Resident's Estate is responsible for any payment due Trinity Landing. The balance of the Entrance Fee to be reimbursed to the Resident after termination of the Residency Agreement (or to the Resident's estate upon death) will be paid by Trinity Landing after the Residence is vacated and reoccupied. Resident's Entrance Fee is subject to refund as provided in Section (K).

(ii) If there is more than one Resident occupying the Residence, the Agreement shall continue in effect as to the remaining or surviving Resident who shall have the option to retain the same Residence or to move to a smaller Residence, in which event there will be no refund of the Entrance Fee except as provided in the Termination and Refund Provisions of Section (III) (H) and (K). If the second Resident elects to terminate the original Residency Agreement, Trinity Landing must receive a written notice of such election within sixty (60) days after the date of the first Resident's death. The Monthly Fee shall continue until the removal of all Resident's property, and until all keys, pendant, entrance slide and garage door opener (if applicable) are turned into the Executive Director.

**Termination by Trinity Landing.** The Executive Director may, upon notice and opportunity to cure as herein provided, revoke Resident's right to reside at Trinity Landing and terminate this Agreement upon the occurrence of any default by the Resident in meeting the covenants, warranties, representations and terms of Residency provided for in this Agreement or for violations of policies stated in the Residents Handbook. Trinity Landing may also terminate this Agreement at any time for any good cause.

Good cause shall be limited to:

1. Proof that you are a danger to yourself or others;
2. Nonpayment by you of any fee due to the Community;
3. Repeated conduct by you that interferes with other residents' quiet enjoyment of the Community;
4. Persistent refusal by you to comply with the reasonable written rules and regulations of the Community;

5. Material misrepresentation made intentionally or recklessly by you in your application for residency, or related materials regarding information which, if accurately provided, would have resulted in either a failure of you to qualify for residency or a material increase in the cost of providing to you the care and services provided under this Agreement, including with respect to those items referred to in this Agreement;
6. Material breach by you of this Agreement. However, Trinity Landing shall not terminate the Agreement as provided herein until Trinity Landing has given Resident written notice of, and a reasonable opportunity to cure within a reasonable period, the conduct warranting the cancellation of this Agreement.

**Notice and Right to Cure after Occupancy:** Trinity Landing shall not terminate the Agreement as provided herein until Trinity Landing provides the Resident a written notice of, and a reasonable opportunity to cure within a reasonable period, the conduct warranting the cancellation of the Agreement. Once Resident has occupied the Residence, Trinity Landing shall give Resident notice in writing of any default by Resident which may not involve the payment of money and Resident shall have thirty (30) days thereafter within which to correct such default. If Resident corrects such default within such time, the Residency Agreement shall not then be terminated. If Resident fails to correct such default within such time, Trinity Landing may, at its sole option, terminate the Residency Agreement at the expiration of the thirty (30) day period.

**Remedies upon Termination.** Upon notification of opportunity to cure any default as described in Section H of this Agreement, the Executive Director may, without further notice to Resident and without further demand for amounts due, terminate this Agreement, suspend all services provided hereunder and enter the Residence and remove all persons and property. Resident hereby waives all demand and any and all service of notice in writing or otherwise, prescribed by any statute or any other law whatever, of intention to re-enter and waives all claims for damages that may be caused by Trinity Landing in re-entering and taking possession of the Residence.

If Resident shall abandon or vacate the Residence before the termination of this Agreement, Resident will pay Trinity Landing liquidated damages in an amount equal to the full amount of the Monthly Fee due for the period of abandonment or vacation until a termination of this Agreement is effected as provided in Section (H). Pursuit of any of the above remedies shall not preclude pursuit of any other remedies herein provided or any other remedies given by law or equity. All of the remedies given to Trinity Landing in this document, and all rights and remedies given by law or equity shall be cumulative and concurrent.

#### **H. Marriage/New Second Occupant.**

**Permitted Occupants.** The parties hereto recognize and agree that the amount of wear and tear evident in the Residence depends in part upon the number of persons regularly occupying the Residence. It is therefore agreed that the Resident(s) named herein and no other person(s) shall reside in or occupy the Residence during the term of this Agreement, except with the express prior written approval of the Executive Director.

**Occupancy by Two Residents.** In the event that two Residents occupy a Residence under the terms of this Agreement, upon the permanent transfer to the Health Care Center or the death of one of such Residents, or in the event of the termination of this Agreement with respect to one of such Residents, such as in the case of death or divorce, the Agreement shall continue in effect as to the remaining or surviving Resident who shall have the option to retain the same Residence or to move to a smaller Residence, in which event there will be no refund of the Entrance Fee, except as provided in the Termination and Refund Provisions of Sections (III) (H) and (K). The remaining or surviving Resident will thereafter pay the Monthly Fee for one Resident associated with the Residence occupied by the Resident.

**New Second Occupant/Sharing Occupancy after Admission.** If a Resident, while occupying a Residence, marries a person who is also a Resident, or wishes to share a Residence with a person who is also a Resident, the two Residents may, with the prior written consent of the Trinity Landing, occupy the Residence of either Resident and shall surrender the Residence not to be occupied by them. No refund will be payable with respect to the Residence surrendered, except as provided in the Termination and Refund Provisions of Sections (H) and (K). Such Residents will pay the Monthly/Daily Fee for double occupancy associated with the Residence occupied by them. In the event that a Resident shall marry a person who is not a Resident of Trinity Landing, or wish to share a Residence with a person who is not a Resident (“Non-Resident”), the Non-Resident may become a Resident if such individual meets all of the then current requirements for entry to Trinity Landing; enters into a then current version of the Residency Agreement with the Corporation; and pays an Entrance Fee in an amount determined by the Corporation in its sole discretion. The Resident and new Resident shall pay the Monthly Fee for double occupancy associated with the Residence occupied by them. If the Non-Resident does not meet the requirements of Trinity Landing for entry as a Resident, the Resident may terminate this Agreement in the manner as provided in Section (H) with respect to a voluntary termination.

## **I. Moves and Transfers**

**Transfer to Another Residence.** All residence transfers must be approved by the Executive Director of Trinity Landing. The Monthly Fee will be adjusted, and the Entrance Fee may be adjusted accordingly, all as set forth in a Transfer Amendment to the Residency Agreement. Residents transferring residences will pay an applicable transfer fee and a portion of the charges and expenses associated with refurbishing the residence being vacated. The Monthly Fee paid by the resident will be adjusted to the level of the current Monthly Fee for the new residence as of the date of occupancy of the new residence. The Resident will be responsible for paying any difference in the Entrance Fee, if the amount of the Entrance Fee of the new Residence is greater than the Entrance Fee for the previous Residence to be vacated. If the Entrance Fee for the new Residence is smaller than the Entrance Fee for the previous Residence to be vacated, no refund will be paid for the difference except as provided in the Termination and Refund Provisions of Sections (H) and (K). Please see the Executive Director for further details on residence transfers.



**Transfer to Healthcare Center or Hospital.** If it is determined by the Executive Director and if needed, other health care support staff that the Resident needs care beyond the scope of the facility and personnel of Trinity Landing, the Resident will be transferred to a qualified hospital, nursing center or institution equipped to give such care, at the expense of the Resident. Such transfer of the Resident will be made only after consultation to the extent possible with the Resident, a representative of the Resident's family or sponsor, and the Resident's physician.

If one of multiple Residents occupying a residence dies, moves out or is permanently transferred to Trinity Grove, or any other health care center, the remaining Resident(s) may elect to continue to occupy that residence at the applicable occupancy rate then in effect. In the event it is determined that the Resident requires a permanent transfer or change in the level of care and accommodations at Trinity Landing, the Resident hereby agrees to make such a change. Such determination of a change will be made by and based on the professional opinion of the Resident's personal physician, the Executive Director and if needed, and/or other health care support staff of the health care center. Such a decision to transfer the Resident will be made only after consultation to the extent possible with the Resident, the representatives of the Resident's family or sponsor, and the Resident's physician.

Trinity Landing is not designed or licensed to care for persons who have certain medical or mental conditions or suffer from certain contagious or dangerous diseases. If it is determined by the Executive Director and/or other health care support staff, using standard legal/medical and acceptable evaluation procedures, that a Resident suffers from a medical or mental condition, so that a Resident's continuing presence at Trinity Landing is detrimental to the health or safety of the Resident or other Residents, then the Resident may be transferred to an institution capable of administering needed care and his/her Residence shall be assigned to others, subject to the rights of any remaining second Residence Resident. In such situations, the expenses of such institution will be the responsibility of the Resident. The final determination will be at the discretion of the Executive Director.

If the Resident's physician, the Executive Director and if needed, other health care support staff, subsequently determine that the Resident can resume occupancy in accommodations equivalent to those previously occupied by the Resident, the Resident shall have priority to such accommodations as soon as they become available, with no additional Entrance Fee unless the Entrance Fee has been refunded under the provisions described in this Agreement.

**J. Refunds.** If, after Resident has commenced occupancy, Resident or Trinity Landing terminates the Residency Agreement, or in the event of the death of the Resident, Resident (or Resident's estate) will be reimbursed as follows:

**90% Refund Plan:** The Entrance Fee is refundable at a minimum of ninety percent (90%). The Entrance Fee is reduced by a one percent (1.0%) at the time of initial occupancy and by one half of one percent (0.5%) per month for the first eighteen (18) months of occupancy after which an ninety percent (90%) refund will be paid to the Resident or the Resident's estate if the Residence is vacated. The balance of any Entrance Fees to be reimbursed after termination of the Residency Agreement will be paid by Trinity Landing after the Residence is vacated and after the Residence is reoccupied.

**50% Refund Plan:** The Entrance Fee is refundable at a minimum of fifty percent (50%). The Entrance Fee is reduced by a two percent (2.0%) at the time of initial occupancy and by one percent (1.0%) per month for the first forty-eight (48) months of occupancy after which a fifty percent (50%) refund will be paid to the Resident or the Resident's estate if the Residence is vacated. The balance of any Entrance Fees to be reimbursed after termination of the Residency Agreement will be paid by Trinity Landing after the Residence is vacated and after the Residence is reoccupied.

**Limited Refund Plan:** The Entrance Fee is reduced by a four percent (4%) service fee at the time of occupancy and by two percent (2%) per month for the first forty-eight (48) months of occupancy. The Entrance Fee is non-refundable after forty-eight (48) months. The balance of any Entrance Fees to be reimbursed after termination of the Residency Agreement will be paid by Trinity Landing after the Residence is vacated and after the Residence is reoccupied.

In addition, Trinity Landing will retain as reimbursement for previously incurred expenses on behalf of the Resident, a sum equal to:

- I. The amount of medical expenses incurred by Trinity Landing for Resident's care during the term of his/her residency, unpaid by Resident at date of termination;
- II. The amount of any Monthly Fee or other sums owed by Resident to Trinity Landing under the Residency Agreement;
- III. The amount of any Monthly Fee, the collection of which may have been deferred by Trinity Landing on behalf of Resident; and
- IV. The cost of any extraordinary repairs or refurbishing with respect to the residence, including entry and doors, or any alterations required to restore the residence to standard design or condition.

It is understood that when two persons are named in this Agreement, reimbursement of the refundable portion of Entrance Fee, if any, and in accordance with Section (K) will be made only after the termination of this Agreement.

**K. Inability to Pay.**

Resident agrees that in the event he/she shall become unable to pay the Monthly Maintenance Fee, or any part thereof, Trinity Landing may, at its sole discretion, credit such fees or charges against any amounts which Trinity Landing would be required to reimburse to Resident under the provisions of Section 8 of this document. Trinity Landing is a charitable, not-for-profit organization with a desire not to terminate the residency of Resident solely by reason of financial inability of Resident to pay the total Monthly Maintenance Fee described herein or any other fees or charges assessed under the Residency Agreement, even though Resident's right to reimbursement of any portion of the Entrance Fee has been extinguished by reason of the credits referred to above, so long as the following conditions have been met: (i) in the sole discretion of Trinity Landing, the ability of Trinity Landing to operate on a sound financial basis is not impaired; and (ii) after entering into the Residency Agreement, Resident shall not have impaired his/her ability to meet financial obligations to Trinity Landing; and (iii) Resident has applied for and submitted documented justification for special financial consideration.

**L. Nature and Extent of Rights.**

Resident's right to occupy the Residence for a term of years or for life shall exist unless terminated as provided for in Section 8 of the Residency Agreement. Nothing contained herein shall be construed or is intended to require that Trinity Landing care for the Resident for life, nor shall this Agreement be construed as a life-care contract.

#### **M. Rights of Resident.**

Signing of this Residency Agreement and payment of the Entrance Fee does not deliver title to real or personal property, and may not be assigned, transferred, inherited or devised. Any rights, privileges, benefits, or interests created by or under this Agreement shall be subordinated to any mortgage, deed of trust, or other security interest created on any of the premises or interests in real estate of Trinity Landing and to all amendments, modifications, replacements or refunding thereof. Resident agrees to execute and deliver any document required by Trinity Landing or by the holder of any mortgage, deed of trust or other interest to evidence or effect such subordination.

#### **N. Alteration or Modification.**

Notwithstanding any other provisions in this Agreement, Trinity Landing may alter or modify the Residence to meet requirements of any statute, law or regulation of the Federal, State or local Government. Resident may not, without prior written consent of the Executive Director, make any alterations or modifications to the Residence. If Trinity Landing approves an alteration of modification, all work must be arranged and completed by a contractor selected by Trinity Landing. The Resident understands that Trinity Landing may require the Resident to return the Residence to its original design at time of vacancy. If this request is made, the Resident is responsible for all costs associated with returning the Residence to its original design.

**O. Use.** The Residence shall be used for residential purposes only and shall not be used for business or professional purposes, nor in any manner in violation of any zoning or health ordinances.

### **IV. Services**

**A. Standard Services.** Services provided by Trinity Landing which are included in the base fee are as follows: Residences, individually controlled heating/air conditioning, water/sewer, electricity, internet access, phone, cable, trash removal, certain furnishings, meal allowance, weekly housekeeping services, grounds keeping, maintenance, transportation, activities, maintenance, use of the wellness center, and access to other common areas on the campus.

**B. Description of the Living Residence.** A full description of the Residence will be given to the Resident by the Marketing Team or the Executive Director prior to signing the Residency Agreement. Trinity Landing will provide the Resident with the most recent marketing materials that accurately describe the Residence that is being considered by the Resident.

**C. Additional Services.** A list of additional services provided at an additional cost including, but not limited to those optional services described above, shall be established by Trinity Landing's Board of Directors and shall be made available to Resident at or before the time the Resident receives the Disclosure Statement.

#### **D. Health Care Services Available**

**Trinity Grove.** Health care accommodations and services at Trinity Grove shall be made available to Residents on a priority basis, if available, subject to the terms of this Agreement and to all admissions requirements imposed by applicable laws and regulatory procedures. In the event Trinity Grove has no beds available, Trinity Landing will assist Resident in finding another health care center as close as possible to quality and price as Trinity Grove.

Trinity Grove will contract with a licensed physician (therein referred to as the "Medical Director") to assist in establishing and implementing health care related policies and practices at Trinity Grove and to perform such other duties described in this document or prescribed by Trinity Grove. Expenses for Resident-related physician services are the responsibility of the Resident. Trinity Grove also will employ licensed personnel to perform all such duties prescribed by the Medical Director within such person's licensed authority.

The Director of Nursing, the Social Worker, or designee will make available, or arrange for other health care services for the Resident, including but not limited to physical therapy, occupational therapy, rehabilitative treatments and equipment, ambulance services, limited pharmacy services, and laboratory tests. All Residents at Trinity Grove are responsible for their pharmacy copayments. Charges for these health care services will be in addition to the Monthly Fee.

**Other Health Care Center.** In the event a Resident requires the services of a health care center and there is no availability at Trinity Grove, Trinity Landing will assist a Resident in finding another health care center as close as possible to the quality and price of Trinity Grove.

**Temporary Stay.** If a temporary stay at Trinity Grove, a Resident will continue to pay the Monthly Fee for their Trinity Landing residence.

**Permanent Stay.** If a permanent transfer to Trinity Grove, the Resident will continue paying the Monthly Fee until the residence is vacated including the return of the keys to the residence, entrance door cards, and personal pendent if applicable. See Section (III) (H) for more details on Termination.

## **V. Fees**

**A. Entrance Fees.** For the right to reside at Trinity Landing for a period longer than one year as long as all terms and conditions are met, Resident agrees to pay to Trinity Landing an Entrance Fee described below:

- **90% Refund Plan:** The Entrance Fee is refundable at a minimum of ninety percent (90%). The Entrance Fee is reduced by a one percent (1.0%) at the time of initial occupancy and by one half of one percent (0.5%) per month for the first eighteen (18) months of occupancy after which a ninety percent (90%) refund will be paid to the Resident or the Resident's estate if the Living Residence is vacated. The balance of any Entrance Fees will be reimbursed by Trinity Landing after termination of the Residency Agreement, after the Residence is vacated and after the Residence has been reoccupied.

- Amount of Entrance Fee: \$ \_\_\_\_\_
- **50% Refund Plan:** The Entrance Fee is refundable at a minimum of fifty percent (50%). The Entrance Fee is reduced by a two percent (2.0%) at the time of initial occupancy and by one percent (1.0%) per month for the first forty-eight (48) months of occupancy after which a fifty percent (50%) refund will be paid to the Resident or the Resident's estate if the Residence is vacated. The balance of any Entrance Fees will be reimbursed by Trinity Landing after termination of the Residency Agreement, after the Residence is vacated and after the Residence has been reoccupied.
  - Amount of Entrance Fee: \$ \_\_\_\_\_
- **Limited Refund Plan:** The Entrance Fee is reduced by a four percent (4%) service fee at the time of occupancy and by two percent (2%) per month for the first forty-eight (48) months of occupancy. The Entrance Fee is non-refundable after forty-eight (48) months.
  - Amount of Entrance Fee: \$ \_\_\_\_\_

Resident Agrees to pay Trinity Landing an Entrance Fee deposit of \$ \_\_\_\_\_ which shall be 10% of the required Entrance Fee as designated above. The Entrance Fee deposit will be due and payable upon signing of this Agreement. The balance of the Entrance Fee will be due and payable no later than ten (10) days prior to Resident's Availability Date. Resident's projected Availability Date is \_\_\_\_\_, 20\_\_\_. Resident's Residency Date will begin on the Availability Date of the Residence as described in this Agreement and Addendum I.

Resident agrees that, subject to the escrow provisions referred to below, notwithstanding any right to a reimbursement for all or any portion of the Entrance Fee as provided in the Residency Agreement, such Entrance Fee, when paid to Trinity Landing, shall become part of the funds and property of Trinity Landing, may be commingled with any other funds received by Trinity Landing, and may be used by Trinity Landing for any ordinary and necessary purposes related to the operation of Trinity Landing, including payment of the principal amount and any interest with respect to any loans made to Trinity Landing. Trinity Landing reserves the right to run entrance fee incentive programs during the year.

See Section (VIII) (E) for a list of projected rates.

Article 64 of Chapter 58 of the General Statutes of North Carolina includes a requirement that Residents' Entrance Fees received by Trinity Landing be placed in an escrow account as specified in the statutes.

Facilities that have met pre-sales or occupancy requirements as outlined in NCGS 58-64-35(a) (2) a, are not required to escrow Entrance Fees, unless otherwise required by the Commissioner of Insurance. Trinity Landing has not met these particular requirements and is currently escrowing Entrance Fees.

**B. Monthly Fee.** Resident shall pay to Trinity Landing a Monthly Fee by the 10th day of each month after occupancy commences. An additional Resident shall pay a Second Resident Fee. The Monthly Fee for any part of a month occurring at the beginning of occupancy shall be prorated and become due and payable upon occupancy. Late payments will be assessed a penalty of twenty-five dollars (\$25). It is agreed that monthly payments for residency shall continue during any temporary absence from Trinity Landing.

The initial Monthly Fee will be equal to the then current Monthly Fee for the Reserved Residence as of the Availability Date and will begin on the Availability Date, unless otherwise agreed to in writing by Trinity Landing. The Monthly Fee is subject to change as described in this Disclosure Statement. See Section (E) for details on Fee Change policy.

As of the date of this Agreement, Resident agrees to pay a monthly fee during the term of this Agreement (“Monthly Fee”). As of the date of this Agreement, the current monthly fee associated with the Residence indicated in this Agreement is approximately \$\_\_\_\_\_ per month, and an additional \$\_\_\_\_\_ per month if a second Resident occupies the Residence. This rate is subject to change by Trinity landing prior to occupancy of the Residence. See Section (E) for details on Fee Change policy.

*If you do not take occupancy by the Availability Date, you shall accept financial responsibility for the Reserved Residence and pay the balance of any unpaid Non-Standard Costs, and begin paying the applicable Monthly Fees on the Availability Date, unless the Binding Agreement is terminated prior to the Availability Date pursuant to Section (8) of this Agreement.*

See Exhibit D for a list of projected rates.

**C. Fee Change Policy.** Trinity Landing may, at its sole discretion and upon sixty (60) days prior written notice to Resident, increase or decrease the Monthly Fee to cover the cost of maintaining the services and to maintain the financial integrity of Trinity Landing, including maintaining adequate reserve funds. Residents can generally anticipate an annual increase in monthly fees of 2-6% based on inflation, health care inflation, market conditions, insurance increases, rising expenses, etc. Fees for additional and optional services may be increased or decreased at Trinity Landing’s discretion without such notice.

**D. Trinity Grove Daily Fees/Charges.** Trinity Landing will obtain and publish, from time to time, daily rates from Trinity Grove. If a Resident is admitted to Trinity Grove (or any other nursing center if space is not first available at Trinity Grove), the Resident will continue to pay the Monthly Fee for his/her Residence. When eligible for Medicare benefits, Medicare pays first for health care. All Residents at Trinity Grove are responsible for their pharmacy copayments.

**E. Additional Charges.** Trinity Landing will furnish a list of additional services to the Resident. The Resident agrees to pay any and all additional amounts which may become due under this Agreement and any and all charges for additional or optional services provided to the Resident.

**F. Monthly Statements.** Trinity Landing will furnish the Resident with a monthly statement on or about the fifth of the month showing the total amount of the Monthly Fee and all other charges owed by the Resident. All charges will be due and payable by the tenth (10th) day of each month. Late payments will be assessed a penalty of twenty-five dollars (\$25).

**G. History of Fees for Communities Operated by Lutheran Services for the Aging, Inc.**

Lutheran Services for the Aging, Inc. (LSA, Inc.) has included tables that demonstrate the frequency and average dollar amount of increases in charges for the previous five years. LSA, Inc. currently operates two CCRC's: Trinity Oaks and Trinity Elms. Trinity Oaks is located in Salisbury, North Carolina and provides skilled nursing services, assisted living services, and independent living residences. Trinity Elms is located in Clemmons, North Carolina and provides skilled nursing services, assisted living service and rental apartments for independent living.

**Lutheran Retirement Center-Salisbury, Inc. d/b/a Trinity Oaks  
Lutheran Home at Trinity Oaks, Inc.  
Lutheran Home at Trinity Oaks Property, Inc.  
Changes in Monthly Fees for the Previous Five Years-2019-2023**

<b>Assisted Living</b>	2019	2020	2021	2022	2023
% Increase	3%	3%	3%	3%	3%
\$ Increase	\$157	\$162	\$167	\$172	\$177

<b>Independent Living</b>	2019	2020	2021	2022	2023
% Increase	3%	3%	3%	3%	3%
\$ Increase					
Studio	\$56	\$58	\$59	\$61	\$63
1 Bedroom	\$70	\$72	\$75	\$77	\$79
1 Bedroom Deluxe	\$75	\$78	\$80	\$82	\$84
2 Bedroom	\$90	\$93	\$95	\$98	\$101
2 <sup>nd</sup> Occupant Apt.	\$31	\$32	\$33	\$34	\$35
Cottage	\$97	\$100	\$103	\$106	\$109
2 <sup>nd</sup> Occupant Cottage	\$34	\$35	\$37	\$38	\$39

**Lutheran Retirement Center-Clemmons Inc. d/b/a Trinity Elms  
 Lutheran Home – Forsyth County, Inc.  
 Lutheran Home – Forsyth County Property, Inc.  
 LSA Elms at Tanglewood, Inc.  
 LSA Elms Property, Inc.  
 Changes in Monthly Fees for the Previous Five Years-2019-2023**

Independent Living	2019	2020	2021	2022	2023
% Increase	3%	3%	3%	3%	5%
\$ Increase					
Studio	\$56	\$58	\$59	\$61	\$105
1 Bedroom	\$70	\$72	\$75	\$77	\$132
1 Bedroom Deluxe	\$75	\$78	\$80	\$82	\$141
2 Bedroom	\$90	\$93	\$95	\$98	\$169

Trinity Landing may, at its sole discretion and upon sixty (60) days prior written notice to Resident, increase or decrease the Monthly Fee to cover the cost of maintaining the services and to maintain the financial integrity of Trinity Landing, including maintaining adequate reserve funds. Residents can generally anticipate an annual increase in monthly fees of 2-6% based on inflation, health care inflation, market conditions, insurance increases, rising expenses, etc. Fees for additional and optional services may be increased or decreased at Trinity Landing’s discretion without such notice.

**VI. Miscellaneous Provisions**

**A. Religious Affiliation.** Trinity Landing is a nonprofit, nonstock North Carolina corporation sponsored by Lutheran Services Carolinas (LSC), a not-for-profit social ministry agency affiliated with the North Carolina Synod of the Evangelical Lutheran Church in America, and is a 501(c)(3) tax-exempt facility under the Internal Revenue Code. In 2004, LSA created a management company, LSA Management, Inc., to provide management services. LSA Management, Inc., is an affiliate organization of LSA and is a 501(c)(3) tax-exempt company under the Internal Revenue Code. LSA will not be responsible for the contractual obligations of Trinity Landing. Through private contributions, Trinity Landing may have, from time to time, funds available to assist Residents unable to meet the full cost of the monthly fees, but it cannot contract in advance for any such assistance to be made available. (LSA recently rebranded as Lutheran Services Carolinas (LSC).

**B. Funeral Expenses.** Trinity Landing will not be liable for the cost of the burial of the Resident. The costs of burial and related services shall be paid for by the Resident's estate, the Resident's relatives, or other agent designated by the Resident.



**C. Personal Belongings.** Jewelry and personal possessions or effects brought into Trinity Landing by the Resident will remain the property of the Resident. Unless special arrangements are made in writing by the Resident with the Executive Director, Trinity Landing will not be responsible for the loss or theft thereof. Resident shall, prior to occupancy of the Residence make provisions in a last will and testament for the final disposition of his/her furniture and possessions located at Trinity Landing, for burial and payment of funeral expenses and for the appointment of a personal representative.

If removal of Resident's property is not accomplished within thirty (30) days after termination of residency, Trinity Landing may remove and place in storage with a bonded moving or storage company, all of Resident's property and possessions, and Resident or Resident's estate, as the case may be, shall be charged for all costs associated with the storage. These provisions are subject to the rights of any remaining second Resident. Trinity Landing shall not be responsible for the loss of, or damage to, any property belonging to the Resident due to theft, mysterious disappearance, fire or any other cause. The Resident maintains the responsibility for obtaining desired insurance protection covering any such liability.

**D. Indebtedness to Trinity Landing and LSA Affiliates.** To the extent allowed by applicable law, Trinity Landing and other LSC affiliates shall have a preferred claim against the estate of the Resident for any care furnished or for any funds which may be advanced for the residency or care of the Resident which may remain unpaid, and any personal property or real estate which the Resident owns shall stand as security for and is hereby pledged to the payment of any unpaid claims due to Trinity Landing and other LSC affiliates. To the extent allowed by applicable law, the Resident for himself/herself, his/her heirs and legal representatives, hereby waives any and all claims which the Resident might have to exemption and agrees that these personal assets shall be liable for any debts owed Trinity Landing and other LSC affiliates by Resident.

#### **E. Casualty Loss, Condemnation**

**(a) Total Destruction.** If Resident's Residence at Trinity Landing is totally destroyed or damaged by fire or other casualty not occurring through fault or negligence of Trinity Landing or those employed by or acting for Trinity Landing, that the same cannot be repaired and restored within a period of ninety (90) days, this Agreement shall absolutely cease and terminate, and the Monthly Fee shall abate for the balance of the term as of the date of the casualty. Trinity Landing will maintain "property" insurance coverage to cover the building and contents losses sustained because of the necessary termination of operations from an insured peril.

**(b) Partial Destruction.** If the damage caused as described in Section E (a) is only partial, so that the Resident's Residence can be reasonably restored within a period of ninety (90) days to its condition prior to the partial destruction, Trinity Landing may, at its option, terminate this Agreement, provide alternative temporary housing, or restore Trinity Landing to such condition reserving the right to enter the Residence for that purpose. In any event, the Monthly Fee shall be reduced during the time Trinity Landing is in possession, taking into account the extent that the Residence is rendered untenable and the duration of Trinity Landing's possession. Trinity Landing will maintain "business

income" and "extra expense" insurance coverage to cover losses sustained because of the necessary suspension of operations from an insured peril.

**(c) Condemnation.** If Trinity Landing is taken or condemned for a public or quasi-public use or a deed in lieu is given, in whole or in part, so that Trinity Landing can no longer be operated reasonably in the opinion of Trinity Landing's Board of Directors, this Agreement shall terminate as the date title shall rest in the condemner, and the Monthly Fee shall abate.

In the event of condemnation, the Resident waives all claims against Trinity Landing, and Resident agrees that he/she will not make or be entitled to any claim or recovery against the condemning authority.

**F. Government Eligibilities.** Should either Trinity Landing or the Resident be eligible for federal, state or other funds on behalf of the Resident, nothing in this Agreement shall be construed so as to make either party ineligible for such funds, and the Resident expressly waives any provision in this Agreement which might now or hereafter be in conflict with any federal, state or other law or regulations, and agrees to apply for and cooperate in obtaining such benefits.

**G. Liability of Trinity Landing.** The death of the Resident will cancel any and all obligations or liability of Trinity Landing under the terms of this Agreement.

**H. Rights of Management.** The absolute rights of management are reserved by Trinity Landing. Trinity Landing reserves the right to accept or reject any person for residency. The rights of the Residents do not include any right to participate in the management of Trinity Landing, to determine admissions or terms of admission of any other Resident, to alter common areas within Trinity Landing, or to make unapproved alterations to their Residence.

Resident agrees to allow Trinity Landing, including its employees and agents, to enter the Residence for purposes of housekeeping, repairs, maintenance, inspection, and in the event of an emergency.

**I. Relationships Between Residents and Staff.** Trinity Landing is built on mutual respect and instructs its staff to be cordial and helpful to the Resident. The relationship is to remain professional. Employees must not be delayed or deterred by Residents in the performance of their duties. Management is solely responsible for the supervision of staff. Complaints or requests for special assistance must be made to the appropriate supervisor. Giving gratuities or bequests to employees or employees' families is not permitted. The Resident will not employ Trinity Landing employees nor hire former Trinity Landing employees without the prior written consent of management.

**J. Durable Power of Attorney.** Resident agrees to execute under seal and maintain in effect a Durable Power of Attorney that is valid under North Carolina law and will survive Resident's incapacity or mental incompetence. This Durable Power of Attorney may be effective only upon certification by a licensed physician that Resident is incapacitated or mentally incompetent, and shall designate as Resident's attorney-in-fact a bank or some responsible person of his/her choice to act for him/her managing his/her financial affairs and in filing for insurance and/or other benefits under private and public assistance programs in as full and complete a manner as Resident could do if acting personally for himself/herself. Resident shall deliver a fully executed

original of this Durable Power of Attorney to Trinity Landing prior to occupancy of the Residence.

**K. Binding Effect.** The covenants and conditions of this Agreement shall bind and benefit respectively Trinity Landing and its successors and assigns, and Resident and his/her heirs, personal representatives, successors and assigns, except as herein otherwise specified in this Agreement.

This Agreement, together with the rules and regulations provided for, shall constitute the full and entire Agreement and understanding between the parties. There are no restrictions, promises, warranties, covenants or undertakings, other than those set forth or referred to in this Agreement. This Agreement, the Exhibits to this Agreement, and other documents and Agreements referred to herein supersede all prior Agreements and undertakings between the parties with respect to this subject matter.

**L. Interruptions.** Trinity Landing shall not be required to perform any condition, term or covenant in the Residency Agreement so long as such performance is delayed or prevented by force majeure, which shall mean acts of God, strikes, material or labor shortages or failures, lockouts, restrictions by any governmental authority, civil riot, floods and any other cause not reasonably within the control of Trinity Landing and which by the exercise of ordinary care Trinity Landing is unable, wholly or in part, to prevent or overcome.

**M. Severability.** If any clause or provision of the Residency Agreement should be illegal, invalid or unenforceable, these provisions shall be deemed to be severable and the remainder of this Agreement shall not be affected by this action. In lieu of the clause or provision that is illegal, invalid, or unenforceable, there shall be substituted a clause or provision as similar in terms to the illegal, invalid, or unenforceable clause or provision as may be legal, valid and enforceable. No amendment of this Agreement will be valid and enforceable unless in writing and executed by the Executive Director and Resident except that management may amend this Agreement from time to time so that this Agreement complies with applicable laws, rules and regulations of the Federal, State or local government.

**N. Governing Law.** The Residency Agreement will be governed by and construed under the laws of the State of North Carolina.

**O. Execution.** The Residency Agreement will be executed on behalf of Trinity Landing by its duly authorized agent. No officer, director, agent or employee of Trinity Landing shall have any personal liability hereunder to Resident under any circumstances.

**P. Waiver.** No waiver of any term or condition of the Residency Agreement shall be effective unless made in writing and executed by the parties to the Agreement. Nor shall any waivers be deemed to excuse the performance of any act other than those specifically referred to in the written notice of waiver. Any failure of Trinity Landing to insist upon strict and/or prompt performance of the requirements, covenants, terms or conditions of the Residency Agreement, and/or the acceptance of such performance thereafter, will not constitute or be construed as a waiver or the relinquishment of Trinity Landing' right to thereafter enforce the same strictly in the event of a continuing or subsequent default on the part of the Resident.

**Q. Interruption.** The captions contained herein are for convenience and reference only and in no way define, limit, or describe the scope or intent of the Residency Agreement or affect any of the terms and provisions of the Residency Agreement.

Any reference expressed in any gender shall be deemed to include each of the other genders, and the singular shall be deemed to include the plural and vice versa, unless the context otherwise requires.

**R. Tobacco Policy.** The use of tobacco in any form by residents, guests, employees, contractors, or any other person is prohibited in any area within the confines of the Trinity Landing Campus.

**S. Notice.** All notices and other communication hereunder shall be in writing and shall be deemed given if delivered personally or mailed by first class mail (postage paid) to the persons at the following addresses (or at such other address for a party as shall be specified by like notice):

**(a) If to Trinity Landing:**

**(i) LUTHERAN RETIREMENT CENTER - WILMINGTON, INC.**  
**Attn: Executive Director**  
**5215 Junction Park Circle, Suite 102**  
**Wilmington, N. C. 28412-2287**

**(b) If to the Resident:**

**(i) If before Occupancy, as follows:**

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**(ii) If after Occupancy, at the Residence.**

**T. Multiple Originals.** The Residency Agreement shall be executed in multiple originals, so that each Resident and Trinity Landing shall retain an original, fully executed document.

**U. Material Differences Between Forecasted Statements and Actual Statements.** In 2021, the material differences between the forecasted statements and the actual statements are in Trinity Landing's favor. Please see following statements for further explanation.

## **VII. Financial Information**

### **A. Reserves, Escrow and Trusts**

Section 58-64-33 of the North Carolina General Statutes requires continuing care facilities to establish operating reserves equal to a percentage (based upon maintenance of occupancy levels) of total operating costs projected in forecasted financial statements for the following 12-month periods.

As indicated in the forecasted financial statements, the amount of the operating reserve for 2022 is \$1,304,000. To the extent the operating reserve requirement increases in future years the remaining amount needed to comply with the operating reserve requirement will be funded out of long-term investments and board designated funds, which are presently on hand; investments will be managed by an institutional investment manager.

Trinity Landing has established an escrow account for all priority deposits and future residency deposits.

### **B. Interim Financial Statements**

The Financial Statements of Trinity Landing are included as Exhibit A.

### **C. Current Certified Financial Statements**

The Audited Financial Statements of Lutheran Services for the Aging, Inc. and Lutheran Family Services in the Carolinas and Affiliates for Year End 2020 & 2021 are included as Exhibit B.

### **D. Five Year Projection Statements**

The Projected Financial Statements for the five years ending September 30<sup>th</sup>, 2026 are included as Exhibit C.

### **E. Actuarial Report**

The Actuarial Report for Trinity Landing is included as Exhibit D.

## **VIII. Residency Agreement**

## Trinity Landing Campus Consolidated Balance Sheet

Assets	Actual 2022	Forecast 2022	Difference	Explanation
<b>Current Assets</b>				
Cash and cash equivalents	\$ 10,247,384	\$ 2,088,000	\$ 8,159,384	Categorization of funds
Investments	162,360	2,810,000	(2,647,640)	Categorization of funds
Receivables, net of allowance	2,032,474	1,387,000	645,474	Early opening of Trinity Landing
Other	2,625,967	1,964,000	661,967	Sales tax receivable
Inventories	63,071	69,000	(5,929)	
<b>Total current assets</b>	<b>15,131,256</b>	<b>8,318,000</b>		
Assets limited as to use	4,095,330	13,108,000	(9,012,670)	Early opening of Trinity Landing
Net Property and Equipment	118,736,293	127,735,000	(8,998,707)	Timing of construction
<b>Total assets</b>	<b>\$ 137,962,880</b>	<b>\$ 149,161,000</b>		
<b>Liabilities</b>				
<b>Current Liabilities</b>				
Current portion of long-term debt	\$ 407,000	\$ 407,000	-	
Accounts payable - trade	3,508,451	283,000	3,225,451	Timing of construction
Accounts payable to affiliate	14,169,537	17,849,000	(3,679,463)	Timing of construction
Accrued salaries and payroll taxes	404,267	276,000	128,267	
Accrued employee benefits	27,179	34,000	(6,821)	
Accrued interest payable	-	-	-	
Refundable fee deposits - current	8,829	4,963,000	(4,954,171)	Early opening of Trinity Landing
<b>Total current liabilities</b>	<b>18,525,263</b>	<b>23,812,000</b>		
<b>Other liabilities and credits</b>				
Refundable fee deposits	11,802,829	503,000	11,299,829	Early opening of Trinity Landing
Deferred revenue	28,531	5,210,000	(5,181,469)	COVID related
Deferred revenue from fee deposits	21,626,988	-	21,626,988	Early opening of Trinity Landing
Long-term debt	93,635,718	128,785,000	(35,149,282)	Timing of construction
<b>Total other liabilities and credits</b>	<b>127,094,066</b>	<b>158,310,000</b>		
Unrestricted	(7,676,500)	(9,172,000)		
Temporarily restricted	20,050	23,000		
<b>Total net assets</b>	<b>(7,656,450)</b>	<b>(9,149,000)</b>		
<b>Total liabilities and net assets</b>	<b>\$ 137,962,880</b>	<b>\$ 149,161,000</b>		

*Explanation of Material Differences Between Projected Statements of Operations and Changes in Net Assets for the Year Ended September 30, 2022 and Year Ended September 30, 2022 Actual Results. Please note that the basic threshold for a comment on variances was >\$500,000 on the balance sheet and cash flow statement and >\$200,000 on the income statement.*

*The following explanation is furnished pursuant to Section 58-94-30 of the General Statutes of North Carolina. The explanation pertains to material difference between the Projected Statement of Activities and Changes in Net Assets for the Year Ended September 30, 2022 contained as part of the Disclosure Statement.*

## **A. Residency Agreement**

The Residency Agreement which complies with all contract specifications as per North Carolina General Statute G.S. 58-64-24 (a) and (b) is included as Exhibit E.

# **Exhibit A**

# **Interim Financials**

## Trinity Landing Campus Consolidated Balance Sheet

	YTD Dec FYE 2023
<b>Assets</b>	
Current Assets	
Cash and cash equivalents	\$ 11,999,974
Investments	255,454
Receivables, net of allowance	2,240,519
Other	2,328,342
Inventories	63,071
Total current assets	16,887,360
Assets limited as to use	10,647,613
Net Property and Equipment	121,301,960
<b>Total assets</b>	<b>\$ 148,836,933</b>
 <b>Liabilities</b>	
Current Liabilities	
Current portion of long-term debt	\$ 407,000
Accounts payable - trade	1,548,864
Accounts payable to affiliate	13,440,696
Accrued salaries and payroll taxes	611,921
Accrued employee benefits	27,179
Accrued interest payable	-
Refundable fee deposits - current	9,258
Total current liabilities	16,044,918
Other liabilities and credits	
Refundable fee deposits	22,422,780
Deferred revenue	28,531
Deferred revenue from fee deposits	21,626,988
Long-term debt	97,542,288
Total other liabilities and credits	141,620,586
Unrestricted	(8,848,620)
Temporarily restricted	20,050
Total net assets	(8,828,571)
<b>Total liabilities and net assets</b>	<b>\$ 148,836,933</b>



# **Exhibit B**

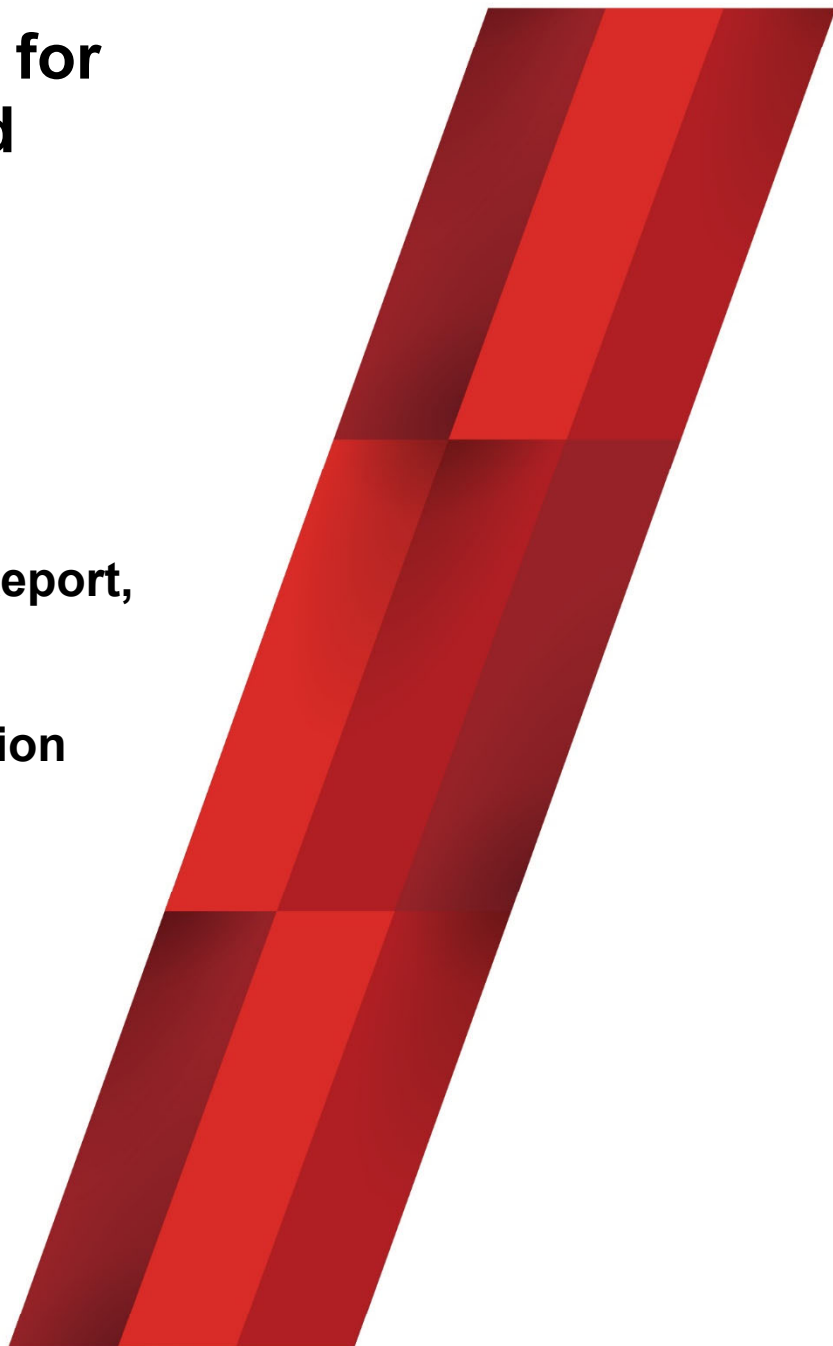
# **Certified Financial**

# **Statements**

**Lutheran Services for  
the Aging, Inc. and  
Lutheran Family  
Services in the  
Carolinas and  
Affiliates**

**Independent Auditor's Report,  
Consolidated Financial  
Statements, and  
Supplementary Information**

**September 30, 2022 and 2021**



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## Independent Auditor's Report

Board of Trustees  
Lutheran Services for the Aging, Inc. and  
Lutheran Family Services in the Carolinas and Affiliates

### **Opinion**

We have audited the consolidated financial statements of Lutheran Services for the Aging, Inc. and Lutheran Family Services in the Carolinas (nonprofit organizations) and Affiliates (the "Organizations"), which comprise the consolidated balance sheets as of September 30, 2022 and 2021, and the related consolidated statements of operations and changes in net assets, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Organization as of September 30, 2022 and 2021, and the results of their operations, changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

We did not audit the consolidated financials of Aston Park Health Care Center, Inc. and Related Entity, which statements reflect total assets of \$17,705,214 as of September 30, 2022 for the year then ended. Those consolidated statements were audited by other auditors, whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for Aston Park Health Care Center, Inc. and Related Entity, is based solely on the report of the other auditors.

### **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Responsibilities of Management for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within a year after the date that the consolidated financial statements are available to be issued.

## ***Auditor's Responsibilities for the Audit of the Consolidated Financial Statements***

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not absolute assurance, and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

## ***Supplemental Schedules***

Our audit was performed for the purpose of forming an opinion on the consolidated financial statements that collectively comprise the Organization's basic consolidated financial statements. The Room and Board Computation and consolidating information listed in the table of contents is presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position and results of operations and changes in net assets of the individual companies, and it is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The Room and Board Computation and consolidating information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidating information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

**FORVIS, LLP**  
Raleigh, NC  
January 28, 2023

**Lutheran Services for the Aging, Inc. and  
Lutheran Family Services in the Carolinas and Affiliates  
Consolidated Balance Sheets  
September 30, 2022 and 2021**

	<u>2022</u>	<u>2021</u>
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 52,172,064	\$ 36,235,422
Investments	31,785,084	30,922,215
Accounts receivable, residents and clients, net of allowance for doubtful accounts of approximately \$2,420,000 and \$1,800,000 in 2022 and 2021, respectively	16,814,641	14,604,724
Current portion of other receivables	4,514,273	2,024,262
Employee retention credit receivable	5,851,233	-
Inventories	1,387,909	1,225,756
Prepaid expenses	686,051	810,787
Residents' funds	222,680	228,526
	<u>113,433,935</u>	<u>86,051,692</u>
Total current assets		
Assets limited as to use:		
Investments - donor-restricted endowment funds	3,292,798	3,279,912
Investments - temporarily restricted	2,859,084	4,304,567
Investments - board designated funds	8,449,616	10,289,067
Assets limited to use - operating reserve requirement	3,295,000	1,802,000
Assets limited to use - deposits held in escrow	2,790,010	5,109,350
Assets limited to use - bond funds	11,426,284	21,874,426
Assets restricted by donor for investment in property and equipment	1,596,739	1,550,887
	<u>33,709,531</u>	<u>48,210,209</u>
Total assets limited as to use		
Property and equipment, net	215,959,656	178,042,488
Other receivables, less current portion, net	98,295	98,295
Other assets	13,240,943	10,604,776
	<u>376,442,360</u>	<u>323,007,460</u>
Total assets		

**Lutheran Services for the Aging, Inc. and  
Lutheran Family Services in the Carolinas and Affiliates  
Consolidated Balance Sheets  
September 30, 2022 and 2021**

**(Continued)**

	<u>2022</u>	<u>2021</u>
<b>LIABILITIES AND NET ASSETS</b>		
Current liabilities:		
Current maturities of long-term debt	\$ 9,505,604	\$ 2,613,116
Current maturities of obligations under capital leases	-	12,510
Current portion of split-interest liability	49,000	49,000
Accounts payable, trade	8,574,828	11,603,568
Accrued salaries and payroll taxes	5,326,891	4,672,020
Accrued health benefits	309,173	305,432
Accrued interest payable	531,986	36,608
Refundable fees - current	862,760	638,086
Deferred revenue from grants and other	269,470	1,558,356
Other accrued liabilities	1,236,961	1,565,730
Residents' funds liability	222,680	228,526
Total current liabilities	<u>26,889,353</u>	<u>23,282,952</u>
Long-term liabilities:		
Long-term debt, less current maturities	158,058,567	179,224,984
Refundable fees	18,764,228	12,500,761
Deferred revenue from advance fees	29,587,002	7,369,474
Split-interest liability	600,435	589,672
Total long-term liabilities	<u>207,010,232</u>	<u>199,684,891</u>
Total liabilities	<b>233,899,585</b>	222,967,843
Net assets:		
Net assets without donor restrictions		
Without donor restrictions, undesignated	123,876,396	78,574,823
Without donor restrictions, board designated funds	8,449,616	10,289,067
Total net assets without donor restrictions	<u>132,326,012</u>	<u>88,863,890</u>
Net assets with donor restrictions	10,216,763	11,175,727
Total net assets	<u>142,542,775</u>	<u>100,039,617</u>
Total liabilities and net assets	<u><b>\$ 376,442,360</b></u>	<u>\$ 323,007,460</u>

**Lutheran Services for the Aging, Inc. and  
Lutheran Family Services in the Carolinas and Affiliates  
Consolidated Statements of Operations and Changes in Net Assets  
Years Ended September 30, 2022 and 2021**

	<b>2022</b>	<b>2021</b>
Changes in net assets without donor restrictions:		
Revenues and other support:		
Net patient service revenue	<b>\$ 120,637,028</b>	\$ 112,981,965
Amortization of deferred entrance fees	<b>1,995,964</b>	970,449
Service fees - state, county and other	<b>9,895,965</b>	10,563,306
Federal grants and other	<b>11,113,702</b>	8,218,157
Net assets released from restrictions for operating purposes	<b>711,330</b>	1,257,666
Management fees	<b>1,163,594</b>	1,167,723
Other revenue	<b>1,811,862</b>	2,222,968
Total revenue	<b><u>147,329,445</u></b>	<u>137,382,234</u>
Expenses:		
Salaries and wages	<b>68,185,971</b>	62,242,753
Employee benefits	<b>12,791,290</b>	11,749,191
Supplies and other	<b>46,335,381</b>	44,646,849
Medicaid bed assessment	<b>2,008,424</b>	2,080,280
Marketing expense	<b>790,954</b>	1,020,005
Depreciation and amortization	<b>6,389,010</b>	6,802,601
Interest expense	<b>3,706,596</b>	3,071,466
Total operating costs and expenses	<b><u>140,207,626</u></b>	<u>131,613,145</u>
Operating income	<b>7,121,819</b>	5,769,089
Nonoperating gains (losses):		
Investment income	<b>6,158,947</b>	4,397,122
Unrealized gains (losses) on investments	<b>(8,391,959)</b>	4,335,405
Net gain on disposal of property and equipment	<b>147,772</b>	228,009
Market value adjustment on swap agreement	<b>-</b>	298,429
Contributions	<b>14,285,064</b>	1,579,069
Loss on extinguishment of debt	<b>(756,112)</b>	(2,482,787)
Employee retention credit	<b>7,090,516</b>	-
Total net nonoperating gains	<b><u>18,534,228</u></b>	<u>8,355,247</u>
Excess of revenues over expenses	<b><u>25,656,047</u></b>	<u>14,124,336</u>



**Lutheran Services for the Aging, Inc. and  
Lutheran Family Services in the Carolinas and Affiliates  
Consolidated Statements of Operations and Changes in Net Assets  
Years Ended September 30, 2022 and 2021**

**(Continued)**

	<b>2022</b>	<b>2021</b>
Excess of revenues over expenses	<b>\$ 25,656,047</b>	\$ 14,124,336
Other changes in net assets without donor restrictions:		
Net asset released from restrictions for capital purposes	<b>223,421</b>	-
Contribution of equity	<b>17,570,990</b>	-
Other	<b>11,664</b>	-
Change in net assets without donor restrictions	<b>43,462,122</b>	14,124,336
Changes in net assets with donor restrictions:		
Contributions and grants	<b>1,362,238</b>	1,421,962
Investment income	<b>149,024</b>	335,541
Unrealized gains (losses) on investments	<b>(1,535,475)</b>	745,395
Net assets released from restrictions	<b>(934,751)</b>	(1,257,666)
Change in net assets with donor restrictions	<b>(958,964)</b>	1,245,232
Change in net assets	<b>42,503,158</b>	15,369,568
Net assets at beginning of year	<b>100,039,617</b>	84,670,049
Net assets at end of year	<b>\$ 142,542,775</b>	\$ 100,039,617

**Lutheran Services for the Aging, Inc. and  
Lutheran Family Services in the Carolinas and Affiliates  
Consolidated Statements of Cash Flows  
Years Ended September 30, 2022 and 2021**

	<b>2022</b>	<b>2021</b>
Cash flows from operating activities:		
Change in net assets	<b>\$ 42,503,158</b>	\$ 15,369,568
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation and amortization	<b>6,389,010</b>	6,802,601
Amortization of debt issuance costs and discount	<b>102,544</b>	55,398
Net gain on disposal of property and equipment	<b>(147,772)</b>	(228,009)
Loss on early extinguishment of debt	<b>756,112</b>	2,482,787
Provision for bad debt	<b>3,142,390</b>	2,120,168
Amortization of deferred entrance fees	<b>(1,995,964)</b>	(970,449)
Receipt of non-refundable entrance fees	<b>24,482,570</b>	2,019,244
Market value adjustment on swap agreement	<b>-</b>	(298,429)
Equity in income of joint ventures	<b>(4,257,765)</b>	(1,117,105)
Dividends received from equity investment	<b>2,013,360</b>	1,494,500
Realized gains on investments	<b>(317,882)</b>	(1,186,616)
Unrealized (gains) losses on investments	<b>9,927,434</b>	(5,080,800)
Changes in assets and liabilities:		
Accounts receivable, residents and clients	<b>(5,317,691)</b>	(4,300,529)
Other receivables	<b>(2,524,627)</b>	(7,879)
Employee retention credit receivable	<b>(5,851,233)</b>	-
Other assets	<b>(450,429)</b>	(883,938)
Accounts payable and other accrued liabilities	<b>(2,203,519)</b>	5,378,193
Deferred revenue from grants and other	<b>(1,288,886)</b>	(1,904,403)
Other liabilities	<b>37,006</b>	439,148
Net cash provided by operating activities	<b>64,997,816</b>	20,183,450
Cash flows from investing activities:		
Purchase of property and equipment	<b>(44,155,882)</b>	(62,825,020)
Proceeds from sale of property and equipment	<b>18,726</b>	384,763
Purchase of investments	<b>(55,648,273)</b>	(29,759,026)
Proceeds from sale of investments	<b>61,927,744</b>	10,740,322
Net cash used in investing activities	<b>(37,857,685)</b>	(81,458,961)
Cash flows from financing activities:		
Proceeds from issuance of debt obligations	<b>65,562,966</b>	170,134,425
Payment of bond issuance costs	<b>(1,012,789)</b>	(704,260)
Principal payments on debt	<b>(79,682,762)</b>	(85,832,168)
Payment of swap	<b>-</b>	(986,917)
Receipt of refundable entrance fees	<b>10,050,671</b>	2,786,412
Refunds of refundable fees	<b>(3,868,614)</b>	(2,360,487)
Change in obligations under capital leases and other liabilities	<b>(7,593)</b>	(43,639)
Net cash provided by (used in) financing activities	<b>(8,958,121)</b>	82,993,366
Net increase in cash, cash equivalents, and restricted cash	<b>18,182,010</b>	21,717,855
Cash, cash equivalents, and restricted cash, beginning of year	<b>47,014,312</b>	25,296,457

See accompanying notes to the consolidated financial statements.

**Lutheran Services for the Aging, Inc. and  
Lutheran Family Services in the Carolinas and Affiliates  
Consolidated Statements of Cash Flows  
Years Ended September 30, 2022 and 2021**

**(Continued)**

	<b>2022</b>	<b>2021</b>
Cash, cash equivalents, and restricted cash, end of year	<b>\$ 65,196,322</b>	<b>\$ 47,014,312</b>
Supplemental cash flow disclosure information:		
Interest paid, net of amounts capitalized	<b>\$ 3,108,674</b>	<b>\$ 3,283,283</b>
Purchase of property and equipment in accounts payable	<b>\$ -</b>	<b>\$ 568,000</b>
Assumption of cash for Aston Park	<b>\$ 1,735,985</b>	<b>\$ -</b>
Assumption of resident funds for Aston Park	<b>\$ 26,373</b>	<b>\$ -</b>
Assumption of investments for Aston Park	<b>\$ 8,389,677</b>	<b>\$ -</b>
Assumption of patient accounts receivable for Aston Park	<b>\$ 866,830</b>	<b>\$ -</b>
Assumption of other receivable for Aston Park	<b>\$ 1,249,331</b>	<b>\$ -</b>
Assumption of inventories for Aston Park	<b>\$ 110,993</b>	<b>\$ -</b>
Assumption of prepaid expense for Aston Park	<b>\$ 164,554</b>	<b>\$ -</b>
Assumption of property and equipment for Aston Park	<b>\$ 4,561,471</b>	<b>\$ -</b>

## **Notes to Consolidated Financial Statements**

### **1. Operations and Summary of Significant Accounting Policies**

#### ***Nature of Organization***

Effective July 1, 2011, Lutheran Services for the Aging, Inc. and Lutheran Family Services in the Carolinas and Affiliates (the "Organizations") underwent an organizational restructure forming a collective ministry. Lutheran Services for the Aging, Inc. and Lutheran Family Services in the Carolinas and Affiliates are affiliated with the Evangelical Lutheran Church in America ("ELCA"). The financial statements are presented on a consolidated basis due to the existence of both an economic interest and control.

Lutheran Services for the Aging, Inc. and Affiliates ("LSA") is a nonprofit senior services provider throughout North Carolina and South Carolina. LSA is supported primarily through service fees, contributions, and investment earnings. LSA owns and operates seven nursing homes, two retirement centers, one assisted living residence, an adult day services program, home care services, and provides associated ancillary and management services.

Lutheran Family Services in the Carolinas and Affiliates ("LFS") is a nonprofit child and family services organization. LFS has various types of programs (adoption, partnership initiatives, community-based counseling and family services, foster care, inmate/family consultation and support, disaster response, refugee and immigration services, residential services for adults, and residential services for children) which provide services throughout North Carolina and South Carolina. LFS is supported primarily through service fees, contributions, and grants. LFS is managed by LSA under a management agreement.

#### ***Program of All-Inclusive Care for the Elderly***

LSA is a member of four nonprofit organizations: Senior TLC, Inc., PACE of Guildford and Rockingham Counties, Inc., PACE @ Home, Inc., and PACE of the Southern Piedmont. The nonprofits provide services to seniors through Program of All-Inclusive Care for the Elderly ("PACE") programs. PACE programs provide comprehensive long-term services and support to Medicaid and Medicare enrollees. An interdisciplinary team of health professionals provides individuals with coordinated care.

During 2012, LSA entered into a revolving credit agreement with Senior TLC, Inc. as the lender for an amount not to exceed \$1,000,000 at any one time with an interest rate of 5% per annum; interest began to accrue January 1, 2016. Principal payments equal to the excess of cash above 60 days cash on hand will begin the month following the month in which Senior TLC, Inc. achieves 60 days cash on hand. As of September 30, 2022 and 2021, the line had a balance of \$0.

Effective June 1, 2020 LSA purchased a 15% equity interest in PACE of Guildford and Rockingham Counties, Inc. for approximately \$1,400,000. Investments without readily determinable fair values are accounted for at cost less impairment. No impairment has been recognized on the investment in PACE of Guildford and Rockingham Counties, Inc. as of September 30, 2022 and 2021.

**Lutheran Services for the Aging, Inc. and  
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Effective October 2019, LSA had a 50% equity interest in PACE @ Home, Inc. As of September 30, 2022 and 2021, the investment with PACE @ Home, LLC was approximately \$458,000 and \$481,000, respectively, and is accounted for under the equity method of accounting. Condensed financial information for PACE @ Home, LLC at September 30:

<u>2022</u>	<u>PACE @ Home, Inc.</u>	<u>50% equity interest PACE @ Home, Inc.</u>
Assets	\$ 3,051,454	\$ 1,525,727
Liabilities	2,085,170	1,042,585
Equity	966,284	483,142
Net Income	641,833	320,917

<u>2021</u>	<u>PACE @ Home, Inc.</u>	<u>50% equity interest PACE @ Home, Inc.</u>
Assets	\$ 3,023,285	\$ 1,511,643
Liabilities	2,060,517	1,030,259
Equity	962,768	481,384
Net loss	(19,424)	(9,712)

LSA has guaranteed 50% of PACE @ Home, Inc.'s debt with a total amount of \$1,000,000. LSA would be obligated to perform under this guarantee should PACE @ Home, Inc. fail to make required payments to the lender when due. In addition LSA has guaranteed certain other liabilities in PACE @ Home, Inc.'s balance sheet. There was no outstanding balance as of September 30, 2022 and 2021.

Effective June 29, 2020 LSA purchased a 50% equity interest in PACE of Southern Piedmont, Inc. for approximately \$7,000,000. In November 2021, LSA received a \$500,000 equalization payment from the other owner of PACE of Southern Piedmont. As of September 30, 2022 and 2021, the investment with PACE of Southern Piedmont, Inc. was approximately \$8,354,000 and \$7,263,000, respectively, and is accounted for under the equity method of accounting. Condensed financial information for PACE of Southern Piedmont, Inc. at September 30:

<u>2022</u>	<u>PACE of Southern Piedmont</u>	<u>50% equity interest PACE of Southern Piedmont</u>
Assets	\$ 8,993,100	\$ 4,496,550
Liabilities	4,463,847	2,231,924
Equity	4,529,253	2,264,627
Net income	2,181,830	1,090,915
Distributions	-	-

<u>2021</u>	<u>PACE of Southern Piedmont</u>	<u>50% equity interest PACE of Southern Piedmont</u>
Assets	\$ 6,456,112	\$ 3,228,056
Liabilities	3,822,145	1,911,073
Equity	2,633,967	1,316,983
Net income	2,664,282	1,332,141
Distributions	2,000,000	1,000,000

**Lutheran Services for the Aging, Inc. and  
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Notes to Consolidated Financial Statements**

***Unity Senior Care Group, LLC***

LSA is a 5.6% member of Unity Senior Care Group, LLC ("Unity"). Unity was formed in 2011 as a risk purchasing group, consisting of LSA and seventeen other nonprofit healthcare facilities. Unity administers and facilitates the purchase of group insurance, currently limited to professional, general liability, and workers compensation on behalf of its members. Each member has its own individual policy with the respective insurance company. The investment in Unity is accounted for at cost. There were no capital contributions nor any income (loss) for Unity in 2022 or 2021.

***Trinity Rehab, LLC***

LSA originally had a 50% equity interest in Trinity Rehab, LLC. In January 2022, LSA sold 20% of its ownership. Formed during 2013, Trinity Rehab, LLC provides therapeutic services for residents of LSA. As of September 30, 2022 and 2021, the investment with Trinity Rehab, LLC was approximately \$317,000 and \$686,000, respectively, and is accounted for under the equity method of accounting. Condensed financial information for Trinity Rehab, LLC at September 30:

<u>2022</u>	<u>Trinity Rehab, LLC</u>	<u>50% through 12/31/21 30% 1/1/2022 – 9/30/22 LSA Therapy, Inc.</u>
Assets	\$ 3,347,525	\$ 1,004,258
Liabilities	1,270,352	381,106
Equity	2,077,173	623,152
Net Income Q1 (50%)	1,792,837	896,419
Net income Q2-Q4 (30%)	1,188,373	356,512
Dividends Q1 (50%)	1,836,000	918,000
Dividends Q2-Q4 (30%)	611,200	183,360
Other Distributions (50%)	1,404,806	702,403
<u>2021</u>	<u>Trinity Rehab, LLC</u>	<u>50% equity interest LSA Therapy, Inc.</u>
Assets	\$ 3,188,256	\$ 1,594,128
Liabilities	1,815,339	907,670
Equity	1,372,917	686,458
Net income	1,498,044	749,022
Dividends	989,000	494,500

At September 30, 2022 and 2021, the Organizations had approximately \$596,000 and \$598,000, respectively, in accounts payable due to Trinity Rehab, LLC. The Organizations had incurred approximately \$7,000,000 and \$7,1000,000 in expenses to Trinity Rehab, LLC for rehabilitative services, included under the supplies and other expense line item in the years ended September 30, 2022 and 2021, respectively.

Distributions received from equity method investees are classified in the consolidated statement of cash flows under the cumulative earnings approach, in which distributions received are considered returns on investment and classified as cash inflows from operating activities, unless the cumulative distributions received less distributions received in prior periods that were determined to be returns of investment exceed cumulative equity in earnings recognized. When such an excess occurs, distribution up to this excess would be considered a return of investment and classified as cash inflows from investing activities.

**Lutheran Services for the Aging, Inc. and  
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Notes to Consolidated Financial Statements**

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***Income Taxes***

Substantially all Affiliates of LSA and LFS are organized as North Carolina nonprofit organizations and are exempt from income taxes under Internal Revenue Code (IRC) Section 501(c)(3) under a group exemption of the ELCA. LFS Real Properties, Inc. is exempt under IRC Section 501(c)(2).

The Organizations record a liability for any tax position taken that is beneficial to the Organizations, including any related interest and penalties, when it is more likely than not the position of management with respect to a transaction or class of transactions will be overturned by a taxing authority upon examination. Management believes there are no such positions as of September 30, 2022.

***Principles of Consolidation***

The consolidated statements include balances of Lutheran Services for the Aging, Inc., Lutheran Family Services in the Carolinas, LSA Management, Inc., LSA Pharmacy, Inc., Lutheran Home - Albemarle, Inc., Lutheran Home - Hickory, Inc., Lutheran Home at Trinity Oaks, Inc., Lutheran Home - Hickory West, Inc., Lutheran Home - Winston Salem, Inc., Lutheran Home - Forsyth County, Inc., Lutheran Home - Wilmington, Inc., Lutheran Home Albemarle Property, Inc., Lutheran Home Hickory Property, Inc., Lutheran Home Trinity Oaks Property, Inc., Lutheran Home Hickory West Property, Inc., Lutheran Home Winston-Salem Property, Inc., Lutheran Home Forsyth County Property, Inc., Lutheran Home Wilmington Property, Inc., Lutheran Services Property, Inc., Lutheran Retirement Center - Salisbury, Inc., Lutheran Retirement Center - Wilmington, Inc., Lutheran Retirement Center at Lutheridge, Inc., LSA Elms at Tanglewood, Inc., LSA Elms Property, Inc., The Foundation for Abundant Living, Abundant Living Adult Day Services, Inc., LSA Therapy, Inc., Trinity at Home, Inc., Trinity Guardian Services, Inc., LFS Real Properties, Inc., Mountain Ridge Home, Inc., Lutheran Retirement Center - Clemmons Inc., Whittecar Home, Inc., and Dallas High School Apartments, Inc. Transactions between affiliated organizations are eliminated in the consolidated financial statements.

On September 1, 2022 Aston Park Heath Care Center (Aston Park) in Asheville, NC became an affiliate of Lutheran Services for the Aging, Inc. Aston Park is a nonprofit organization that has 120 skilled nursing beds and 19 assisted living beds.

***Basis of Presentation***

The consolidated financial statements have been prepared on the accrual basis of accounting. In preparing its consolidated financial statements, net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and the changes therein are classified and reported as follows:

Net assets without donor restrictions - Net assets that are not subject to donor-imposed stipulations.

Net assets with donor restrictions - Net assets subject to donor-imposed stipulations that may or will be met either by management actions of the Organizations and/or by the passage of time. This also includes net assets subject to donor-imposed stipulations that they be maintained permanently by the Organizations. Generally, the donors of these assets permit the Organizations to use all or part of the earnings on related investments for general or specific purposes.

***Cash and Cash Equivalents***

LSA and LFS consider all unrestricted short-term investments with an original maturity of three-months or less when purchased to be cash equivalents. The Organizations maintain their cash accounts with high quality financial institutions, which at times, exceed federally insured limits. They have not experienced any losses in such accounts and do not believe they are exposed to any significant credit risk on cash.

**Lutheran Services for the Aging, Inc. and  
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Restricted cash is included with cash and cash equivalents in the consolidated statements of cash flows. The following table provides a reconciliation of cash, cash equivalents, and restricted cash reported within the consolidated balance sheets that sum to the total amounts shown in the statements of cash flows for the period ended September 30:

	<u>2022</u>	<u>2021</u>
Cash and cash equivalents	\$ 52,172,064	\$ 36,235,422
Residents' funds	222,680	228,526
Assets limited as to use:		
Investments - temporarily restricted	39,125	37,221
Assets limited to use - deposits held in escrow	2,790,010	5,109,350
Bond funds	8,375,704	3,852,906
Assets restricted by donor for investment in PPE	<u>1,596,739</u>	<u>1,550,887</u>
Total cash, cash equivalents and restricted cash shown in statements of cash flows	<u>\$ 65,196,322</u>	<u>\$ 47,014,312</u>

**Net Service Fees**

Net service fees for the Organizations are reported at the estimated net realizable amounts from clients, third party payors and others for services rendered.

LSA provides services to patients covered under the Medicaid and Medicare programs. LFS provides services to clients utilizing Medicaid and through contractual arrangements with managed care organizations for developmental disabilities, mental health, and substance abuse services and others located in North and South Carolina. During 2022 and 2021, approximately 54% and 55%, respectively, of net service revenue was derived from services provided under these arrangements. Likewise, a substantial portion of accounts receivable are due from these agencies. Management does not believe there are significant credit risks with these programs.

Payment arrangements include prospectively determined rates. However, federal and state regulations provide for certain retroactive adjustments, to current and prior years' payment rates, based on industry-wide and entity-specific data. Provisions for estimated third-party settlements are provided in the period the related services are rendered. Any differences between estimated final settlement amounts and actual final settlements are recorded in the year the final settlement is determined.

The Organizations perform an evaluation of the collectability of net revenues recorded and records an allowance for doubtful accounts. Provisions for doubtful accounts is primarily estimated based on cash collection analysis by payor classification and the age of the account. When considering the adequacy of allowances for doubtful accounts, receivable balances are routinely reviewed in conjunction with historical collection rates, industry trends, and other business and economic conditions that might reasonably be expected to affect the collectability of accounts. Accounts receivable are written off after collection efforts have been pursued in accordance with established policies and procedures.

**Inventory**

Inventory consists of pharmaceutical, medical, housekeeping, and dietary supplies and is stated at the lower of cost (first-in, first-out) or net realizable value.

**Investments**

Investments in marketable securities with readily determinable fair values and all investments in debt securities are reported at their fair values on the consolidated balance sheets. Management believes investments to be trading securities and as such unrealized gains and losses are included in the performance indicator.



**Lutheran Services for the Aging, Inc. and  
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Notes to Consolidated Financial Statements**

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***Fair Value of Financial Instruments***

The carrying amount of cash and cash equivalents approximates its fair value. The fair value of the Organizations' investments is presented in Note 10 and is based on quoted market prices. The carrying values of accounts receivable, third-party reserves, other receivables, accounts payable, and accrued expenses approximate fair value due to the short-term nature of these instruments. The fair value of the long-term debt was estimated using discounted cash flows based on market yield on comparable bonds for a similar type of borrowing arrangement. The Organizations' debt carrying values approximate fair values of those obligations.

***Fair Market Measurements***

The Organizations follow the Fair Value Measurements accounting standard. Under this standard, fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants.

The fair value hierarchy consists of three levels of inputs that may be used to measure fair value as follows:

- **Level 1** - Inputs that utilize quoted prices (unadjusted) in active markets for identical assets or liabilities that the Organizations have the ability to access.
- **Level 2** - Inputs that include quoted prices for similar assets and liabilities in active markets and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument. Fair values for these instruments are estimated using pricing models, quoted prices of securities with similar characteristics, or discounted cash flows.
- **Level 3** - Inputs that are unobservable inputs for the asset or liability, which are typically based on an entity's own assumptions, as there is little, if any, related market activity.

In instances where the determination of the fair value measurement is based on inputs from different levels of the fair value hierarchy, the level in the fair value hierarchy within which the entire fair value measurement falls is based on the lowest level input that is significant to the fair value measurement in its entirety.

Additionally, from time to time, the Organizations may be required to record at fair value other assets on a nonrecurring basis in accordance with generally accepted accounting principles. These adjustments to fair value usually result from the application of the lower-of-cost-or-market accounting or write down of individual assets.

***Assets Limited as to Use***

Assets limited as to use, reported at fair value, include donor-restricted endowment funds, assets temporarily restricted for long-term purposes, assets reserved in accordance with statutory operating reserve requirements, waiting list deposits held in escrow, bond funds restricted under debt agreements - (money market funds, equity mutual funds, fixed income mutual funds and U.S. Government Securities mutual funds), and funds designated by the Board of Trustees for future capital improvements, over which the Board retains control and may at its discretion subsequently use for other purposes.

**Lutheran Services for the Aging, Inc. and  
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Notes to Consolidated Financial Statements**

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***Property and Equipment***

Property and equipment expenditures are capitalized at cost. The Organizations' capitalization policy requires individual assets greater than \$1,000 for LSA and \$2,500 for LFS with a useful life of two or more years to be capitalized. Depreciation of property and equipment is provided for by the straight-line method over the following estimated useful lives:

	<u>Years</u>
Land improvements	5 - 25
Buildings	27 - 40
Building improvements	20
Certificate of need	15
Leasehold improvements and furnishings and equipment	5
Computer software	3 - 5
Automotive equipment	5

Leasehold improvements are depreciated using the shorter of their useful life or the lease term.

Interest costs incurred on borrowed funds during the period of construction of capital assets are capitalized as a component of the cost of acquiring those assets and depreciated over the estimated useful lives by the straight-line method of depreciation.

Property and equipment includes purchases through and for use in government programs. Under the terms of these programs' agreements, title to the property and equipment shall revert back to the contracting governmental agency upon termination of the contract. As of September 30, 2022 and 2021, property and equipment costs incurred under the above-mentioned contracts were approximately \$589,000 with a net carrying value of approximately \$183,000 and \$198,000, respectively, subject to potential future reversion.

The Organizations evaluate, on an on-going basis, the carrying value of property and equipment based on estimated future undiscounted cash flows. In the event such cash flows are not expected to be sufficient to recover the carrying value of the assets, the useful lives of the assets are revised or the assets are written down to their estimated fair values.

***Debt Issuance Costs***

Debt issuance costs are being amortized using the straight-line method, which approximates the effective interest method, over the term of the related financing agreement and are offset against long-term debt on the consolidated balance sheets.

***Advance Fees***

Fees paid by a resident upon entering into a residency agreement at Trinity Oaks and Trinity Landing - LSA's continuing care retirement communities, net of the portion thereof that is refundable to the resident, are recorded as deferred revenue and are amortized to income using the straight-line method over the estimated remaining life expectancy of the resident.

Through July 31, 2013, Trinity Oaks offered two types of agreements. One type, the 80% Entrance Fee Refund Plan, states the refund is equal to the entrance fee less a four percent (4%) non-refundable fee paid at time of occupancy and by one percent (1%) per month for the first 16 months of occupancy, after which 80% of the entrance fee is refundable. The other type, the Limited Refund Plan, states the refund for apartments is equal to the entrance fee less a four percent (4%) non-refundable fee paid at time of occupancy and two percent (2%) per month for the first 48 months, after which the entrance fees is non-refundable; the refund for cottages under the Limited Refund Plan is equal to the Entrance Fee, which is comprised of the basic Cottage fee and selected Major Options, reduced by

**Lutheran Services for the Aging, Inc. and  
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five percent (5%) per month, or any portion of a month of occupancy for the first twenty (20) months of occupancy. Following twenty (20) months of occupancy, there is no refund on any amount paid by the resident. Any refund is payable upon re-occupancy or within two years, whichever occurs first. LSA records a current portion of advance fees that is expected to be refunded in the next year.

Beginning August 1, 2013, Trinity Oaks offers three types of agreements. The 90% Refund Plan, states the refund is equal to the entrance fee less a one percent (1%) non-refundable fee paid at time of occupancy and by one half percent (0.5%) per month for the first 18 months of occupancy, after which 90% of the entrance fee is refundable. The 50% Refund Plan, states the refund is equal to the entrance fee less two percent (2%) non-refundable fee paid at time of occupancy and by one percent (1%) per month for the first 48 months of occupancy, after which 50% of the entrance fee is refundable. The Limited Refund Plan, states the refund is equal to the entrance fee less a four percent (4%) non-refundable fee paid at the time of occupancy and two percent (2%) per month for the first 48 months, after which the entrance fee is non-refundable. Any refund is payable upon re-occupancy.

Trinity Landing opened during 2022 and offers three types of agreements. The 90% Refund Plan, states the refund is equal to the entrance fee less a one percent (1%) non-refundable fee paid at time of occupancy and by one half percent (0.5%) per month for the first 18 months of occupancy, after which 90% of the entrance fee is refundable. The 50% Refund Plan, states the refund is equal to the entrance fee less two percent (2%) non-refundable fee paid at time of occupancy and by one percent (1%) per month for the first 48 months of occupancy, after which 50% of the entrance fee is refundable. The Limited Refund Plan, states the refund is equal to the entrance fee less a four percent (4%) non-refundable fee paid at the time of occupancy and two percent (2%) per month for the first 48 months, after which the entrance fee is non-refundable. Any refund is payable upon re-occupancy.

***Contributions, Grants, and Federal Awards***

Contributions, grants, and federal awards received by the Organizations are recorded as support with donor restrictions or support without donor restrictions depending on the existence and/or nature of any donor/grantor restrictions. Conditional promises to give - that is, those with a measurable performance or other barrier and a right of return or release - are recognized when the conditions on which they depend are substantially met. Certain grants are conditioned upon certain performance requirements and the incurrence of allowable qualifying expenses.

Unconditional promises to give that are expected to be collected within one year are recorded at their net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of estimated future cash flows. The discounts on those amounts are computed using a risk-adjusted interest rate applicable to the year in which the promise is received. Amortization of the discount is included in contribution revenue.

***Donated Assets and Services***

Donated materials and property and equipment are recorded at their estimated fair values at the date of receipt and are reflected as contributions in the accompanying consolidated financial statements. The Organizations do not imply time restrictions on gifts of long-lived assets. Various contributed services are performed for the Organizations by volunteers. The services are significant and form an integral part of the efforts of the Organizations, but these services do not meet the criteria for recognition as contributed services.

***Advertising***

The cost of advertising is expensed as incurred. LSA and LFS incurred advertising costs of approximately \$750,000 and \$41,000, respectively, for the year ended September 30, 2022 and approximately \$988,000 and \$32,000, respectively, for the year ended September 30, 2021.

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***Derivatives***

Derivative financial instruments, such as interest rate swap agreements, are recognized in the consolidated financial statements and measured at fair value, regardless of the purpose or intent for holding them. The carrying value of LSA's financial instruments approximate fair value. Fair value is based on estimates using present value or other valuation techniques.

***Use of Estimates***

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America ("GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities at the date of the financial statements, and the reported revenues and expenses during the reporting period. Actual results could differ from those estimates.

***Risk Management***

The Organizations are exposed to various risks of loss from torts; theft of, damage to and destruction of assets; business interruption; errors and omissions; employee injuries and illnesses; natural disasters; employee health, dental, and accident benefits; and medical malpractice. Commercial insurance and stop loss coverage is purchased for claims arising from such matters, subject to various deductibles.

**2. Revenue Recognition**

The Company generates revenues, primarily by providing housing and health services to its residents and patients. The following streams of revenue are recognized as follows:

Monthly service fees:

The residency agreement that residents sign require an advanced fee and monthly fees based upon the type of space they are applying for. Resident fee revenue for recurring and routine monthly services is generally billed monthly in advance. Payment terms are usually due within 30 days. The services provided encompass social, recreational, dining along with assisted living and nursing care and these performance obligations are earned each month. Under ASC Topic 606, management has determined that the performance obligation for the standing obligation to provide the appropriate level of care is the predominant component and does not contain a lease component under ASC Topic 842. Resident fee revenue for non-routine or additional services are billed monthly in arrears and recognized when the service is provided.

Entrance fees:

The nonrefundable entrance fees are recognized as deferred revenue upon receipt of the payment and included in liabilities on the consolidated balance sheet until the performance obligations are satisfied. The refundable portion of an entrance fee is not considered part of the transaction price and as such is recorded as a liability on the consolidated balance sheet. Additionally, management has determined the contracts do not contain a significant financing component as the advanced payment assures residents priority access to health care in the future. These deferred amounts are then amortized on a straight-line basis into revenue monthly over the life of the resident as the performance obligation is the material right associated with access to future services as described in FASB ASC 606-10-55 paragraph 42 and 51.

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Net Patient Service Revenue:

LSA provides assisted living and nursing care to residents and other patients who are covered by government, commercial, and private payers. The Organizations are paid fixed daily rates from government payors. The fixed daily rates and other fees are billed in arrears monthly. The monthly fees represent the most likely amount to be received from the 3rd party payors. Most rates are predetermined from the Centers for Medicare and Medicaid Services ("CMS"). Under ASC Topic 606, management has elected to utilize the portfolio approach in aggregating the revenues under these revenue streams.

Service fees:

LFS provides services to individuals utilizing Medicaid and through contractual arrangements with managed care organizations for developmental disabilities, mental health, and substance abuse services and others located in North and South Carolina. The Organizations are paid fixed daily rates from government payers. The fixed daily rates and other fees are billed in arrears monthly. The monthly fees represent the most likely amount to be received from the third-party payors. Most rates are predetermined from the Centers for Medicare and Medicaid Services ("CMS"). Under ASC Topic 606, management has elected to utilize the portfolio approach in aggregating the revenues under these revenue streams.

Federal and other grants:

LFS provides a variety of services for children, refugees, and natural disaster victims in North and South Carolina through funding received from grants. Most of these grants are performed on the reimbursement basis, whereby expenses will be incurred and services performed which will result in funding being requested (and revenue earned) monthly based on the costs incurred and services performed within that month. Lutheran Family Services also receives some grants which are reimbursed based on rates of beneficiaries served under the program or based on a rate multiplied by the hours of employees working on the contract. Note that these are usually daily or hourly rates which are billed for monthly and as a result are earned over time as the services are being performed.

The Organizations disaggregate revenue from contracts with customers by payor source, as the Organizations believe it best depicts how the nature, timing and uncertainty of its revenues and cash flows are affected by economic factors. See details on a reportable segment basis in the table below:

	<b>September 30, 2022</b>						
	<u>Nursing</u>	<u>Property</u>	<u>Retirement</u>	<u>Other Operations</u>	<u>Other</u>	<u>Family Services</u>	<u>Total</u>
Government reimbursement	\$ 54,863,662	\$ -	\$ 109,456	\$ 296,960	\$ 58,422	\$ 18,454,872	\$ 73,783,372
Private pay	28,407,764	-	15,451,981	5,018,631	-	-	48,878,376
Commercial	5,288,456	-	-	103,104	-	-	5,391,560
Federal & state grants	2,255,023	-	25,203	79,083	-	8,518,170	10,877,479
Management income	26,583	6,126	61,071	-	1,059,281	-	1,153,060
Other income	11,093	-	3,299	5,429,891	-	311,760	5,756,043
Concessions income	<u>301,627</u>	<u>-</u>	<u>406,959</u>	<u>61,635</u>	<u>8,003</u>	<u>-</u>	<u>778,224</u>
<b>Total</b>	<b><u>\$ 91,154,208</u></b>	<b><u>\$ 6,126</u></b>	<b><u>\$ 16,057,969</u></b>	<b><u>\$ 10,989,304</u></b>	<b><u>\$ 1,125,706</u></b>	<b><u>\$ 27,284,802</u></b>	<b><u>\$ 146,618,115</u></b>

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<b>September 30, 2021</b>							
	<u>Nursing</u>	<u>Property</u>	<u>Retirement</u>	<u>Other Operations</u>	<u>Other</u>	<u>Family Services</u>	<u>Total</u>
Government reimbursement	\$ 47,111,677	\$ -	\$ 6,856,401	\$ 208,798	\$ -	\$ 18,798,451	\$ 72,975,327
Private pay	27,988,944	-	8,655,337	4,638,568	-	-	41,282,849
Commercial	5,043,355	-	1,006,104	55,771	-	-	6,105,230
Federal & state grants	4,158,736	-	1,041,891	(64,216)	-	3,103,239	8,239,650
Management income	29,000	7,050	42,412	-	1,100,582	-	1,179,044
Other income	5,085	-	-	5,146,848	-	566,417	5,718,350
Concessions income	<u>415,039</u>	<u>-</u>	<u>159,458</u>	<u>36,424</u>	<u>13,197</u>	<u>-</u>	<u>624,118</u>
<b>Total</b>	<b><u>\$ 84,751,836</u></b>	<b><u>\$ 7,050</u></b>	<b><u>\$ 17,761,603</u></b>	<b><u>\$ 10,022,193</u></b>	<b><u>\$ 1,113,779</u></b>	<b><u>\$ 22,468,107</u></b>	<b><u>\$ 136,124,568</u></b>

### **3. Liquidity and Availability**

As part of its liquidity management, the Organizations have a policy to structure financial assets to be available as general expenditures, liabilities, and other obligations come due. In addition, the Organizations invest cash in excess of daily operating funds in short-term investments such as treasury bills, certificates of deposit, and money market funds.

The following schedule explains the Organizations' financial assets to meet cash needs for general expenditures within one year. The financial assets were derived from the total assets on the consolidated balance sheets by excluding the assets that are unavailable for general expenditures in the next 12 months. The Organizations seek to maintain sufficient liquid assets to cover 120 days' operating and capital expenditures.

Financial assets available for general expenditure within one year of the consolidated balance sheets date, consist of the following as of September 30:

<u>Asset Categories</u>	<u>2022</u>	<u>2021</u>
Cash and cash equivalents	<b>\$ 52,172,064</b>	\$ 36,235,422
Investments	<b>24,207,861</b>	30,922,215
Accounts receivable, residents and clients, net	<b>16,814,641</b>	14,604,724
Current portion of other receivables	<b>4,514,273</b>	2,024,262
Employee retention credit receivables	<b><u>5,851,233</u></b>	<u>-</u>
	<b><u>\$ 103,560,072</u></b>	<b><u>\$ 83,786,623</u></b>

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**4. Pledges Receivable**

Pledges receivable are included within other receivables on the consolidated balance sheets. Pledges receivable for LSA are summarized as follows:

	<u>2022</u>	<u>2021</u>
Receivable in less than one year	\$ 150	\$ 20,000
Receivable in greater than one year	<u>79,850</u>	<u>60,000</u>
	80,000	80,000
Less allowance for uncollectible pledges	<u>655</u>	<u>655</u>
	<u>\$ 79,345</u>	<u>\$ 79,345</u>

Pledges receivable for LFS are summarized as follows:

	<u>2022</u>	<u>2021</u>
Receivable in less than one year	\$ 138,364	\$ 141,438
Receivable in greater than one year	<u>494,140</u>	<u>444,063</u>
	632,504	585,501
Less allowance for uncollectible pledges	7,358	7,358
Less discounts to net present value	<u>21,735</u>	<u>21,735</u>
	<u>\$ 603,411</u>	<u>\$ 556,408</u>

**5. Investments**

Investments, including those included in assets limited as to use and bond funds, except for assets restricted for investment in property and equipment, consisted of the following at September 30:

	<u>2022</u>	<u>2021</u>
<b><u>LSA:</u></b>		
Money market funds	\$ 14,958,894	\$ 26,996,094
Marketable equity securities	30,263,644	50,115,340
Fixed Income	<u>18,288,682</u>	<u>-</u>
	<u>63,511,220</u>	<u>77,111,434</u>
<b><u>LFS:</u></b>		
Money market funds	100	100
Marketable equity securities	238,240	470,003
Fixed Income	<u>148,316</u>	<u>-</u>
	<u>386,656</u>	<u>470,103</u>
Total	<u>\$ 63,897,876</u>	<u>\$ 77,581,537</u>

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Investment income is summarized as follows for the year ended September 30:

	<b>2022</b>		
	<u>LSA</u>	<u>LFS</u>	<u>Total</u>
Investments without donor restrictions income	\$ 6,158,947	\$ -	\$ 6,158,947
Investments without donor restrictions unrealized losses	(8,391,959)	-	(8,391,959)
Investments with donor restrictions income	130,601	18,423	149,024
Investments with donor restrictions unrealized losses	<u>(1,454,933)</u>	<u>(80,542)</u>	<u>(1,535,475)</u>
Total investment income	<u>\$ (3,557,344)</u>	<u>\$ (62,119)</u>	<u>\$ (3,619,463)</u>

	<b>2021</b>		
	<u>LSA</u>	<u>LFS</u>	<u>Total</u>
Investments without donor restrictions income	\$ 4,397,122	\$ -	\$ 4,397,122
Investments without donor restrictions unrealized gains	4,335,405	-	4,335,405
Investments with donor restrictions income	319,161	16,380	335,541
Investments with donor restrictions unrealized gains	<u>688,661</u>	<u>56,734</u>	<u>745,395</u>
Total investment income	<u>\$ 9,740,349</u>	<u>\$ 73,114</u>	<u>\$ 9,813,463</u>

The Organizations invest in a combination of money market funds and mutual funds. Investment securities are exposed to various risks, such as interest rate, market and credit. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in risks in the near term would materially affect the Organizations' investment balance reported on the consolidated balance sheet.

## **6. Endowment Funds**

The Organizations' endowments consist of numerous individual funds established for a variety of purposes. The endowment funds include both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. As required by accounting principles generally accepted in the United States of America, net assets associated with endowment funds, including funds designated by the board to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

The Board of Trustees of the Organizations have interpreted the State Prudent Management of Institutional Funds Act (SPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of the interpretation, the Organizations classify as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure in a manner consistent with the standard of prudence prescribed by SPMIFA. Both permanently restricted and temporarily restricted endowments funds have been reported as net assets with donor restriction.

In accordance with SPMIFA, the Organizations consider the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the various funds, (2) the purposes of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect



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of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the Organizations, and (7) the Organizations' investment policies.

*Investment Return Objectives, Risk Parameters and Strategies.* The Organizations have adopted investment and spending policies, approved by the Board of Trustees, for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment funds while also maintaining the purchasing power of those endowment assets over the long-term. Accordingly, the investment process seeks to achieve an after-cost total real rate of return, including investment income as well as capital appreciation, which exceeds the annual distribution with acceptable levels of risk. The investment objective is a balanced asset allocation, while attempting to achieve preservation of capital is a secondary objective. For the Organizations, asset allocation is expected to be 60% equity and 40% income investments.

*Spending Policy.* The Board of Trustees determines annual disbursements from the endowment funds. No distributions from the endowment will be made if the market value of the endowment fund principal becomes less than the original corpus value, unless otherwise stated in the endowment document.

Following is the endowment net assets composition by type of endowment as of September 30:

	<b>2022</b>		
	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total Net Endowment Assets</b>
<b><u>LSA:</u></b>			
Board designated funds	\$ 8,449,616	\$ -	\$ 8,449,616
Donor-restricted endowment funds	<u>-</u>	<u>5,759,939</u>	<u>5,759,939</u>
	<u>8,449,616</u>	<u>5,759,939</u>	<u>14,209,555</u>
<b><u>LFS:</u></b>			
Donor-restricted endowment funds	<u>-</u>	<u>391,943</u>	<u>391,943</u>
Total endowment funds	<u>\$ 8,449,616</u>	<u>\$ 6,151,882</u>	<u>\$ 14,601,498</u>
	<b>2021</b>		
	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total Net Endowment Assets</b>
<b><u>LSA:</u></b>			
Board designated funds	\$ 10,289,067	\$ -	\$ 10,289,067
Donor-restricted endowment funds	<u>-</u>	<u>7,130,625</u>	<u>7,130,625</u>
	<u>10,289,067</u>	<u>7,130,625</u>	<u>17,419,692</u>
<b><u>LFS:</u></b>			
Donor-restricted endowment funds	<u>-</u>	<u>453,854</u>	<u>453,854</u>
Total endowment funds	<u>\$ 10,289,067</u>	<u>\$ 7,584,479</u>	<u>\$ 17,873,546</u>

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Changes in endowment net assets for the years ended September 30, 2022 and 2021 are as follows:

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total Net Endowment Assets</u>
<b>LSA:</b>			
Endowment net assets-September 30, 2020	\$ 8,778,525	\$ 6,092,094	\$ 14,870,619
Investment income	441,675	349,870	791,545
Net appreciation	<u>1,068,867</u>	<u>688,661</u>	<u>1,757,528</u>
Endowment net assets-September 30, 2021	<u>10,289,067</u>	<u>7,130,625</u>	<u>17,419,692</u>
Investment income	512,613	84,247	596,860
Net depreciation	<u>(2,352,064)</u>	<u>(1,454,933)</u>	<u>(3,806,997)</u>
Endowment net assets-September 30, 2022	<u>8,449,616</u>	<u>5,759,939</u>	<u>14,209,555</u>
<b>LFS:</b>			
Endowment net assets-September 30, 2020	-	<u>379,808</u>	<u>379,808</u>
Investment income	-	17,312	17,312
Net appreciation	-	<u>56,734</u>	<u>56,734</u>
Endowment net assets-September 30, 2021	-	<u>453,854</u>	<u>453,854</u>
Investment income	-	18,631	18,631
Net depreciation	-	<u>(80,542)</u>	<u>(80,542)</u>
Endowment net assets-September 30, 2022	-	<u>391,943</u>	<u>391,943</u>
Total	<u>\$ 8,449,616</u>	<u>\$ 6,151,882</u>	<u>\$ 14,601,498</u>

## 7. Property and Equipment

Following is a summary of net property and equipment at September 30:

	<u>2022</u>		
	<u>LSA</u>	<u>LFS</u>	<u>Total</u>
Land	\$ 13,747,778	\$ 239,812	\$ 13,987,590
Land improvements	4,523,514	90,933	4,614,447
Building and building improvements	255,177,723	2,289,894	257,467,617
Certificate of need	4,212,500	-	4,212,500
Leasehold improvements	-	413,639	413,639
Furnishings and equipment	23,292,142	666,746	23,958,888
Computer software	847,235	39,086	886,321
Automotive equipment	1,281,472	810,371	2,091,843
Construction in progress	<u>11,152,742</u>	-	<u>11,152,742</u>
	<u>314,235,106</u>	<u>4,550,481</u>	<u>318,785,587</u>
Less accumulated depreciation	<u>(100,134,399)</u>	<u>(2,691,532)</u>	<u>(102,825,931)</u>
Net property and equipment	<u>\$ 214,100,707</u>	<u>\$ 1,858,949</u>	<u>\$ 215,959,656</u>

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	<b>2021</b>		
	<b>LSA</b>	<b>LFS</b>	<b>Total</b>
Land	\$ 13,747,778	\$ 242,182	\$ 13,989,960
Land improvements	4,310,739	90,933	4,401,672
Building and building improvements	145,244,725	2,229,967	147,474,692
Certificate of need	4,212,500	-	4,212,500
Leasehold improvements	-	375,539	375,539
Furnishings and equipment	19,861,832	653,714	20,515,546
Computer software	847,235	39,086	886,321
Automotive equipment	1,166,098	820,118	1,986,216
Construction in progress	<u>72,603,222</u>	<u>-</u>	<u>72,603,222</u>
	261,994,129	4,451,539	266,445,668
Less accumulated depreciation	<u>(85,899,590)</u>	<u>(2,503,590)</u>	<u>(88,403,180)</u>
Net property and equipment	<u>\$ 176,094,539</u>	<u>\$ 1,947,949</u>	<u>\$ 178,042,488</u>

Total depreciation expense for LSA was approximately \$6,196,000 and \$6,594,000 for the years ended September 30, 2022 and 2021, respectively. Total depreciation expense for LFS was approximately \$193,000 and \$208,000 for the years ended September 30, 2022 and 2021, respectively.

## 8. Long-term Debt

Following is a summary of long-term debt at September 30:

	<b>2022</b>		
	<b>LSA</b>	<b>LFS</b>	<b>Total</b>
Bonds Payable:			
Series 2021A	\$108,760,000	\$ -	\$108,760,000
Series 2021B	6,736,451	-	6,736,451
Series 2021C	<u>35,620,000</u>	<u>-</u>	<u>35,620,000</u>
	<u>151,116,451</u>	<u>-</u>	<u>151,116,451</u>
HUD Loans:			
Section 202	-	141,519	141,519
Section 811	<u>-</u>	<u>249,800</u>	<u>249,800</u>
	<u>-</u>	<u>391,319</u>	<u>391,319</u>
Construction Note Payable	7,143,104	-	7,143,104
Dallas High School Apartments, Inc. Note Payable	705,512	-	705,512
Other Loans	<u>-</u>	<u>349,585</u>	<u>349,585</u>
	158,965,067	740,904	159,705,971
Less current maturities of long-term debt	(9,417,667)	(87,937)	(9,505,604)
Less bond issuance costs, net	(2,253,950)	-	(2,253,950)
Add unamortized bond premiums	<u>10,112,150</u>	<u>-</u>	<u>10,112,150</u>
	<u>\$157,405,600</u>	<u>\$ 652,967</u>	<u>\$ 158,058,567</u>

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	<b>2021</b>		
	<b>LSA</b>	<b>LFS</b>	<b>Total</b>
Bonds Payable:			
Series 2012A	\$ 39,065,000	\$ -	\$ 39,065,000
Series 2021A	109,960,000	-	109,760,000
Series 2021B	<u>12,774,767</u>	<u>-</u>	<u>12,774,767</u>
	<u>161,599,767</u>	<u>-</u>	<u>161,599,767</u>
HUD Loans:			
Section 202	-	158,415	158,415
Section 811	<u>-</u>	<u>249,800</u>	<u>249,800</u>
	<u>-</u>	<u>408,215</u>	<u>408,215</u>
Note Payable	-	70,915	70,915
PPP loans	10,783,514	1,977,900	12,761,414
Other Loans	<u>-</u>	<u>409,826</u>	<u>409,826</u>
	172,383,281	2,866,856	175,250,137
Less current maturities of long-term debt	(2,430,475)	(182,641)	(2,613,116)
Less discount on bonds payable, net	(12,633)	-	(12,633)
Less bond issuance costs, net	(2,099,817)	-	(2,099,817)
Add unamortized bond premiums	<u>8,700,413</u>	<u>-</u>	<u>8,700,413</u>
	<u>\$176,540,769</u>	<u>\$ 2,684,215</u>	<u>\$179,224,984</u>

**Bonds Payable**

*Master Trust Indenture:*

In December 2012, LSA entered into a Master Trust Indenture for the purpose of providing for the issuance of obligations by the Obligated Group. The Master Trust Indenture has been amended with subsequent issuances to incorporate additional entities. The Obligated Group consists of LSA entities, specifically Lutheran Services for the Aging, Inc., LSA Management, Inc., LSA Pharmacy, Inc., Lutheran Home-Albemarle, Inc., Lutheran Home-Hickory, Inc., Lutheran Home at Trinity Oaks, Inc., Lutheran Home-Hickory West, Inc., Lutheran Home-Winston-Salem, Inc., Lutheran Home-Forsyth County, Inc., Lutheran Home Forsyth County Property, Inc., Lutheran Home-Wilmington, Inc., Lutheran Home Albemarle Property, Inc., Lutheran Home Hickory Property, Inc., Lutheran Home at Trinity Oaks Property, Inc., Lutheran Home Hickory West Property, Inc., Lutheran Home Winston-Salem Property, Inc., Lutheran Home Wilmington Property, Inc., Lutheran Services Property, Inc., Lutheran Retirement Center-Salisbury, Inc., Lutheran Retirement Center-Wilmington, Inc., Lutheran Retirement Center at Lutheridge, Inc., Lutheran Services for the Aging Foundation, Inc., The Foundation for Abundant Living, Abundant Living Adult Day Services, Inc., LSA Elms at Tanglewood, Inc., LSA Elms Property, Inc., Lutheran Retirement Center – Clemmons, Inc., Lutheran Retirement Center – Hickory, Inc, and Lutheran Retirement Center – Hickory West, Inc. Each member of the Obligated Group is jointly and severally liable for each obligation issued under the Master Trust Indenture.

There are numerous restrictive covenants including requirements regarding debt service coverage ratios, liquidity, minimum fund balance, debt and reserve ratios, restrictions on the sale of assets, restrictions on additional borrowings, requirements to maintain adequate insurance coverage on property and maintenance of its tax-exempt status. Also, certain financial information must be supplied to the specified parties on a timely basis. Management believes that the Obligated Group was in compliance with all debt covenants.

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**Series 2021:**

In June 2021, LSA issued an aggregate of \$118,660,413 (\$109,960,000 PAR and \$8,700,413 premium) tax exempt Health Care Facilities First Mortgage Revenue Refunding Bonds (Lutheran Services for the Aging) Series 2021A Bonds through the North Carolina Medical Care Commission ("Commission") under the Master Trust Indenture and other related agreements. During 2021, LSA also issued \$12,774,767 tax exempt Health Care Facilities First Mortgage Revenue Refunding Bonds Series 2021B Bonds through the Commission. The proceeds were used to refund the outstanding series 2017 and the outstanding Series 2020 Bonds and pay certain expenses incurred in connection with the authorization and issuance of the bonds and for construction of the Trinity Landing Project. In December 2021, LSA also issued \$35,620,000 tax exempt Health Care Facilities First Mortgage Revenue Refunding Bonds Series 2021C Bonds through the Commission (collectively, the "2021 Bonds"). The proceeds of the Series 2021C Bonds were used to refund the outstanding series 2012A Bonds.

The 2021A Bonds mature annually beginning March 1, 2022, in amounts ranging from \$500,000 to \$8,255,000 and bear interest at rates between 3.00 and 5.00% for amounts maturing between 2022 and 2051. The 2021 Bonds are secured by the Obligated Group's Deeds of Trust on real property and fixtures under the Master Trust Indenture. In 2028, certain term bonds due 2036 can be called early. In 2030, certain term bonds due 2041 can be called early, and in 2031, certain term bonds due 2051 can be called early.

**Series 2012A:**

In December 2012, LSA issued \$44,790,000 tax exempt Health Care Facilities First Mortgage Revenue Refunding Bonds (Lutheran Services for the Aging) Series 2012A Bonds through the North Carolina Medical Care Commission ("Commission") under the Master Trust Indenture and other related agreements. The proceeds were used to refund the outstanding Series 2009 and Series 2010 Bonds, as well as other loans and fund debt service reserve fund and issuance costs.

The 2012A Bonds mature annually on March 1 in amounts ranging from \$220,000 to \$220,000 and bear interest at rates between 2.00% and 5.00% for amounts maturing between 2013 and 2042. The 2012A Bonds were secured by the Obligated Group's Deeds of Trust on real property and fixtures under the Master Trust Indenture. The Series 2012A Bonds were fully paid off with the proceeds of the Series 2021C Bonds.

**HUD Loans:**

LFS has a note payable to the U.S. Department of Housing and Urban Development ("HUD") under Section 202, due August 1, 2032, payable in monthly installments of \$1,755, including interest at 8.375%, collateralized by property at Lake Woodard Dr., Raleigh, North Carolina.

LFS has an interest-free note payable to the HUD under Section 811, due immediately in the event that the property is not used for eligible handicapped individuals as defined in the agreement with HUD which expires January 1, 2034, collateralized by property at King Arthur Drive, Cramerton, North Carolina.

**Notes Payable:**

LFS has a note payable which was due and paid in full during December 2021. The note was payable in monthly installments of \$24,339 at prime plus 2% and was collateralized by substantially all of LFS's assets.

**Construction Notes Payable:**

LSA has a note payable which is a delayed draw term loan in the maximum principal amount of \$14,000,000 to finance the construction, equipping, and furnishing of twenty-four independent living units at Trinity Landing in Wilmington, North Carolina. Interest on this note will accrue at a variable rate per annum equal to the adjusted SOFR rate provided however, in no instance shall the interest rate ever be less than 1.75% per annum (interest rate at

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September 30, 2022 was 4.74%). Interest on the outstanding principal balance is due monthly beginning in January 1, 2022. Principal payments begin in July 2023. The note was secured by the Obligated Group's Deeds of Trust on real property and fixtures under the Master Trust Indenture.

***Dallas High School Apartments, Inc. Note Payable:***

Upon the acquisition of Dallas High School Apartments, Inc., LSA assumed a promissory note that will be paid in monthly installments of \$2,799 from December 1, 2020 through its maturity date of September 30, 2025. Interest accrues at a rate of 4.375% per annum.

***Paycheck Protection Loans:***

In response to the COVID-19 pandemic, the Coronavirus Aid, Relief and Economic Security ("CARES") Act was signed into law on March 27, 2020. The CARES Act provides for the establishment of the Payroll Protection Program ("PPP"), a new loan program under the Small Business Administration's 7(a) program providing loans to qualifying businesses. Additionally, loans originated under this program may be forgiven, in whole or in part, if certain criteria are met.

The Organization's received total PPP loan funds in the total amount of \$12,761,414 and has elected to account for the receipt of these funds as a government grant by analogy to ASC 958-605.

In order to be forgiven, funds from these loans may only be used to satisfy payroll costs, costs used to continue health care benefits, mortgage payments, rent, utilities, and interest on certain other debt obligations. The Organizations' believe they have used the proceeds of the loans for qualifying expenses under the PPP. However, additional steps must be taken to apply for and receive forgiveness. The loans accrue interest at a rate of 1% and mature five years from the date of the loans. Payments are deferred during the deferral period, which began on the loan origination date and extend for 10 months beyond the last day of the Organizations' covered period. Any unforgiven portion of the PPP loan is payable in equal installments of principal and interest from the end of the deferral period through the scheduled maturity date. In addition, to the extent the loan is not forgiven, any interest accrued during the deferral period is due on the date of the first payment after the end of the deferral period. The entire PPP loans were forgiven during the fiscal year ended 2022.

***Line of Credit:***

In August 2020, LSA entered into a \$7,000,000 revolving line of credit note payable with Truist Bank to fund capitalized interest, if needed, on the Series 2020 Bonds. The line was amended June 2021 reducing the available amount to \$4,000,000. The line of credit will mature on August 6, 2024. Repayment of the line of credit includes principal and interest beginning October 1, 2020 and due on the first month of each month thereafter. Interest is calculated at the rate of LIBOR plus 1.75% based on leverage ratio until converted to daily, weekly or adjusted rate for amounts maturing 2024. The line of credit is secured by the Obligated Group's Deeds of Trust on real property and fixtures under the Master Trust Indenture. No amount was outstanding on the line of credit as of September 30, 2022 and 2021.

***Other Loans:***

Remaining debt consists primarily of long-term mortgages and vehicle loans. The interest rates for other loans ranged from 0% to 6.64% at September 30, 2022. The Organizations' debt has various maturity dates from 2021 through 2051 and is secured by various deeds of trust on real property and equipment.

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	<b>2022</b>		
	<b>LSA</b>	<b>LFS</b>	<b>Total</b>
Interest expense	\$ 3,604,052	\$ -	\$ 3,604,052
Amortization of debt issuance costs and discount	<u>102,544</u>	<u>-</u>	<u>102,544</u>
Total interest expense	<u>\$ 3,706,596</u>	<u>\$ -</u>	<u>\$ 3,706,596</u>

	<b>2021</b>		
	<b>LSA</b>	<b>LFS</b>	<b>Total</b>
Interest expense	\$ 2,979,013	\$ 37,055	\$ 3,016,068
Amortization of debt issuance costs and discount	<u>55,398</u>	<u>-</u>	<u>55,398</u>
Total interest expense	<u>\$ 3,034,411</u>	<u>\$ 37,055</u>	<u>\$ 3,071,466</u>

Future maturities of long-term debt are as follows:

	<b>LSA</b>	<b>LFS</b>	<b>Total</b>
<b><u>Year ending September 30,</u></b>			
2023	\$ 9,417,667	\$ 87,937	\$ 9,505,604
2024	2,932,402	65,687	2,998,089
2025	3,067,523	68,766	3,136,289
2026	3,217,872	41,460	3,259,332
2027	3,378,315	35,784	3,414,099
Thereafter	<u>136,951,288</u>	<u>441,270</u>	<u>137,392,558</u>
	<u>\$158,965,067</u>	<u>\$ 740,904</u>	<u>\$159,705,971</u>

LSA incurred deferred financing costs in the amount of approximately \$1,415,000 and \$ 1,899,000 at September 30, 2022 and 2021, respectively, in association with the issuance of the above Series Bonds. Amortization expense of approximately \$103,000 and \$55,000 was recognized during 2022 and 2021, respectively, to the interest expense line item of the consolidated statements of operations. Accumulated amortization was approximately \$103,000 and \$648,000 for the years ended September 30, 2022 and 2021, respectively. As part of the payoff of the 2012A Bonds, net deferred financing costs of approximately \$760,000 were written-off contributing to the loss on extinguishment.

## **9. Retirement Plans**

LSA has a 403b plan which covers all employees who are at least 21 years of age with one or more years of service. LSA's contribution is based on matching 50% of the salary deferral elected by each eligible employee up to a maximum of 2% of each eligible employee's compensation. LSA's contributions for the year ended September 30, 2022 and 2021 were approximately \$284,000 and \$354,000, respectively. LSA also has a Supplemental Employee Retirement Plan for certain employees. Contributions for the year ended September 30, 2022 and 2021 were approximately \$34,000 and \$-, respectively. LSA sponsors an IRC Section 457(b) defined retirement plan covering certain classifications of employees meeting eligibility requirements regarding service and age. The accompanying consolidated balance sheets at September 30, 2022 and 2021 includes a liability of approximately \$575,000 and \$968,000, respectively, related to the plan.

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**10. Fair Value Measurements**

Following is a summary of the fair value of assets at September 30:

<u>2022</u>	<u>Measurements at Reporting Date using</u>			
	<u>Fair Value</u>	<u>Quoted Prices In Active Markets for Identical Assets (Level 1)</u>	<u>Significant Other Observable Inputs (Level 2)</u>	<u>Significant Unobservable Inputs (Level 3)</u>
<b><u>LSA:</u></b>				
Measured on a recurring basis:				
Assets:				
Money market funds	\$ 14,958,894	\$ 14,958,894	\$ -	\$ -
Mutual funds:				
Equity	30,218,367	30,218,367	-	-
Fixed income	18,288,682	18,288,682	-	-
U.S. government securities	<u>45,277</u>	<u>45,277</u>	-	-
	<u>63,511,220</u>	<u>63,511,220</u>	-	-
<b><u>LFS:</u></b>				
Measured on a recurring basis:				
Assets:				
Money market funds	100	100	-	-
Mutual funds:				
Equity	238,240	238,240	-	-
Fixed income	<u>148,316</u>	<u>148,316</u>	-	-
	<u>386,656</u>	<u>386,656</u>	-	-
Total	<u>\$ 63,897,876</u>	<u>\$ 63,897,876</u>	<u>\$ -</u>	<u>\$ -</u>



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<u>2021</u>	<u>Measurements at Reporting Date using</u>			
	<u>Fair Value</u>	<u>Quoted Prices In Active Markets for Identical Assets (Level 1)</u>	<u>Significant Other Observable Inputs (Level 2)</u>	<u>Significant Unobservable Inputs (Level 3)</u>
<b><u>LSA:</u></b>				
Measured on a recurring basis:				
Assets:				
Money market funds	\$ 26,996,094	\$ 26,996,094	\$ -	\$ -
Mutual funds:				
Equity	31,055,261	31,055,261	-	-
Fixed income	19,000,867	19,000,867	-	-
U.S. government securities	<u>59,212</u>	<u>59,212</u>	<u>-</u>	<u>-</u>
	<u>77,111,434</u>	<u>77,111,434</u>	<u>-</u>	<u>-</u>
<b><u>LFS:</u></b>				
Measured on a recurring basis:				
Assets:				
Money market funds	100	100	-	-
Mutual funds:				
Equity	319,561	319,561	-	-
Fixed income	<u>150,442</u>	<u>150,442</u>	<u>-</u>	<u>-</u>
	<u>470,103</u>	<u>470,103</u>	<u>-</u>	<u>-</u>
Total	<u>\$ 77,581,537</u>	<u>\$ 77,581,537</u>	<u>\$ -</u>	<u>\$ -</u>

Financial assets valued using Level 1 inputs are based on unadjusted quoted market prices within active markets. Level 2 inputs are those inputs that are observable, either directly or indirectly, for the assets or liability other than quoted prices included in Level 1. Level 2 inputs have been valued using an income approach. Level 3 inputs are unobservable, and apply only when there is little or no market activity for the asset or liability. There were no changes in the valuation techniques during the years ended September 30, 2022 or 2021.

The Organizations' recognize transfers of assets into and out of levels as of the date an event or change in circumstances causes the transfer. There were no transfers of assets between levels in 2022 or 2021.

## 11. Net Assets With Donor Restrictions

Net assets with donor restrictions are available for the following at September 30:

	<u>2022</u>		
	<u>LSA</u>	<u>LFS</u>	<u>Total</u>
Endowment funds	\$ 5,759,939	\$ 391,943	\$ 6,151,882
Property and equipment	1,091,239	505,500	1,596,739
Operations	<u>870,097</u>	<u>1,598,045</u>	<u>2,468,142</u>
	<u>\$ 7,721,275</u>	<u>\$ 2,495,487</u>	<u>\$ 10,216,763</u>

**Lutheran Services for the Aging, Inc. and  
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	<b>2021</b>		<b>Total</b>
	<b>LSA</b>	<b>LFS</b>	
Endowment funds	\$ 7,130,625	\$ 453,854	\$ 7,584,479
Property and equipment	1,045,387	505,500	1,550,887
Operations	<u>1,099,098</u>	<u>941,263</u>	<u>2,040,361</u>
	<u>\$ 9,275,110</u>	<u>\$ 1,900,617</u>	<u>\$ 11,175,727</u>

Net assets released from restrictions for LSA were \$251,633 and \$499,470 for the years ended September 30, 2022 and 2021, respectively. Net assets released from restrictions for LFS were \$459,697 and \$758,196 for the years ended September 30, 2022 and 2021, respectively.

## **12. Board Designated Assets**

At September 30, 2022 and 2021 the Organizations had \$8,449,616 and \$10,289,067 in net assets without donor restrictions classified as board designated funds. The Board has a policy that all estate gifts received by the Organizations will be included in board designated funds with purposes to be determined at a future date.

## **13. Lease Commitments**

LFS has lease commitments under various capital leases for equipment and vehicles. The assets and liabilities under capital leases are recorded at the lower of the present value of the minimum lease payments or the fair value of the assets. The assets are amortized over the lesser of the related lease term or the estimated useful life. Amortization of the assets for LFS under capital lease was \$9,998 and \$40,995 for the years ended September 30, 2022 and 2021, respectively.

Assets held under the capital leases and the related accumulated amortization at September 30, 2022 and 2021 is as follows:

	<b>2022</b>	<b>2021</b>
<b>LFS:</b>		
Equipment	\$ 49,988	\$ 49,988
Vehicles	128,900	128,900
Less accumulated amortization	<u>(168,890)</u>	<u>(158,893)</u>
	<u>\$ 9,998</u>	<u>\$ 19,995</u>

## **14. Contingencies**

The Organizations self-insure a portion of their employee health benefits exposure up to \$125,000 per employee. An accrual for the self-insurance program is established to provide for estimated claims and losses and applicable legal expenses for claims incurred through September 30, 2022 but not reported. This accrual was determined in conjunction with a health insurance consultant and totaled approximately \$309,000 and \$305,000 at September 30, 2022 and 2021, respectively. The accrual is included in accrued health benefits in the accompanying consolidated balance sheet. Commercial insurance has been obtained for coverage in excess of the self-insured amounts.

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During 2013, LSA began participating in a "high deductible" workers' compensation insurance policy. They are responsible for the first dollar claims up to \$100,000 per occurrence or \$500,000 in the aggregate. The accrual for estimated claims incurred through September 30, 2022 and 2021 was approximately \$967,000 and \$483,000, respectively, and is recorded in accounts payable.

The Organizations are involved in litigation in the ordinary course of business related to professional liability claims. Management believes all claims will be settled within the limits of insurance coverage. However, the ultimate settlement of these cases and losses, if any, to the Organizations cannot be estimated at this time. Other claims may be asserted arising from past services provided through September 30, 2022. Management believes these claims, if asserted, would be settled within the limits of insurance coverage. General and professional liability coverage is on an occurrence basis for individual claims up to \$1,000,000 per occurrence, with a total annual aggregate of \$3,000,000.

As a result of the Organizations' participation in the Medicare and Medicaid programs, they are subject to various governmental reviews, audits and investigations to verify the Organizations' compliance with these programs and applicable laws and regulations. The Organizations are routinely subject to audits under various government programs. Private pay sources such as third-party insurance and managed care entities also often reserve the right to conduct audits as well.

The Organizations have received proceeds from several federal grants. These amounts are subject to additional audit procedures in accordance with federal regulations. Certain costs charged to the grants may be questioned as not being appropriate expenses under the grant agreements. Any questioned costs could result in the refund of grant monies to grantor agencies. Management expects such amounts, if any, to be immaterial.

## **15. Split Interest Agreements**

In 2011, LSA received two \$500,000 charitable gift annuities. Under the terms of the agreements, LSA is to pay the donors \$6,250 and \$6,000, respectively, on a quarterly basis over the donors' remaining life.

The annuity obligation of approximately \$649,000 and \$639,000 at September 30, 2022 and 2021, respectively, represents the present value of the expected future cash payments to the donors computed over the life expectancy of the donors. LSA made payments totaling \$49,000 during the years ended September 30, 2022 and 2021, respectively under the terms of the agreements.

## **16. Interest Rate Swap Agreement**

On August 7, 2020 LSA purchased an interest rate swap related to the 2020 series bonds with a notional amount of \$74,088,000, which is subject to change. Under the terms of the swap, which is effective beginning February 1, 2022 and expires in September 1, 2025, LSA will pay monthly a fixed interest rate of 2.000% per annum and receive monthly the variable interest rate on the interest rate swap. This interest rate swap was terminated in fiscal year 2021.

**Lutheran Services for the Aging, Inc. and  
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**17. Functional Expenses**

Operating expenses not directly attributable to a specific function are allocated to specific functions by the Organizations' management based on what it considers to be the best available objective criteria, such as time spent or relative benefit. Functional expenses are summarized as follows as September 30:

	<b>September 30, 2022</b>					
	<b>Program Services</b>					
	<b>Senior Services</b>	<b>Child and Family Services</b>	<b>Administrative and General</b>	<b>Development</b>	<b>Marketing</b>	<b>Total</b>
Salary & Wages	\$47,769,368	\$10,848,239	\$ 8,190,716	\$ 727,429	\$ 650,219	\$ 68,185,971
Fringe Benefits	10,557,723	1,940,488	293,078	-	-	12,791,289
Contract Services	5,005,886	1,439,566	1,811,636	33,285	156,954	8,447,327
Supplies & Other	23,971,731	10,098,247	3,628,426	89,793	99,858	37,888,055
Bed Assessment	1,911,246	-	-	-	-	1,911,246
Provider Assessment	-	97,178	-	-	-	97,178
Advertising and Recruiting	73,278	-	363,218	8,136	346,322	790,954
Depreciation	6,120,382	214,220	54,408	-	-	6,389,010
Interest and Amortization	3,707,675	27,291	(28,370)	-	-	3,706,596
<b>Total expense</b>	<b><u>\$99,117,289</u></b>	<b><u>\$24,665,229</u></b>	<b><u>\$14,313,112</u></b>	<b><u>\$ 858,643</u></b>	<b><u>\$ 1,253,353</u></b>	<b><u>\$140,207,626</u></b>

	<b>September 30, 2021</b>					
	<b>Program Services</b>					
	<b>Senior Services</b>	<b>Child and Family Services</b>	<b>Administrative and General</b>	<b>Development</b>	<b>Marketing</b>	<b>Total</b>
Salary & Wages	\$44,120,293	\$ 8,777,320	\$ 8,016,147	\$ 670,757	\$ 658,236	\$ 62,242,753
Fringe Benefits	9,826,553	1,771,755	150,884	-	-	11,749,192
Contract Services	9,478,553	1,317,155	1,508,800	32,008	-	12,336,516
Supplies & Other	21,415,075	7,882,577	2,840,145	95,651	76,884	32,310,332
Bed Assessment	1,998,005	-	-	-	-	1,998,005
Provider Assessment	-	82,275	-	-	-	82,275
Advertising and Recruiting	113,100	22,173	100,147	4,022	780,563	1,020,005
Depreciation	6,524,417	227,294	50,890	-	-	6,802,601
Interest and Amortization	3,034,390	29,659	7,417	-	-	3,071,466
<b>Total expense</b>	<b><u>\$96,510,386</u></b>	<b><u>\$20,110,208</u></b>	<b><u>\$12,674,430</u></b>	<b><u>\$ 802,438</u></b>	<b><u>\$ 1,515,683</u></b>	<b><u>\$131,613,145</u></b>

**18. Subsequent Events**

On October 1, 2022 GlenFlora in Lumberton, NC became an affiliate of Lutheran Services for the Aging, Inc.; since March 2019 GlenFlora has had a management agreement with Lutheran Services for the Aging. GlenFlora is a nonprofit organization that has 52 skilled nursing beds and 20 assisted living beds. Due to timing, Glen Flora was independently audited for the fiscal year 09/30/2022 but will be audited as a part of Lutheran Services for the Aging and affiliates for fiscal year ending 09/30/2023; GlenFlora is not a part of the Obligated Group.

Management has evaluated subsequent events through January 28, 2023, the date which the financial statements were issued.

## **19. CARES Act**

In response to the COVID-19 pandemic, the Coronavirus Aid, Relief and Economic Security (CARES) Act was signed into law on March 27, 2020. One provision of the CARES Act was the establishment of the Provider Relief Funds, administered by the U.S. Department of Health and Human Services (HHS). The Provider Relief Funds are being distributed to healthcare providers throughout the country to support the battle against the COVID-19 outbreak. During the years ended September 30, 2022 and 2021, the Organizations have received approximately \$253,000 and \$1.0 million, respectively, in distributions from targeted and general distributions. These funds are intended to reimburse qualifying expenses and lost revenues attributable to COVID-19 and are subject to the terms, conditions, and regulatory requirements set forth by HHS. If the total distributions received by the Organizations exceed the cumulative amount of qualifying expenses and lost revenues attributable to COVID-19 through July 31, 2021, any excess funding may be subject recoupment. The Provider Relief Funds are accounted for as conditional contributions and related revenues are recognized as conditions are substantially met. During the year ended September 30, 2022 and 2021 the Organizations recognized \$2.5 million and \$2.6 million in revenues and other support, respectively, which is presented within the federal grants and other line item on the consolidated statement of operations and changes in net assets.

***Supplementary Information***

Lutheran Family Services in the Carolinas  
 Supplementary Room and Board Computation  
 Year Ended September 30, 2022

Program Type:		CTH II									
Object Code #	Expense Description	Angels House	Stone Haven	Rose Crest	Aull Place	Westridge	Harmony	Briargate	Briarcliff	Total	
7305	Food	\$ 16,097	\$ 15,011	\$ 16,251	\$ 17,515	\$ 18,610	\$ 22,746	\$ 17,466	\$ 14,494	\$ 138,190	
7310, 7315, 7320, 7325, 7335, 7505, 7510, 7520, 7525, 7720, 7885											
7515	Supplies	2,963	1,219	1,030	7,740	1,027	2,589	4,809	3,188	24,565	
7540	Telephone	5,691	4,624	4,680	2,705	3,850	5,055	3,706	5,341	35,653	
7545	Utilities	3,839	4,808	6,841	7,521	6,814	5,520	5,535	4,137	45,015	
7733	Maintenance	3,148	1,715	2,739	5,085	1,900	1,236	2,545	2,619	20,987	
7745	Depreciation	4,427	6,668	2,786	7,429	502	1,250	(2,637)	10,775	31,199	
7760	Rent	17,981	21,133	20,978	26,746	21,324	24,000	23,365	23,729	179,257	
	Insurance	4,940	3,125	3,299	3,429	3,452	4,880	3,879	3,305	30,310	
	Total Direct Room and Board Expenses	59,086	58,303	58,606	78,171	57,478	67,276	58,667	67,589	505,175	
	Costs Allocated to Room and Board Expenses										
7645	Administration	12,206	12,022	12,125	15,997	11,866	13,778	12,047	13,787	103,828	
	Total Allowable Room and Board Costs	\$ 71,292	\$ 70,325	\$ 70,731	\$ 94,168	\$ 69,344	\$ 81,054	\$ 70,714	\$ 81,376	\$ 609,003	
	Number of Funded Beds in Facility	4	4	4	4	4	4	4	4	32	
	Average Annual Costs per Bed	\$ 17,823	\$ 17,581	\$ 17,683	\$ 23,542	\$ 17,336	\$ 20,263	\$ 17,679	\$ 20,344	\$ 19,031	
	Average Monthly Costs per Bed	\$ 1,485	\$ 1,465	\$ 1,474	\$ 1,962	\$ 1,445	\$ 1,689	\$ 1,473	\$ 1,695	\$ 1,586	

Lutheran Services for the Aging, Inc. and  
Lutheran Family Services in the Carolinas and Affiliates  
Consolidating Balance Sheets  
September 30, 2022

	Trinity Place Albemarle	Trinity Village Hickory	Trinity Ridge Hickory	Trinity Oaks H&R Salisbury	Trinity Grove Wilmington	Trinity Glen Winston-Salem	Trinity Elms H&R Clemmons	Total Nursing
<b>ASSETS</b>								
Current assets:								
Cash and cash equivalents	\$ 2,244,716	\$ 2,240,500	\$ 3,770,169	\$ 5,766,692	\$ 3,381,766	\$ 2,571,893	\$ 3,465,484	\$ 23,441,220
Investments	740,109	1,082,085	-	5,388,296	569,350	-	-	7,779,840
Accounts receivable, residents and clients, net of allowance for doubtful accounts of approximately \$2,420,000 and \$1,800,000 in 2022 and 2021, respectively	915,848	1,804,467	2,974,813	1,871,978	1,300,960	1,529,999	1,291,687	11,689,752
Current portion of other receivables	1,312,600	3,721,160	(1,168,819)	2,979,326	(1,664,191)	(3,231,309)	(905,227)	1,043,540
Employee retention credit receivables	508,372	876,334	-	-	652,516	646,036	489,700	3,172,958
Inventories	78,201	72,444	102,910	41,012	63,071	68,842	69,237	495,717
Prepaid expenses	210	(21,053)	(6,710)	1,211	13,881	61	(7,345)	(19,745)
Residents' funds	9,813	44,618	12,505	12,888	8,829	77,632	19,895	186,180
Total current assets	5,809,869	9,820,555	5,684,868	16,061,403	4,326,182	1,663,154	4,423,431	47,789,462
Assets limited as to use:								
Investments - donor-restricted endowment funds	-	-	-	-	-	-	-	-
Investments - temporarily restricted	-	-	-	-	-	-	-	-
Investments - board designated funds	222,269	786,314	-	890,715	-	-	-	1,899,298
Assets limited to use - operating reserve requirement	-	-	-	-	-	-	-	-
Assets limited to use - deposits held in escrow	-	-	-	-	-	-	-	-
Assets limited to use - bond funds	-	-	-	-	-	-	-	-
Assets restricted for investment in property and equipment	13,839	-	-	1,004,756	4,339	-	-	1,022,934
Total assets limited as to use	236,108	786,314	-	1,895,471	4,339	-	-	2,922,232
Property and equipment, net	557,728	440,134	399,234	304,843	248,602	324,211	612,383	2,887,135
Other receivables, less current portion, net	-	-	-	-	-	-	-	-
Other assets	-	(31,875)	-	-	-	-	-	(31,875)
Total assets	\$ 6,603,705	\$ 11,015,128	\$ 6,084,102	\$ 18,261,717	\$ 4,579,123	\$ 1,987,365	\$ 5,035,814	\$ 53,566,954



	Trinity Place Albemarle	Trinity Village Hickory	Trinity Ridge Hickory	Trinity Oaks H&R Salisbury	Trinity Grove Wilmington	Trinity Glen Winston-Salem	Trinity Elms H&R Clemmons	Total Nursing
<b>LIABILITIES AND NET ASSETS</b>								
Current liabilities:								
Current maturities of long-term debt	-	-	-	-	-	-	-	-
Current portion of split-interest liability	-	-	-	-	-	-	-	-
Accounts payable, trade	125,767	192,792	241,285	205,278	139,064	185,678	116,865	1,206,729
Accrued salaries and payroll taxes	285,484	336,680	405,740	397,061	297,779	335,892	374,815	2,433,451
Accrued health benefits	22,410	40,564	29,544	26,560	25,738	25,264	22,994	193,074
Accrued interest payable	-	-	-	-	-	-	-	-
Refundable fees - current	-	-	-	-	-	-	-	-
Deferred revenue from grants and other	24,573	11,802	48,140	33,258	28,531	32,206	31,810	210,320
Other accrued liabilities	-	-	-	-	-	-	-	(1)
Residents' funds liability	9,813	44,618	12,505	12,888	8,829	77,632	19,895	186,180
Total current liabilities	468,047	626,456	737,213	675,045	499,941	656,672	566,379	4,229,753
Long-term liabilities:								
Long-term debt, less current maturities	164,571	269,122	-	160,699	46,467	1,936	-	642,795
Refundable fees	-	-	-	13,883	-	-	-	13,883
Deferred revenue from advance fees	-	-	-	-	-	-	-	-
Split-interest liability	-	-	-	-	-	-	-	-
Total long-term liabilities	164,571	269,122	-	174,582	46,467	1,936	-	656,678
Total liabilities	632,618	895,578	737,213	849,627	546,408	658,608	566,379	4,886,431
Net assets:								
Net Assets without donor restrictions	5,725,165	9,303,417	5,332,237	15,565,737	4,012,664	1,324,778	4,467,434	45,731,432
Without donor restrictions, undesignated	222,269	786,314	-	890,715	-	-	-	1,899,298
Without donor restrictions, board designated funds	5,947,434	10,089,731	5,332,237	16,456,452	4,012,664	1,324,778	4,467,434	47,630,730
Total net assets without donor restrictions	23,653	29,819	14,652	955,638	20,051	3,979	2,001	1,049,793
Net assets with donor restrictions	5,971,087	10,119,550	5,346,889	17,412,090	4,032,715	1,328,757	4,469,435	48,680,523
Total net assets	6,603,705	11,015,128	6,084,102	18,261,717	4,579,123	1,987,365	5,035,814	53,566,954

Lutheran Services for the Aging, Inc. and  
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	Lutheran Home Albemarle Property	Lutheran Home Hickory Property	Lutheran Home Hickory West Property	Lutheran Home Salisbury Property	Lutheran Home Wilmington Property	Lutheran Home Winston-Salem Property	Lutheran Home Forsyth County Property	LSA Elms Property	Lutheran Services Property	Total Property
<b>ASSETS</b>										
Current assets:										
Cash and cash equivalents	\$ 47,528	\$ 131,621	\$ 751,957	\$ 252,243	\$ 88,790	\$ 55,495	\$ 391,243	\$ 397,144	\$ 528,566	\$ 2,644,567
Investments	855,416	-	1,350,970	3,432,447	893,987	-	381,249	930,440	205,948	8,050,457
Accounts receivable, residents and clients, net of allowance for doubtful accounts of approximately \$2,420,000 and \$1,800,000 in 2022 and 2021, respectively	-	-	-	-	-	-	-	-	-	-
Current portion of other receivables	(64,357)	86,977	3,081,901	1,677,816	(3,168,548)	964,043	(975,713)	1,921,350	(768,292)	2,755,177
Employee retention credit receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Prepaid expenses	-	2,325	-	-	2,851	-	-	-	-	5,176
Residents' funds	-	-	-	-	-	-	-	-	-	-
Total current assets	838,587	220,923	5,184,828	5,362,506	(2,182,920)	1,019,538	(203,221)	3,248,934	(63,778)	13,455,397
Assets limited as to use:										
Investments - donor-restricted endowment funds	-	-	-	-	-	-	-	-	-	-
Investments - temporarily restricted	-	-	-	-	-	-	-	-	-	-
Investments - board designated funds	-	-	-	-	-	-	-	-	-	-
Assets limited to use - operating reserve requirement	-	-	-	-	-	-	-	-	-	-
Assets limited to use - deposits held in escrow	-	-	-	-	-	-	-	-	-	-
Assets limited to use - bond funds	-	-	-	-	-	-	-	-	-	-
Assets restricted for investment in property and equipment	-	-	-	-	-	-	-	-	-	-
Total assets limited as to use	-	-	-	-	-	-	-	-	-	-
Property and equipment, net	7,135,778	5,035,547	11,632,977	4,936,379	11,697,026	5,891,205	11,397,988	5,360,307	2,055,849	65,143,056
Other receivables, less current portion, net	-	-	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-	-	-
Total assets	\$ 7,974,365	\$ 5,256,470	\$ 16,817,805	\$ 10,298,885	\$ 9,514,106	\$ 6,910,743	\$ 11,194,767	\$ 8,609,241	\$ 2,022,071	\$ 78,598,453

	Lutheran Home Albemarle Property	Lutheran Home Hickory Property	Lutheran Home Hickory West Property	Lutheran Home Salisbury Property	Lutheran Home Wilmington Property	Lutheran Home Winston-Salem Property	Lutheran Home Forsyth County Property	LSA Elms Property	Lutheran Services Property	Total Property
<b>LIABILITIES AND NET ASSETS</b>										
Current liabilities:										
Current maturities of long-term debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current portion of split-interest liability	-	-	-	-	-	-	-	-	-	-
Accounts payable, trade	(2)	1	-	40,864	32	(2)	1	5	717	41,616
Accrued salaries and payroll taxes	-	-	-	-	-	-	-	-	-	-
Accrued health benefits	-	-	-	-	-	-	-	-	-	-
Accrued interest payable	-	-	-	-	-	-	-	-	-	-
Refundable fees - current	-	-	-	-	-	-	-	-	-	-
Deferred revenue from grants and other	-	-	-	-	-	-	-	-	-	-
Other accrued liabilities	-	-	-	-	-	-	-	-	-	-
Residents' funds liability	-	-	-	-	-	-	-	-	-	-
Total current liabilities	(2)	1	-	40,864	32	(2)	1	5	717	41,616
Long-term liabilities:										
Long-term debt, less current maturities	3,944,006	1,845,875	12,434,943	1,273,062	12,772,319	8,571,203	11,262,468	7,864,306	17,425	59,985,607
Refundable fees	-	-	-	-	-	-	-	-	-	-
Deferred revenue from advance fees	-	-	-	-	-	-	-	-	-	-
Split-interest liability	-	-	-	-	-	-	-	-	-	-
Total long-term liabilities	3,944,006	1,845,875	12,434,943	1,273,062	12,772,319	8,571,203	11,262,468	7,864,306	17,425	59,985,607
Total liabilities	3,944,004	1,845,876	12,434,943	1,313,926	12,772,351	8,571,201	11,262,469	7,864,311	18,142	60,027,223
Net assets:										
Net Assets without donor restrictions	4,030,361	3,410,594	4,382,862	8,984,959	(3,258,245)	(1,660,458)	(67,702)	744,930	2,003,929	18,571,230
Without donor restrictions, undesignated	-	-	-	-	-	-	-	-	-	-
Without donor restrictions, board designated funds	-	-	-	-	-	-	-	-	-	-
Total net assets without donor restrictions	4,030,361	3,410,594	4,382,862	8,984,959	(3,258,245)	(1,660,458)	(67,702)	744,930	2,003,929	18,571,230
Net assets with donor restrictions	-	-	-	-	-	-	-	-	-	-
Total net assets	4,030,361	3,410,594	4,382,862	8,984,959	(3,258,245)	(1,660,458)	(67,702)	744,930	2,003,929	18,571,230
Total liabilities and net assets	\$ 7,974,365	\$ 5,256,470	\$ 16,817,805	\$ 10,298,885	\$ 9,514,106	\$ 6,910,743	\$ 11,194,767	\$ 8,609,241	\$ 2,022,071	\$ 78,598,453

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	Trinity Oaks RC Salisbury	Trinity View Arden	LRC - Wilmington	Trinity Elms IL Clemmons	Total Retirement
<b>ASSETS</b>					
Current assets:					
Cash and cash equivalents	\$ 5,069,027	\$ 1,507,444	\$ 6,776,629	\$ 1,941,834	\$ 15,295,134
Investments	(731,527)	1,028,496	(1,304,000)	(256,445)	(1,263,476)
Accounts receivable, residents and clients, net of allowance for doubtful accounts of approximately \$2,420,000 and \$1,800,000 in 2022 and 2021, respectively	80,392	19,406	83,494	27,803	211,095
Current portion of other receivables	(1,554,760)	1,880,142	(7,128,340)	(513,803)	(7,316,761)
Employee retention credit receivables	932,720	282,116	-	-	1,214,836
Inventories	51,506	21,380	-	-	72,886
Prepaid expenses	4,068	(45)	1,512	(1,412)	4,123
Residents' funds	-	-	-	-	-
Total current assets	3,851,426	4,738,939	(1,570,505)	1,197,977	8,217,837
Assets limited as to use:					
Investments - donor-restricted endowment funds	-	-	-	-	-
Investments - temporarily restricted	-	-	-	-	-
Investments - board designated funds	910,670	17,939	-	-	928,609
Assets limited to use - operating reserve requirement	1,767,000	-	1,304,000	224,000	3,295,000
Assets limited to use - deposits held in escrow	-	-	2,790,010	-	2,790,010
Assets limited to use - bond funds	-	-	-	-	-
Assets restricted for investment in property and equipment	33,600	-	-	-	33,600
Total assets limited as to use	2,711,270	17,939	4,094,010	224,000	7,047,219
Property and equipment, net	19,255,382	2,927,719	106,790,667	9,836,553	138,810,321
Other receivables, less current portion, net	-	-	-	-	-
Other assets	-	-	-	-	-
Total assets	\$ 25,818,078	\$ 7,684,597	\$ 109,314,172	\$ 11,258,530	\$ 154,075,377

**LIABILITIES AND NET ASSETS**

	Trinity Oaks RC Salisbury	Trinity View Arden	LRC - Wilmington	Trinity Elms IL Clemmons	Total Retirement
Current liabilities:					
Current maturities of long-term debt	\$ -	\$ -	\$ 6,781,659	\$ -	\$ 6,781,659
Current portion of split-interest liability	-	-	-	-	-
Accounts payable, trade	209,747	70,815	3,369,353	4,929	3,654,844
Accrued salaries and payroll taxes	322,022	85,246	106,490	(19,386)	494,372
Accrued health benefits	13,711	5,285	1,441	-	20,437
Accrued interest payable	-	-	-	-	-
Refundable fees - current	862,760	-	-	-	862,760
Deferred revenue from grants and other	-	-	-	-	-
Other accrued liabilities	-	-	-	-	-
Residents' funds liability	-	-	-	-	-
Total current liabilities	1,408,240	161,346	10,258,943	(14,457)	11,814,072
Long-term liabilities:					
Long-term debt, less current maturities	3,699,331	1,658,574	74,056,333	10,760,693	90,174,931
Refundable fees	6,835,669	950	11,802,829	110,897	18,750,345
Deferred revenue from advance fees	7,922,905	-	21,626,988	-	29,549,893
Split-interest liability	-	-	-	-	-
Total long-term liabilities	18,457,905	1,659,524	107,486,150	10,871,590	138,475,169
Total liabilities	19,866,145	1,820,870	117,745,093	10,857,133	150,289,241
Net assets:					
Net Assets without donor restrictions	4,734,845	5,818,845	(8,430,921)	401,397	2,524,166
Without donor restrictions, undesignated	910,670	17,939	-	-	928,609
Without donor restrictions, board designated funds	5,645,515	5,836,784	(8,430,921)	401,397	3,452,775
Total net assets without donor restrictions	306,418	26,943	-	-	333,361
Net assets with donor restrictions	5,951,933	5,863,727	(8,430,921)	401,397	3,786,136
Total net assets	\$ 25,818,078	\$ 7,684,597	\$ 109,314,172	\$ 11,258,530	\$ 154,075,377

Lutheran Services for the Aging, Inc. and  
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	Trinity Eims AL Clemmons	Trinity Living Center Salisbury	Trinity at Home Salisbury	LSA Pharmacy Salisbury	Total Other Operations
<b>ASSETS</b>					
Current assets:					
Cash and cash equivalents	\$ 1,390,447	\$ 77,991	\$ 533,704	\$ 1,413,101	\$ 3,415,243
Investments	2,208,259	152,656	-	2,297,568	4,658,483
Accounts receivable, residents and clients, net of allowance for doubtful accounts of approximately \$2,420,000 and \$1,800,000 in 2022 and 2021, respectively	256,767	56,415	118,546	350,107	781,835
Current portion of other receivables	2,245,130	79,590	29,361	8,556,441	10,910,522
Employee retention credit receivables	242,657	-	195,149	-	437,806
Inventories	17,190	-	-	516,478	533,668
Prepaid expenses	(8,693)	(119)	10,589	(218)	1,559
Residents' funds	10,127	-	-	-	10,127
Total current assets	6,361,864	366,533	887,349	13,133,477	20,749,243
Assets limited as to use:					
Investments - donor-restricted endowment funds	-	-	-	-	-
Investments - temporarily restricted	-	-	-	-	-
Investments - board designated funds	-	-	-	-	-
Assets limited to use - operating reserve requirement	-	-	-	-	-
Assets limited to use - deposits held in escrow	-	-	-	-	-
Assets limited to use - bond funds	-	-	-	-	-
Assets restricted for investment in property and equipment	-	-	-	-	-
Total assets limited as to use	-	-	-	-	-
Property and equipment, net	139,726	7,356	420	48,148	195,650
Other receivables, less current portion, net	-	-	-	-	-
Other assets	-	-	-	-	-
Total assets	\$ 6,501,610	\$ 373,889	\$ 887,769	\$ 13,181,625	\$ 20,944,893

	Trinity Eims AL Clemmons	Trinity Living Center Salisbury	Trinity at Home Salisbury	LSA Pharmacy Salisbury	Total Other Operations
<b>LIABILITIES AND NET ASSETS</b>					
Current liabilities:					
Current maturities of long-term debt	\$ -	\$ -	\$ -	\$ -	\$ -
Current portion of split-interest liability	-	-	-	-	-
Accounts payable, trade	25,908	3,069	8,865	102,544	140,386
Accrued salaries and payroll taxes	124,972	14,734	42,546	133,738	315,990
Accrued health benefits	11,720	1,520	1,533	7,683	22,456
Accrued interest payable	-	-	-	-	-
Refundable fees - current	-	3,333	-	-	3,333
Deferred revenue from grants and other	-	-	-	-	-
Other accrued liabilities	-	-	-	-	-
Residents' funds liability	10,127	-	-	-	10,127
Total current liabilities	172,727	22,656	52,944	243,965	492,292
Long-term liabilities:					
Long-term debt, less current maturities	38,723	-	-	5,808	44,531
Refundable fees	-	-	-	-	-
Deferred revenue from advance fees	-	-	-	-	-
Split-interest liability	-	-	-	-	-
Total long-term liabilities	38,723	-	-	5,808	44,531
Total liabilities	211,450	22,656	52,944	249,773	536,823
Net assets:					
Net Assets without donor restrictions	6,287,508	278,066	831,266	12,931,852	20,328,712
Without donor restrictions, undesignated	-	-	-	-	-
Without donor restrictions, board designated funds	-	-	-	-	-
Total net assets without donor restrictions	6,287,508	278,066	831,266	12,931,852	20,328,712
Net assets with donor restrictions	2,652	73,147	3,559	-	79,358
Total net assets	6,290,160	351,233	834,825	12,931,852	20,408,070
Total liabilities and net assets	\$ 6,501,610	\$ 373,889	\$ 887,769	\$ 13,181,625	\$ 20,944,893

Lutheran Services for the Aging, Inc. and  
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	LSA	LSA Management	LSA Foundation	LSA Therapy	Aston Park	Trinity Guardian	DHS	Total Other
<b>ASSETS</b>								
Current assets:								
Cash and cash equivalents	\$ 489,922	\$ 2,453,266	\$ 353,169	\$ -	\$ 1,735,985	\$ -	\$ 337,641	\$ 5,369,983
Investments	52,601	2,130,652	1,969,563	-	8,389,677	-	-	12,542,493.12
Accounts receivable, residents and clients, net of allowance for doubtful accounts of approximately \$2,420,000 and \$1,800,000 in 2022 and 2021, respectively	-	(312)	-	-	866,830	-	-	866,518.00
Current portion of other receivables	1,025,476	(8,363,407)	50,381	4,220,707	1,249,331	-	-	(1,817,512.00)
Employee retention credit receivables	-	-	-	-	-	-	-	-
Inventories	-	174,645	-	-	110,993	-	-	285,638.00
Prepaid expenses	-	421,156	-	-	164,554	-	-	585,710.00
Residents' funds	-	-	-	-	26,373	-	-	26,373
Total current assets	1,567,989	(3,184,000)	2,373,113	4,220,707	12,543,743	-	337,641	17,859,203
Assets limited as to use:								
Investments - donor-restricted endowment funds	-	-	3,036,747	-	-	-	-	3,036,747
Investments - temporarily restricted	-	-	2,723,192	-	-	-	-	2,723,192
Investments - board designated funds	5,621,709	-	-	-	-	-	-	5,621,709
Assets limited to use - operating reserve requirement	-	-	-	-	-	-	-	-
Assets limited to use - deposits held in escrow	-	-	-	-	-	-	-	-
Assets limited to use - bond funds	-	11,426,284	-	-	-	-	-	11,426,284
Assets restricted for investment in property and equipment	-	-	34,705	-	-	-	-	34,705
Total assets limited as to use	5,621,709	11,426,284	5,794,644	-	-	-	-	22,842,637
Property and equipment, net	482,491	358,704	-	-	4,561,471	-	1,661,879	7,064,545
Other receivables, less current portion, net	98,295	-	-	-	-	-	-	98,295
Other assets	259,015	12,661,380	-	317,275	-	-	2,655	13,240,325
Total assets	\$ 8,029,509	\$ 21,262,368	\$ 8,167,757	\$ 4,537,982	\$ 17,105,214	\$ -	\$ 2,002,175	\$ 61,105,005



	LSA	LSA Management	LSA Foundation	LSA Therapy	Aston Park	Trinity Guardian	DHS	Total Other
<b>LIABILITIES AND NET ASSETS</b>								
Current liabilities:								
Current maturities of long-term debt	\$ -	\$ 2,610,000	\$ -	\$ -	\$ -	\$ -	\$ 26,008	\$ 2,636,008
Current portion of split-interest liability	-	-	49,000	-	-	-	-	49,000.00
Accounts payable, trade	1,562	1,567,544	-	-	478,117	-	14,004	2,061,227.00
Accrued salaries and payroll taxes	-	728,938	-	-	275,608	-	-	1,004,546.00
Accrued health benefits	-	23,816	-	-	-	-	-	23,816.00
Accrued interest payable	-	525,656	5,280	-	-	-	-	530,936.00
Refundable fees - current	-	-	-	-	-	-	-	-
Deferred revenue from grants and other	-	19,033	-	-	36,784	-	-	55,817.00
Other accrued liabilities	-	945,755	-	-	26,373	-	-	945,755.00
Residents' funds liability	-	-	-	-	26,373	-	-	26,373.00
Total current liabilities	1,562	6,420,742	54,280	-	816,882	-	40,012	7,333,478
Long-term liabilities:								
Long-term debt, less current maturities	-	5,878,232	-	-	-	-	679,505	6,557,737
Refundable fees	-	-	-	-	-	-	-	-
Deferred revenue from advance fees	-	-	-	-	-	-	-	-
Split-interest liability	-	-	600,435	-	-	-	-	600,435
Total long-term liabilities	-	5,878,232	600,435	-	-	-	679,505	7,158,172
Total liabilities	1,562	12,298,974	654,715	-	816,882	-	719,517	14,491,650
Net assets:								
Net Assets without donor restrictions	1,980,665	8,963,394	1,679,831	4,537,982	16,288,332	-	1,282,658	34,732,882
Without donor restrictions, undesignated	5,621,709	-	-	-	-	-	-	5,621,709
Without donor restrictions, board designated funds	7,602,394	8,963,394	1,679,831	4,537,982	16,288,332	-	1,282,658	40,354,591
Total net assets without donor restrictions	425,553	-	5,833,211	-	-	-	-	6,258,764
Net assets with donor restrictions	8,027,947	8,963,394	7,513,042	4,537,982	16,288,332	-	1,282,658	46,613,355
Total net assets	\$ 8,029,509	\$ 21,262,368	\$ 8,167,757	\$ 4,537,982	\$ 17,105,214	\$ -	\$ 2,002,175	\$ 61,105,005

Lutheran Services for the Aging, Inc. and  
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	LFS Real Properties	LFS in the Carolinas Child and Family	Total LFS
<b>ASSETS</b>			
Current assets:			
Cash and cash equivalents	\$ 119,138	\$ 1,886,759	\$ 2,005,897
Investments	-	17,287	17,287
Accounts receivable, residents and clients, net of allowance for doubtful accounts of approximately \$2,420,000 and \$1,800,000 in 2022 and 2021, respectively	-	3,265,441	3,265,441
Current portion of other receivables	848,239	(731,976)	116,263
Employee retention credit receivables	-	1,025,633	1,025,633
Inventories	-	-	-
Prepaid expenses	-	109,228	109,228
Residents' funds	-	-	-
Total current assets	<u>\$ 967,377</u>	<u>\$ 5,572,372</u>	<u>\$ 6,539,749</u>
Assets limited as to use:			
Investments - donor-restricted endowment funds	-	256,051	256,051
Investments - temporarily restricted	-	135,892	135,892
Investments - board designated funds	-	-	-
Assets limited to use - operating reserve requirement	-	-	-
Assets limited to use - deposits held in escrow	-	-	-
Assets limited to use - bond funds	-	-	-
Assets restricted for investment in property and equipment	-	505,500	505,500
Total assets limited as to use	<u>-</u>	<u>897,443</u>	<u>897,443</u>
Property and equipment, net	1,524,901	334,048	1,858,949
Other receivables, less current portion, net	-	-	-
Other assets	-	32,493	32,493
Total assets	<u>\$ 2,492,278</u>	<u>\$ 6,836,356</u>	<u>\$ 9,328,634</u>

	LFS Real Properties	LFS in the Carolinas Child and Family	Total LFS
<b>LIABILITIES AND NET ASSETS</b>			
Current liabilities:			
Current maturities of long-term debt	\$ 16,491	\$ 71,446	\$ 87,937
Current portion of split-interest liability	-	-	-
Accounts payable, trade	6,094	2,640,888	2,646,982
Accrued salaries and payroll taxes	-	1,078,532	1,078,532
Accrued health benefits	-	49,390	49,390
Accrued interest payable	1,050	-	1,050
Refundable fees - current	-	-	-
Deferred revenue from grants and other	-	291,207	291,207
Other accrued liabilities	-	-	-
Residents' funds liability	-	-	-
Total current liabilities	23,635	4,131,463	4,155,098
Long-term liabilities:			
Long-term debt, less current maturities	488,618	164,348	652,966
Refundable fees	-	-	-
Deferred revenue from advance fees	-	37,109	37,109
Split-interest liability	-	-	-
Total long-term liabilities	488,618	201,457	690,075
Total liabilities	512,253	4,332,920	4,845,173
Net assets:			
Net Assets without donor restrictions	1,980,025	7,949	1,987,974
Without donor restrictions, undesignated	-	-	-
Without donor restrictions, board designated funds	-	-	-
Total net assets without donor restrictions	1,980,025	7,949	1,987,974
Net assets with donor restrictions	-	2,495,487	2,495,487
Total net assets	1,980,025	2,503,436	4,483,461
Total liabilities and net assets	\$ 2,492,278	\$ 6,836,356	\$ 9,328,634

Lutheran Services for the Aging, Inc. and  
Lutheran Family Services in the Carolinas and Affiliates  
Consolidating Balance Sheets  
September 30, 2022

	Total LSA	Total LFS	Eliminations	Total	Obligated Group*
<b>ASSETS</b>					
Current assets:					
Cash and cash equivalents	\$ 50,166,167	\$ 2,005,897	\$ -	\$ 52,172,064	\$ 47,558,837
Investments	31,767,797	17,287	-	31,785,084	23,378,120
Accounts receivable, residents and clients, net of allowance for doubtful accounts of approximately \$2,420,000 and \$1,800,000 in 2022 and 2021, respectively	13,549,200	3,265,441	-	16,814,641	12,563,824
Current portion of other receivables	5,574,966	116,263	(1,176,956)	4,514,273	75,567
Employee retention credit receivables	4,825,600	1,025,633	-	5,851,233	4,630,451
Inventories	1,387,909	-	-	1,387,909	1,276,916
Prepaid expenses	576,823	109,228	-	686,051	401,680
Residents' funds	222,680	-	-	222,680	196,307
Total current assets	108,071,142	6,539,749	(1,176,956)	113,433,935	90,081,702
Assets limited as to use:					
Investments - donor-restricted endowment funds	3,036,747	256,051	-	3,292,798	3,036,747
Investments - temporarily restricted	2,723,192	135,892	-	2,859,084	2,723,192
Investments - board designated funds	8,449,616	-	-	8,449,616	8,449,616
Assets limited to use - operating reserve requirement	3,295,000	-	-	3,295,000	3,295,000
Assets limited to use - deposits held in escrow	2,790,010	-	-	2,790,010	2,790,010
Assets limited to use - bond funds	11,426,284	-	-	11,426,284	11,426,284
Assets restricted for investment in property and equipment	1,091,239	505,500	-	1,596,739	1,091,239
Total assets limited as to use	32,812,088	897,443	-	33,709,531	32,812,088
Property and equipment, net	214,100,707	1,858,949	-	215,959,656	207,876,937
Other receivables, less current portion, net	98,295	-	-	98,295	98,295
Other assets	13,208,450	32,493	-	13,240,943	12,888,520
Total assets	\$ 388,290,682	\$ 9,328,634	\$ (1,176,956)	\$ 376,442,360	\$ 343,757,542

\* The Obligated Group represents the joint and several obligors of the North Carolina Medical Care Commission Health Care Facilities First Mortgage Revenue Refunding Bonds (Series 2012A, Series 2017 and Series 2020). The Obligated Group is comprised of the LSA Organizations exclusive of Trinity at Home Salisbury, LSA Therapy and Trinity Guardian.

(Continued)

	Total LSA	Total LFS	Eliminations	Total	Obligated Group*
<b>LIABILITIES AND NET ASSETS</b>					
Current liabilities:					
Current maturities of long-term debt	\$ 9,417,667	\$ 87,937	\$ -	\$ 9,505,604	\$ 9,391,659
Current portion of split-interest liability	49,000	-	-	49,000	49,000
Accounts payable, trade	7,104,802	2,646,982	(1,176,956)	8,574,828	6,603,816
Accrued salaries and payroll taxes	4,248,359	1,078,532	-	5,326,891	3,930,205
Accrued health benefits	259,783	49,390	-	309,173	258,250
Accrued interest payable	530,936	1,050	-	531,986	530,936
Refundable fees - current	862,760	-	-	862,760	862,760
Deferred revenue from grants and other	269,470	-	-	269,470	232,686
Other accrued liabilities	945,754	291,207	-	1,236,961	945,754
Residents' funds liability	222,680	-	-	222,680	196,307
Total current liabilities	23,911,211	4,155,098	(1,176,956)	26,889,353	23,001,373
Long-term liabilities:					
Long-term debt, less current maturities	157,405,601	652,966	-	158,058,567	156,726,096
Refundable fees	18,764,228	-	-	18,764,228	18,764,228
Deferred revenue from advance fees	29,549,893	37,109	-	29,587,002	29,549,893
Split-interest liability	600,435	-	-	600,435	600,435
Total long-term liabilities	206,320,157	690,075	-	207,010,232	205,640,652
Total liabilities	230,231,368	4,845,173	(1,176,956)	233,899,585	228,642,025
Net assets:					
Net Assets without donor restrictions	121,888,422	1,987,974	-	123,876,396	98,948,184
Without donor restrictions, undesignated	8,449,616	-	-	8,449,616	8,449,616
Without donor restrictions, board designated funds	-	-	-	-	-
Total net assets without donor restrictions	130,338,038	1,987,974	-	132,326,012	107,397,800
Net assets with donor restrictions	7,721,276	2,495,487	-	10,216,763	7,717,717
Total net assets	138,059,314	4,483,461	-	142,542,775	115,115,517
Total liabilities and net assets	\$ 368,290,682	\$ 9,328,634	\$ (1,176,956)	\$ 376,442,360	\$ 343,757,542

\* The Obligated Group represents the joint and several obligors of the North Carolina Medical Care Commission Health Care Facilities First Mortgage Revenue Refunding Bonds (Series 2012A, Series 2020, and Series 2021A). The Obligated Group is comprised of the LSA Organizations exclusive of Trinity at Home Salisbury, LSA Therapy and Trinity Guardian.

Lutheran Services for the Aging, Inc. and  
Lutheran Family Services in the Carolinas and Affiliates  
Consolidating Statements of Operations and Changes  
in Net Assets (Deficit)  
Year Ended September 30, 2022

	Trinity Place Albemarle	Trinity Village Hickory	Trinity Ridge Hickory	Trinity Oaks H&R Salisbury	Trinity Grove Wilmington	Trinity Glen Winston-Salem	Trinity Eims H&R Clemmons	Total Nursing
Changes in net assets without donor restrictions:								
Revenues and other support:								
Net service revenue	\$ 9,487,773	\$ 16,363,593	\$ 13,717,881	\$ 13,867,087	\$ 12,360,157	\$ 12,173,466	\$ 10,639,067	\$ 88,609,024
Amortization of deferred entrance fees	-	-	-	-	-	-	-	-
Service fees - state, county and other	-	-	-	-	-	-	-	-
Federal grants and other	343,369	221,859	297,143	164,379	470,998	322,126	435,148	2,255,022
Net assets released from restrictions for operating purposes	5,804	14,095	8,189	6,258	3,196	2,584	2,510	42,636
Management fees	-	-	-	-	-	-	-	-
Other revenue	12,980	24,292	43,944	37,722	68,379	14,222	44,370	245,909
Total revenue	9,849,926	16,623,839	14,067,157	14,075,446	12,902,730	12,512,398	11,121,095	91,152,591
Expenses:								
Salaries and wages	4,725,700	8,728,303	5,978,626	6,170,591	5,120,734	5,577,234	4,927,332	41,228,520
Employee benefits	906,314	1,721,804	1,122,278	1,160,370	982,863	1,044,037	883,096	7,820,762
Supplies and other	3,220,924	5,739,029	5,541,700	5,083,259	4,810,294	4,537,868	4,033,824	32,966,898
Medicaid bed assessment	276,979	398,416	437,486	-	368,389	429,976	-	1,911,246
Marketing expense	9,716	20,247	13,080	17,117	31,486	6,887	11,425	109,958
Depreciation and amortization	88,156	118,792	169,424	62,249	68,818	119,646	154,038	781,123
Interest expense	7,273	11,894	-	7,102	2,053	86	-	28,408
Total operating costs and expenses	9,235,062	16,738,485	13,262,594	12,500,888	11,384,637	11,715,734	10,009,715	84,846,915
Operating income (loss)	614,864	(114,646)	804,563	1,574,758	1,518,093	796,664	1,111,380	6,305,676
Nonoperating gains (losses):								
Investment income	34,375	78,351	1,048	210,221	18,797	-	260	343,050
Unrealized gains (losses) on investments	(240,580)	(480,165)	-	(1,549,016)	(137,477)	-	-	(2,407,238)
Net gain (loss) on disposal of property and equipment	-	-	-	-	-	-	-	-
Market value adjustment on swap agreement	-	-	-	-	-	-	-	-
Contributions	868,300	1,646,768	1,161,810	1,168,448	1,111,753	1,127,115	1,061,705	8,145,899
Loss on extinguishment of debt	-	-	-	-	-	-	-	-
Employee retention credit	491,502	846,234	629,892	552,517	630,186	625,176	471,255	4,246,752
Total nonoperating gains (losses)	1,153,597	2,091,188	1,792,738	382,170	1,623,259	1,752,291	1,533,220	10,328,463
Excess of revenues over expenses	1,768,461	1,976,542	2,597,301	1,956,928	3,141,352	2,548,955	2,644,600	16,634,139

Lutheran Services for the Aging, Inc. and  
 Lutheran Family Services in the Carolinas and Affiliates  
 Consolidating Statements of Operations and Changes  
 in Net Assets (Deficit)  
 Year Ended September 30, 2022

(Continued)

	Trinity Place Albemarle	Trinity Village Hickory	Trinity Ridge Hickory	Trinity Oaks H&R Salisbury	Trinity Grove Wilmington	Trinity Glen Winston-Salem	Trinity Elms H&R Clemmons	Total Nursing
Excess of revenue over expenses	\$ 1,768,461	\$ 1,976,542	\$ 2,597,301	\$ 1,956,928	\$ 3,141,352	\$ 2,548,955	\$ 2,644,600	\$ 16,634,139
Other changes net assets without donor restrictions:								
Net assets released from restrictions for capital	-	-	-	93,786	-	-	-	93,786
Contribution of equity	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Change in net assets without donor restrictions:	1,768,461	1,976,542	2,597,301	2,050,714	3,141,352	2,548,955	2,644,600	16,727,925
Changes in net assets with donor restrictions:								
Contributions and grants	2,850	8,113	3,823	10,463	4,428	4,123	4,248	38,048
Investment income	-	-	-	-	-	-	-	-
Unrealized gains (losses) on investments	-	-	-	-	-	-	-	-
Net assets released from restrictions	(5,804)	(14,095)	(8,189)	(100,044)	(3,196)	(2,584)	(2,510)	(136,422)
Change in net assets with donor restrictions:	(2,954)	(5,982)	(4,366)	(89,581)	1,232	1,539	1,738	(98,374)
Change in net assets	1,765,507	1,970,560	2,592,935	1,961,133	3,142,584	2,550,494	2,646,338	16,629,551
Net assets at beginning of year	4,205,580	8,148,990	2,753,954	15,450,957	890,131	(1,221,737)	1,823,097	32,050,972
Net assets at end of year	\$ 5,971,087	\$ 10,119,550	\$ 5,346,869	\$ 17,412,090	\$ 4,032,715	\$ 1,328,757	\$ 4,469,435	\$ 48,680,523

Lutheran Services for the Aging, Inc. and  
Lutheran Family Services in the Carolinas and Affiliates  
Consolidating Statements of Operations and Changes  
in Net Assets (Deficit)  
Year Ended September 30, 2022

	Lutheran Home Albemarle Property	Lutheran Home Hickory Property	Lutheran Home Hickory West Property	Lutheran Home Salisbury Property	Lutheran Home Wilmington Property	Lutheran Home Winston-Salem Property	Lutheran Home Forsyth County Property	LSA Elms Property	Lutheran Services Property	Total Property
Changes in net assets without donor restrictions:										
Revenues and other support:										
Net service revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amortization of deferred entrance fees	-	-	-	-	-	-	-	-	-	-
Service fees - state, county and other	-	-	-	-	-	-	-	-	-	-
Federal grants and other	-	-	-	-	-	-	-	-	-	-
Net assets released from restrictions for operating purposes	-	-	-	-	-	-	-	-	-	-
Management fees	-	-	-	-	-	-	-	-	-	-
Other revenue	385,000	600,000	820,000	653,600	756,125	370,000	700,000	885,000	138,000	5,307,725
Total revenue	385,000	600,000	820,000	653,600	756,125	370,000	700,000	885,000	138,000	5,307,725
Expenses:										
Salaries and wages	-	-	-	-	-	-	-	-	314	314
Employee benefits	-	-	-	-	-	-	-	-	-	-
Supplies and other	17,443	17,986	22,056	36,928	52,495	21,523	39,352	14,130	22,406	246,319
Medicaid bed assessment	-	-	-	-	-	-	-	-	-	-
Marketing expense	-	-	-	-	-	-	-	-	-	-
Depreciation and amortization	516,238	372,569	358,190	308,081	249,575	238,207	326,355	292,529	102,349	2,764,093
Interest expense	166,193	81,580	594,800	53,556	647,727	431,028	497,743	400,481	770	2,873,878
Total operating costs and expenses	699,874	472,135	975,046	400,565	949,797	690,758	863,450	707,140	125,839	5,884,604
Operating income (loss)	(314,874)	127,865	(155,046)	253,035	(193,672)	(320,758)	(163,450)	177,860	12,161	(576,879)
Nonoperating gains (losses):										
Investment income	24,121	-	38,094	96,786	25,208	-	10,750	26,236	5,807	227,002
Unrealized gains (losses) on investments	(206,550)	-	(326,210)	(828,809)	(215,869)	-	(92,068)	(224,667)	(49,728)	(1,943,891)
Net gain (loss) on disposal of property and equipment	-	-	-	-	-	129,987	-	-	-	129,987
Market value adjustment on swap agreement	-	-	-	-	-	-	-	-	-	-
Contributions	-	-	-	-	-	-	-	-	-	-
Loss on extinguishment of debt	-	-	-	-	-	-	-	-	-	-
Employee retention credit	-	-	-	-	-	-	-	-	-	-
Total nonoperating gains (losses)	(182,429)	-	(288,116)	(732,023)	(190,661)	129,987	(81,308)	(198,431)	(43,921)	(1,586,902)
Excess of revenues over expenses	(497,303)	127,865	(443,162)	(478,988)	(384,333)	(190,771)	(244,758)	(20,571)	(31,760)	(2,163,781)



Lutheran Services for the Aging, Inc. and  
Lutheran Family Services in the Carolinas and Affiliates  
Consolidating Statements of Operations and Changes  
in Net Assets (Deficit)  
Year Ended September 30, 2022

(Continued)

	Lutheran Home Albemarle Property	Lutheran Home Hickory Property	Lutheran Home Hickory West Property	Lutheran Home Salisbury Property	Lutheran Home Wilmington Property	Lutheran Home Winston-Salem Property	Lutheran Home Forsyth County Property	LSA Eims Property	Lutheran Services Property	Total Property
Excess of revenue over expenses	\$ (497,303)	\$ 127,865	\$ (443,162)	\$ (478,988)	\$ (384,333)	\$ (190,771)	\$ (244,758)	\$ (20,571)	\$ (31,760)	\$ (2,163,781)
Other changes net assets without donor restrictions:										
Net assets released from restrictions for capital	-	-	-	-	-	-	-	-	-	-
Contribution of equity	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Change in net assets without donor restrictions:	(497,303)	127,865	(443,162)	(478,988)	(384,333)	(190,771)	(244,758)	(20,571)	(31,760)	(2,163,781)
Changes in net assets with donor restrictions:										
Contributions and grants	-	-	-	-	-	-	-	-	-	-
Investment income	-	-	-	-	-	-	-	-	-	-
Unrealized gains (losses) on investments	-	-	-	-	-	-	-	-	-	-
Net assets released from restrictions	-	-	-	-	-	-	-	-	-	-
Change in net assets with donor restrictions:	-	-	-	-	-	-	-	-	-	-
Change in net assets	(497,303)	127,865	(443,162)	(478,988)	(384,333)	(190,771)	(244,758)	(20,571)	(31,760)	(2,163,781)
Net assets at beginning of year	4,527,664	3,282,729	4,826,024	9,463,947	(2,873,912)	(1,469,687)	177,056	765,501	2,035,689	20,736,011
Net assets at end of year	\$ 4,030,361	\$ 3,410,594	\$ 4,382,862	\$ 8,984,959	\$ (3,258,245)	\$ (1,660,458)	\$ (67,702)	\$ 744,930	\$ 2,003,929	\$ 18,571,230

Lutheran Services for the Aging, Inc. and  
Lutheran Family Services in the Carolinas and Affiliates  
Consolidating Statements of Operations and Changes  
in Net Assets (Deficit)  
Year Ended September 30, 2022

	Trinity Oaks RC Salisbury	Trinity View Arden	LRC - Wilmington	Trinity Elms IL Clemmons	Total Retirement
Changes in net assets without donor restrictions:					
Revenues and other support:					
Net service revenue	\$ 8,658,644	\$ 3,666,674	\$ 198,977	\$ 1,242,414	\$ 13,766,709
Amortization of deferred entrance fees	1,767,282	17,063	212,448	(829)	1,995,964
Service fees - state, county and other	-	-	-	-	-
Federal grants and other	25,203	-	-	-	25,203
Net assets released from restrictions for operating purposes	61,348	50,689	-	-	112,037
Management fees	-	-	-	-	-
Other revenue	94,640	68,783	4,869	-	168,292
Total revenue	10,607,117	3,803,209	416,294	1,241,585	16,068,205
Expenses:					
Salaries and wages	3,187,653	1,339,574	511,841	241,607	5,280,675
Employee benefits	649,747	273,832	126,178	20,270	1,070,027
Supplies and other	3,058,558	987,299	490,842	250,153	4,786,852
Medicaid bed assessment	-	-	-	-	-
Marketing expense	191,921	68,032	261,165	3,470	524,588
Depreciation and amortization	1,694,205	304,233	33,864	304,935	2,337,237
Interest expense	163,516	73,300	30,370	452,981	720,167
Total operating costs and expenses	8,945,600	3,046,270	1,454,260	1,273,416	14,719,546
Operating income (loss)	1,661,517	756,939	(1,037,966)	(31,831)	1,348,659
Nonoperating gains (losses):					
Investment income	86,729	30,089	35,693	-	152,511
Unrealized gains (losses) on investments	(503,568)	(253,335)	-	-	(756,903)
Net gain (loss) on disposal of property and equipment	-	-	-	-	-
Market value adjustment on swap agreement	-	-	-	-	-
Contributions	631,294	279,498	77,300	-	988,092
Loss on extinguishment of debt	893,100	355,262	-	-	1,248,362
Employee retention credit	1,107,555	411,514	112,993	-	1,632,062
Total nonoperating gains (losses)	2,769,072	1,168,453	(924,973)	(31,831)	2,980,721
Excess of revenues over expenses					

Lutheran Services for the Aging, Inc. and  
 Lutheran Family Services in the Carolinas and Affiliates  
 Consolidating Statements of Operations and Changes  
 in Net Assets (Deficit)  
 Year Ended September 30, 2022

(Continued)

	Trinity Oaks RC Salisbury	Trinity View Arden	LRC - Wilmington	Trinity Elms IL Clemmons	Total Retirement
Excess of revenue over expenses	\$ 2,769,072	\$ 1,168,453	\$ (924,973)	\$ (31,831)	\$ 2,980,721
Other changes net assets without donor restrictions:					
Net assets released from restrictions for capital	129,635	-	-	-	129,635
Contribution of equity	-	-	-	-	-
Other	-	-	-	-	-
Change in net assets without donor restrictions:	<u>2,898,707</u>	<u>1,168,453</u>	<u>(924,973)</u>	<u>(31,831)</u>	<u>3,110,356</u>
Changes in net assets with donor restrictions:					
Contributions and grants	133,117	60,418	-	-	193,535
Investment income	-	-	-	-	-
Unrealized gains (losses) on investments	(190,983)	(50,689)	-	-	(241,672)
Net assets released from restrictions	(57,866)	9,729	-	-	(48,137)
Change in net assets with donor restrictions:	<u>2,840,841</u>	<u>1,178,182</u>	<u>(924,973)</u>	<u>(31,831)</u>	<u>3,062,219</u>
Change in net assets	3,111,092	4,685,545	(7,505,948)	433,228	723,917
Net assets at beginning of year	5,951,933	5,863,727	(8,430,921)	401,397	3,786,136
Net assets at end of year					

Lutheran Services for the Aging, Inc. and  
Lutheran Family Services in the Carolinas and Affiliates  
Consolidating Statements of Operations and Changes  
in Net Assets (Deficit)  
Year Ended September 30, 2022

	Trinity Elms AL Clemmons	Trinity Living Center Salisbury	Trinity at Home Salisbury	LSA Pharmacy Salisbury	Total Other Operations
Changes in net assets without donor restrictions:					
Revenues and other support:					
Net service revenue	\$ 5,069,038	\$ 342,415	\$ 409	\$ 7,698,853	\$ 13,110,715
Amortization of deferred entrance fees	-	-	-	-	-
Service fees - state, county and other	-	-	-	-	-
Federal grants and other	73,333	5,750	-	-	79,083
Net assets released from restrictions for operating purposes	1,327	16,906	500	-	18,733
Management fees	40,018	15,543	993,198	3	1,048,762
Other revenue	5,183,716	380,614	994,107	7,698,856	14,257,293
Expenses:					
Salaries and wages	2,266,494	185,689	653,733	1,585,831	4,691,747
Employee benefits	423,100	51,021	126,376	291,195	891,692
Supplies and other	2,026,179	164,087	87,135	5,500,090	7,777,491
Medicaid bed assessment	-	-	-	-	-
Marketing expense	3,710	5,121	18,314	-	27,145
Depreciation and amortization	32,758	1,938	840	11,381	46,917
Interest expense	2,013	-	-	257	2,270
Total operating costs and expenses	4,754,254	407,856	886,398	7,388,754	13,437,262
Operating income (loss)	429,462	(27,242)	107,709	310,102	820,031
Nonoperating gains (losses):					
Investment income	62,268	4,702	-	64,786	131,756
Unrealized gains (losses) on investments	(533,213)	(36,867)	-	(554,778)	(1,124,858)
Net gain (loss) on disposal of property and equipment	-	-	-	-	-
Market value adjustment on swap agreement	-	-	-	-	-
Contributions	392,000	104,262	168,820	288,900	933,982
Loss on extinguishment of debt	230,617	60,479	311,629	-	602,725
Employee retention credit	151,672	132,576	480,449	(221,092)	543,605
Total nonoperating gains (losses)	581,134	105,334	588,158	89,010	1,363,636
Excess of revenues over expenses					

Lutheran Services for the Aging, Inc. and  
 Lutheran Family Services in the Carolinas and Affiliates  
 Consolidating Statements of Operations and Changes  
 in Net Assets (Deficit)  
 Year Ended September 30, 2022

(Continued)

	Trinity Elms AL Clemmons	Trinity Living Center Salisbury	Trinity at Home Salisbury	LSA Pharmacy Salisbury	Total Other Operations
Excess of revenue over expenses	\$ 581,134	\$ 105,334	\$ 588,158	\$ 89,010	\$ 1,363,636
Other changes net assets without donor restrictions:					
Net assets released from restrictions for capital	-	-	-	-	-
Contribution of equity	-	-	-	-	-
Other	-	-	-	-	-
Change in net assets without donor restrictions:	581,134	105,334	588,158	89,010	1,363,636
Changes in net assets with donor restrictions:					
Contributions and grants	2,165	11,600	1,400	-	15,165
Investment income	-	-	-	-	-
Unrealized gains (losses) on investments	-	(16,906)	(500)	-	(18,733)
Net assets released from restrictions	838	(5,306)	900	-	(3,568)
Change in net assets with donor restrictions:	2,993	(10,606)	600	-	(7,013)
Change in net assets	581,972	100,028	589,058	89,010	1,360,068
Net assets at beginning of year	5,708,188	251,205	245,767	12,842,842	19,048,002
Net assets at end of year	\$ 6,290,160	\$ 351,233	\$ 834,825	\$ 12,931,852	\$ 20,408,070

Lutheran Services for the Aging, Inc. and  
Lutheran Family Services in the Carolinas and Affiliates  
Consolidating Statements of Operations and Changes  
in Net Assets (Deficit)  
Year Ended September 30, 2022

	LSA	LSA Management	LSA Foundation	LSA Therapy	Trinity Guardian	Aston Park	Trinity Guardian	DHS	Total Other
Changes in net assets without donor restrictions:									
Revenues and other support:									
Net service revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amortization of deferred entrance fees	-	-	-	-	-	-	-	-	-
Service fees - state, county and other	-	-	-	-	-	-	-	-	-
Federal grants and other	-	-	-	-	-	-	-	-	-
Net assets released from restrictions for operating purposes	23,689	1,118	53,420	-	-	-	-	-	76,227
Management fees	22,441	8,732,311	-	-	-	-	-	-	8,732,311
Other revenue	46,130	109,090	-	-	-	-	-	-	131,531
Total revenue	46,130	8,842,519	53,420	-	-	-	-	-	8,942,069
Expenses:									
Salaries and wages	-	5,299,062	-	-	-	-	-	-	5,299,062
Employee benefits	-	775,242	-	-	-	-	-	-	775,242
Supplies and other	422,470	2,258,172	14,204	14,370	-	-	-	-	2,709,216
Medicaid bed assessment	-	-	-	-	-	-	-	-	-
Marketing expense	-	87,824	-	-	-	-	-	-	87,824
Depreciation and amortization	3,729	255,514	-	-	-	-	-	-	259,243
Interest expense	4,480	76,497	-	-	-	-	-	-	82,977
Total operating costs and expenses	430,679	8,754,311	14,204	14,370	-	-	-	-	9,213,564
Operating income (loss)	(384,549)	88,208	39,216	(14,370)	-	-	-	-	(271,495)
Nonoperating gains (losses):									
Investment income	342,543	3,118,221	59,285	1,784,579	-	-	-	-	5,304,628
Unrealized gains (losses) on investments	(1,577,574)	(99,374)	(482,121)	-	-	-	-	-	(2,159,069)
Net gain (loss) on disposal of property and equipment	-	-	-	-	-	-	-	-	-
Market value adjustment on swap agreement	-	-	-	-	-	-	-	-	-
Contributions	485,581	868,610	(59,763)	-	-	-	-	-	1,294,428
Loss on extinguishment of debt	-	(756,112)	-	-	-	-	-	-	(756,112)
Employee retention credit	-	-	-	-	-	-	-	-	-
Total nonoperating gains (losses)	(749,450)	3,131,345	(482,599)	1,784,579.00	-	-	-	-	3,683,875
Excess of revenues over expenses	(1,133,989)	3,219,563	(443,383)	1,770,209.00	-	-	-	-	3,412,380

Lutheran Services for the Aging, Inc. and  
 Lutheran Family Services in the Carolinas and Affiliates  
 Consolidating Statements of Operations and Changes  
 in Net Assets (Deficit)  
 Year Ended September 30, 2022

(Continued)

	LSA	LSA Management	LSA Foundation	LSA Therapy	Trinity Guardian	Aston Park	Trinity Guardian	DHS	Total Other
Excess of revenue over expenses	\$ (1,133,989)	\$ 3,219,553	\$ (443,383)	\$ 1,770,209	\$ -	\$ -	\$ -	\$ -	\$ 3,412,380
Other changes net assets without donor restrictions:									
Net assets released from restrictions for capital	-	-	-	-	-	-	-	-	-
Contribution of equity	-	-	-	-	-	16,288,332	-	1,282,658	17,570,990
Other	-	-	-	-	-	-	-	-	-
Change in net assets without donor restrictions:	(1,133,989)	3,219,553	(443,383)	1,770,209	-	16,288,332	-	1,282,658	20,983,370
Changes in net assets with donor restrictions:									
Contributions and grants	24,488	-	1,500	-	-	-	-	-	25,988
Investment income	-	-	130,601	-	-	-	-	-	130,601
Unrealized gains (losses) on investments	-	-	(1,454,933)	-	-	-	-	-	(1,454,933)
Net assets released from restrictions	(23,689)	(1,118)	(53,420)	-	-	-	-	-	(78,227)
Change in net assets with donor restrictions:	809	(1,118)	(1,376,252)	-	-	-	-	-	(1,376,561)
Change in net assets	(1,133,190)	3,218,435	(1,819,635)	1,770,209	-	16,288,332	-	1,282,658	19,005,809
Net assets at beginning of year	9,161,137	5,744,959	9,332,677	2,767,773	-	-	-	-	27,006,546
Net assets at end of year	\$ 8,027,947	\$ 8,963,394	\$ 7,513,042	\$ 4,537,982	\$ -	\$ 16,288,332	\$ -	\$ 1,282,658	\$ 46,613,355

Lutheran Services for the Aging, Inc. and  
Lutheran Family Services in the Carolinas and Affiliates  
Consolidating Statements of Operations and Changes  
in Net Assets (Deficit)  
Year Ended September 30, 2022

	LFS Real Properties	LFS in the Carolinas Child and Family	Total LFS
Changes in net assets without donor restrictions:			
Revenues and other support:			
Net service revenue	\$ -	\$ 8,425,478	\$ 8,425,478
Amortization of deferred entrance fees	-	-	-
Service fees - state, county and other	-	9,895,965	9,895,965
Federal grants and other	-	8,754,394	8,754,394
Net assets released from restrictions for operating purposes	-	459,697	459,697
Management fees	-	-	-
Other revenue	105,098	209,345	314,443
Total revenue	105,098	27,744,879	27,849,977
Expenses:			
Salaries and wages	-	11,685,653	11,685,653
Employee benefits	-	2,233,567	2,233,567
Supplies and other	8,790	14,088,230	14,097,020
Medicaid bed assessment	-	97,178	97,178
Marketing expense	-	41,439	41,439
Depreciation and amortization	43,378	157,019	200,397
Interest expense	13,189	(14,293)	(1,104)
Total operating costs and expenses	65,357	28,288,793	28,354,150
Operating income (loss)	39,741	(543,914)	(504,173)
Nonoperating gains (losses):			
Investment income	-	-	-
Unrealized gains (losses) on investments	-	-	-
Net gain (loss) on disposal of property and equipment	-	17,785	17,785
Market value adjustment on swap agreement	-	-	-
Contributions	13,115	2,909,548	2,922,663
Loss on extinguishment of debt	-	-	-
Employee retention credit	-	992,677	992,677
Total nonoperating gains (losses)	13,115	3,920,010	3,933,125
Excess of revenues over expenses	52,856	3,376,096	3,428,952



Lutheran Services for the Aging, Inc. and  
 Lutheran Family Services in the Carolinas and Affiliates  
 Consolidating Statements of Operations and Changes  
 in Net Assets (Deficit)  
 Year Ended September 30, 2022

(Continued)

	LFS Real Properties	LFS in the Carolinas Child and Family	Total LFS
Excess of revenue over expenses	\$ 52,856	\$ 3,376,096	\$ 3,428,952
Other changes net assets without donor restrictions:			
Net assets released from restrictions for capital	-	-	-
Contribution of equity	-	-	-
Other	-	-	-
Change in net assets without donor restrictions:	52,856	3,376,096	3,428,952
Changes in net assets with donor restrictions:			
Contributions and grants	-	1,089,492	1,089,492
Investment income	-	18,423	18,423
Unrealized gains (losses) on investments	-	(80,542)	(80,542)
Net assets released from restrictions	-	(459,697)	(459,697)
Change in net assets with donor restrictions:	-	567,676	567,676
Change in net assets	52,856	3,943,772	3,996,628
Net assets at beginning of year	1,927,169	(1,440,336)	486,833
Net assets at end of year	\$ 1,980,025	\$ 2,503,436	\$ 4,483,461

Lutheran Services for the Aging, Inc. and  
Lutheran Family Services in the Carolinas and Affiliates  
Consolidating Statements of Operations and Changes  
in Net Assets (Deficit)  
Year Ended September 30, 2022

	Total LSA	Total LFS	Eliminations	Total	Obligated Group*
Changes in net assets without donor restrictions:					
Revenues and other support:					
Net service revenue	\$ 115,486,448	\$ 8,425,478	\$ (3,274,898)	\$ 120,637,028	\$ 112,211,141
Amortization of deferred entrance fees	1,995,964	-	-	1,995,964	1,995,964
Service fees - state, county and other	-	9,895,965	-	9,895,965	-
Federal grants and other	2,359,308	8,754,394	-	11,113,702	2,359,308
Net assets released from restrictions for operating purposes	251,633	459,697	-	711,330	-
Management fees	8,732,311	-	(7,568,717)	1,163,594	1,163,594
Other revenue	6,902,219	314,443	(5,404,800)	1,811,862	504,221
Total revenue	135,727,883	27,849,977	(16,248,415)	147,329,445	118,485,361
Expenses:					
Salaries and wages	56,500,318	11,685,653	-	68,185,971	55,846,585
Employee benefits	10,557,723	2,233,567	-	12,791,290	10,431,347
Supplies and other	48,486,776	14,097,020	(16,248,415)	46,335,381	32,136,856
Medicaid bed assessment	1,911,246	97,178	-	2,008,424	1,911,246
Marketing expense	749,515	41,439	-	790,954	731,201
Depreciation and amortization	6,188,613	200,397	-	6,389,010	6,187,773
Interest expense	3,707,700	(1,104)	-	3,706,596	3,707,700
Total operating costs and expenses	128,101,891	28,354,150	(16,248,415)	140,207,626	110,952,708
Operating income (loss)	7,625,992	(504,173)	-	7,121,819	7,532,653
Nonoperating gains (losses):					
Investment income	6,158,947	-	-	6,158,947	4,374,368
Unrealized gains (losses) on investments	(8,391,959)	-	-	(8,391,959)	(8,391,959)
Net gain (loss) on disposal of property and equipment	129,987	17,785	-	147,772	129,987
Market value adjustment on swap agreement	-	-	-	-	-
Contributions	11,362,401	2,922,663	-	14,285,064	11,193,581
Loss on extinguishment of debt	(756,112)	-	-	(756,112)	(756,112)
Employee retention credit	6,097,839	992,677	-	7,090,516	5,786,210
Total nonoperating gains (losses)	14,801,103	3,933,125	-	18,534,228	12,336,075
Excess of revenues over expenses	22,227,095	3,428,952	-	25,656,047	19,868,728

\* The Obligated Group represents the joint and several obligors of the North Carolina Medical Care Commission Health Care Facilities First Mortgage Revenue Refunding Bonds (Series 2012A, Series 2017 and Series 2020). The Obligated Group is comprised of the LSA Organizations exclusive of Trinity at Home Salisbury, LSA Therapy and Trinity Guardian.

Lutheran Services for the Aging, Inc. and  
 Lutheran Family Services in the Carolinas and Affiliates  
 Consolidating Statements of Operations and Changes  
 in Net Assets (Deficit)  
 Year Ended September 30, 2022

(Continued)

	Total LSA	Total LFS	Eliminations	Total	Obligated Group*
Excess of revenue over expenses	\$ 22,227,095	\$ 3,428,952	\$ -	\$ 25,656,047	\$ 19,868,728
Other changes net assets without donor restrictions:					
Net assets released from restrictions for capital	223,421	-	-	223,421	223,421
Contribution of equity	17,570,990	-	-	17,570,990	-
Other	-	-	-	-	(17,570,990)
Change in net assets without donor restrictions:	<u>40,021,506</u>	<u>3,428,952</u>	<u>-</u>	<u>43,450,458</u>	<u>20,092,149</u>
Changes in net assets with donor restrictions:					
Contributions and grants	272,746	1,088,492	-	1,362,238	271,346
Investment income	130,601	18,423	-	149,024	130,601
Unrealized gains (losses) on investments	(1,454,933)	(80,542)	-	(1,535,475)	(1,454,933)
Net assets released from restrictions	(475,054)	(459,697)	-	(934,751)	(474,554)
Change in net assets with donor restrictions:	<u>(1,526,640)</u>	<u>567,676</u>	<u>-</u>	<u>(958,964)</u>	<u>(1,527,540)</u>
Change in net assets	38,494,866	3,996,628	-	42,491,494	18,564,609
Net assets at beginning of year	99,564,448	486,833	-	100,051,281	96,550,908
Net assets at end of year	<u>\$ 138,059,314</u>	<u>\$ 4,483,461</u>	<u>\$ -</u>	<u>\$ 142,542,775</u>	<u>\$ 115,115,517</u>

\* The Obligated Group represents the joint and several obligors of the North Carolina Medical Care Commission Health Care Facilities First Mortgage Revenue Refunding Bonds (Series 2012A, Series 2020, and Series 2021A). The Obligated Group is comprised of the LSA Organizations exclusive of Trinity at Home Salisbury, LSA Therapy and Trinity Guardian.

# **Exhibit C**

# **Five Year Projection**

# **Rates**

**LUTHERAN HOME – WILMINGTON, INC.  
LUTHERAN HOME WILMINGTON PROPERTY, INC.  
LUTHERAN RETIREMENT CENTER – WILMINGTON, INC.**

**PROJECTED COMBINED FINANCIAL STATEMENTS  
AND INDEPENDENT ACCOUNTANTS' COMPILATION REPORT  
FOR THE YEARS ENDING SEPTEMBER 30, 2023 THROUGH  
SEPTEMBER 30, 2027**



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## INDEPENDENT ACCOUNTANTS' COMPILATION REPORT

Board of Trustees  
Lutheran Home – Wilmington, Inc.  
Lutheran Home Wilmington Property, Inc.  
Lutheran Retirement Center – Wilmington, Inc.  
Wilmington, North Carolina

Management is responsible for the accompanying projected financial statements of Lutheran Home – Wilmington, Inc., Lutheran Home Wilmington Property, Inc., and Lutheran Retirement Center – Wilmington, Inc. (“Trinity Landing”), collectively referred to as the “Community”, which comprise the projected combined balance sheets as of September 30, 2023, 2024, 2025, 2026 and 2027, and the related projected combined statements of operations and changes in net assets, and cash flows for the years then ending, and the related summaries of significant projection assumptions and accounting policies in accordance with the guidelines for presentation of a financial projection established by the American Institute of Certified Public Accountants (“AICPA”). We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not examine or review the projected combined financial statements nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on these projected combined financial statements or the assumptions. Furthermore, even if the hypothetical assumptions as noted in Management’s Summary of Significant Projection Assumptions and Accounting Policies on page 6 (the “Hypothetical Assumptions”) occur as projected, the projected results may not be achieved, as there will usually be differences between the projected and actual results, because events and circumstances frequently do not occur as expected, and those differences may be material.

The accompanying supplementary information contained in the Supplemental Schedule of Detailed Operating Expenses by Entity is presented for purposes of additional analysis and is not a required part of the projection. Such information is the responsibility of management. The supplementary information was subject to our compilation engagement. We have not examined or reviewed the supplementary information and do not express an opinion, a conclusion, nor provide any assurance on such information.

The accompanying projection information and this report are intended solely for the information and use of management, the Board of Trustees, and the North Carolina Department of Insurance (pursuant to the requirements of North Carolina General Statutes, Chapter 58, Article 64 and is included in the Community’s disclosure statement filing), and are not intended to be and should not be used by anyone other than these specified parties.

Board of Trustees  
Lutheran Home – Wilmington, Inc.  
Lutheran Home Wilmington Property, Inc.  
Lutheran Retirement Center – Wilmington, Inc.

We have no responsibility to update this report for events and circumstances occurring after the date of this report.

*CliftonLarsonAllen LLP*

**CliftonLarsonAllen LLP**

Charlotte, North Carolina  
February 24, 2023



**LUTHERAN HOME – WILMINGTON, INC.  
LUTHERAN HOME WILMINGTON PROPERTY, INC.  
LUTHERAN RETIREMENT CENTER – WILMINGTON, INC.  
PROJECTED COMBINED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS  
ASSUMING THE HYPOTHETICAL ASSUMPTIONS ON PAGE 6  
FOR YEARS ENDING SEPTEMBER 30,  
(In Thousands of Dollars)**

	2023	2024	2025	2026	2027
<b>Operating Revenue</b>					
Resident Service Revenues:					
Monthly Fee Revenues	\$ 8,422	\$ 11,367	\$ 13,117	\$ 13,510	\$ 13,916
Health Care Revenues - Assisted Living and Nursing	12,344	13,135	13,564	13,911	14,291
Amortization of Deferred Entrance Fees	2,571	2,911	3,355	3,329	3,414
Federal Grants and Other	29	-	-	-	-
Other Operating Revenue	344	360	379	390	402
Total Operating Revenue	<u>23,710</u>	<u>27,773</u>	<u>30,415</u>	<u>31,140</u>	<u>32,023</u>
<b>Expenses</b>					
Health Care	6,375	6,778	7,117	7,331	7,551
Operations:					
Maintenance	405	430	452	465	479
Utilities	658	699	734	756	779
Laundry	101	108	113	116	120
Housekeeping	759	807	847	873	899
Groundskeeping	219	233	245	252	260
Security	101	108	113	116	120
Dietary	3,137	3,335	3,502	3,607	3,715
Activities, Transportation, and Ministry	911	968	1,017	1,047	1,079
Administrative	4,199	4,465	4,688	4,829	4,974
Management Fees	754	851	1,267	1,303	1,340
Depreciation	3,202	3,706	3,768	3,841	3,924
Interest Expense and Amortization	2,358	3,556	3,527	3,495	3,459
Total Operating Costs and Expenses	<u>23,179</u>	<u>26,044</u>	<u>27,390</u>	<u>28,031</u>	<u>28,699</u>
Operating Income	531	1,729	3,025	3,109	3,324
<b>Non-Operating Gains:</b>					
Investment Income	386	924	1,239	1,333	1,561
Contributions	22	23	24	25	26
Total Non-Operating Income	<u>408</u>	<u>947</u>	<u>1,263</u>	<u>1,358</u>	<u>1,587</u>
<b>Excess of Revenues over Expenses</b>	939	2,676	4,288	4,467	4,911
Changes in Net Assets	939	2,676	4,288	4,467	4,911
Net Assets (Deficit) at Beginning of Year	(7,657)	(6,718)	(4,042)	246	4,713
Net Assets (Deficit) at End of Year	<u>\$ (6,718)</u>	<u>\$ (4,042)</u>	<u>\$ 246</u>	<u>\$ 4,713</u>	<u>\$ 9,624</u>

**See Summary of Significant Projection Assumptions and Accounting Policies and  
Independent Accountants' Compilation Report**

**LUTHERAN HOME – WILMINGTON, INC.**  
**LUTHERAN HOME WILMINGTON PROPERTY, INC.**  
**LUTHERAN RETIREMENT CENTER – WILMINGTON, INC.**  
**PROJECTED COMBINED STATEMENTS OF CASH FLOWS**  
**ASSUMING THE HYPOTHETICAL ASSUMPTIONS ON PAGE 6**  
**FOR YEARS ENDING SEPTEMBER 30,**  
*(In Thousands of Dollars)*

	2023	2024	2025	2026	2027
<b>Cash Flows from Operating Activities:</b>					
Changes in Net Assets	\$ 939	\$ 2,676	\$ 4,288	\$ 4,467	\$ 4,911
Adjustments to Reconcile Changes in Net Assets to Net Cash Provided (Used) by Operating Activities:					
Depreciation	3,202	3,706	3,768	3,841	3,924
Amortization of Debt Issuance Costs	45	45	45	45	45
Amortization of Bond Premium	(224)	(224)	(224)	(224)	(224)
Amortization of Deferred Entrance Fees	(2,571)	(2,911)	(3,355)	(3,329)	(3,414)
Receipt of Non-Refundable Entrance Fees - Unit Turnover	-	-	1,772	2,445	3,156
Changes in Assets and Liabilities:					
Accounts Receivable, Residents and Clients	(993)	(410)	(246)	(82)	(82)
Other Current Assets	(93)	(30)	(18)	(6)	(6)
Change in Receivable from Affiliate					
Employee Retention Credit	653	-	-	-	-
Accounts Payable and Other Accrued Liabilities	2,613	394	546	242	152
Accrued Interest Payable	611	(3)	(3)	(3)	(3)
Deferred Revenue from Grants and Other	(29)	-	-	-	-
Net Cash Provided by Operating Activities	4,153	3,243	6,573	7,396	8,459
<b>Cash Flows from Investment Activities:</b>					
Routine Purchases of Property and Equipment	(465)	(570)	(675)	(780)	(886)
Purchases of Property and Equipment - Project-Related	(6,734)	-	-	-	-
Interest Costs Capitalized During Construction, Net of Interest Earnings	(1,182)	-	-	-	-
Change in Investments, Net	(13,340)	(15,515)	61	(4,541)	(6,738)
Change in Assets Limited as to Use	(2,041)	3,477	(187)	(59)	(62)
Net Cash Used in Investment Activities	(23,762)	(12,608)	(801)	(5,380)	(7,686)
<b>Cash Flows from Financing Activities:</b>					
Cash Paid to Related Party	-	(5,000)	(4,000)	(863)	-
Allocated Proceeds from issuance of Long-Term Debt- Bond Premium	6,371	-	-	-	-
Allocated Payments of Long-Term Debt	(8,707)	(618)	(650)	(682)	(716)
Receipt of Refundable Entrance Fees- Unit Turnover	-	-	171	235	302
Receipt of Initial Entrance Fees	18,898	15,433	-	-	-
Refunds of Refundable Fees	-	-	(693)	(406)	(209)
Net Cash Provided (Used) by Financing Activities	16,562	9,815	(5,172)	(1,716)	(623)
<b>Change in Cash and Cash Equivalents</b>	(3,047)	450	600	300	150
Cash, Cash Equivalents and Restricted Cash, Beginning of Year	10,260	7,213	7,663	8,263	8,563
Cash, Cash Equivalents, and Restricted Cash, End of Year	\$ 7,213	\$ 7,663	\$ 8,263	\$ 8,563	\$ 8,713
<b>Supplemental Disclosure of Cash Flow Information:</b>					
Cash Paid During the Year for Interest	\$ 3,717	\$ 3,738	\$ 3,709	\$ 3,677	\$ 3,641

**See Summary of Significant Projection Assumptions and Accounting Policies and  
Independent Accountants' Compilation Report**

**LUTHERAN HOME – WILMINGTON, INC.  
LUTHERAN HOME WILMINGTON PROPERTY, INC.  
LUTHERAN RETIREMENT CENTER – WILMINGTON, INC.  
PROJECTED COMBINED BALANCE SHEETS  
ASSUMING THE HYPOTHETICAL ASSUMPTIONS ON PAGE 6  
AT SEPTEMBER 30,  
(In Thousands of Dollars)**

	2023	2024	2025	2026	2027
<b>ASSETS</b>					
Current Assets:					
Cash and Cash Equivalents	\$ 7,200	\$ 7,650	\$ 8,250	\$ 8,550	\$ 8,700
Investments	13,499	29,014	28,953	33,494	40,232
Accounts Receivable, Residents, and Clients, Net of Allowance for Doubtful Accounts	2,378	2,788	3,034	3,116	3,198
Other Receivable	2,208	2,208	2,208	2,208	2,208
Inventories	116	136	148	152	156
Prepaid Expenses	58	68	74	76	78
Residents' Funds	9	9	9	9	9
Total Current Assets	25,468	41,873	42,676	47,605	54,581
Assets Limited as to Use:					
Operating Reserve Requirement	4,881	2,658	2,845	2,904	2,966
Assets Limited to Use - Deposits Held in Escrow	1,254	-	-	-	-
Assets Restricted for Investments in Property and Equipment	4	4	4	4	4
Total Assets Limited as to Use	6,139	2,662	2,849	2,908	2,970
Property and Equipment, Net	123,915	120,779	117,686	114,625	111,587
Total Assets	\$ 155,522	\$ 165,314	\$ 163,211	\$ 165,138	\$ 169,138
<b>LIABILITIES AND NET ASSETS</b>					
Current Liabilities					
Current Maturities of Long-Term Debt	\$ 618	\$ 650	\$ 682	\$ 716	\$ 750
Accounts Payable, Trade	5,808	6,171	6,655	6,897	7,018
Payable to Affiliate	9,863	4,863	863	-	-
Accrued Salaries and Payroll Taxes	696	725	783	783	812
Accrued Health Benefits	48	50	54	54	56
Accrued Interest Payable	611	608	605	602	599
Residents' Funds Liability	9	9	9	9	9
Total Current Liabilities	17,653	13,076	9,651	9,061	9,244
Long-Term Liabilities:					
Long-Term Debt, Less Current Maturities	90,703	90,053	89,371	88,655	87,905
Unamortized Issuance Costs	(1,030)	(985)	(940)	(895)	(850)
Unamortized Bond Premium	5,158	4,934	4,710	4,486	4,262
Refundable Fees	11,902	15,250	14,711	14,517	14,580
Deferred Revenue from Advance Fees	37,854	47,028	45,462	44,601	44,373
Total Long-Term Liabilities	144,587	156,280	153,314	151,364	150,270
Total Liabilities	162,240	169,356	162,965	160,425	159,514
Net Assets:					
Net Assets (Deficit) Without Donor Restriction					
Unrestricted, Undesignated	(6,738)	(4,062)	226	4,693	9,604
Total Net Assets (Deficit) Without Donor Restriction	(6,738)	(4,062)	226	4,693	9,604
Net Assets With Donor Restriction					
Total Net Assets (Deficit)	20	20	20	20	20
Total Liabilities and Net Assets	\$ 155,522	\$ 165,314	\$ 163,211	\$ 165,138	\$ 169,138

**See Summary of Significant Projection Assumptions and Accounting Policies and Independent Accountants' Compilation Report**

# **Summary of Significant Projection Assumptions and Accounting Policies**

## **INTRODUCTION**

### **Basis of Presentation**

The financial projection presents, to the best of the knowledge and belief of management (“Management”) of Lutheran Home – Wilmington, Inc., Lutheran Home Wilmington Property, Inc. (collectively “Trinity Grove”), and Lutheran Retirement Center – Wilmington, Inc. (“Trinity Landing”), collectively Trinity Landing and Trinity Grove are the “Community”, expected combined balance sheets, combined statements of operations and changes in net assets, and combined cash flows as of September 30, 2023, 2024, 2025, 2026 and 2027 and for each of the years then ending (the “Projection Period”).

Accordingly, the projection reflects Management’s judgment as of February 24, 2023 the date of this projection, of the expected conditions and its expected course of action during the Projection Period. The financial projection is based on Management’s assumptions concerning future events and circumstances. The assumptions disclosed herein are those that Management believes are significant to the Projection or are key factors upon which the financial results of the Community depends.

**Hypothetical Assumptions** – A hypothetical assumption is an assumption used in a financial projection to present a condition or course of action that may not occur as expected, but is consistent with the purpose of presentation.

Management has prepared its financial projection with the following hypothetical assumptions (the “Hypothetical Assumptions”):

- Trinity Landing achieves the projected occupancy and fills as projected;
- Trinity Landing achieves its operating expense assumptions as projected;
- Management is able to achieve the operating revenue inflationary rate increases and operating expense inflationary increases as projected; and
- Management is able to achieve the occupancy increases as projected.

The accompanying projection information and this report are intended solely for the information and use of management, the Board of Trustees, and the North Carolina Department of Insurance (pursuant to the requirement of North Carolina General Statutes, Chapter 58, Article 64 and is included in the Community’s disclosure statement filing), and is not intended to be and should not be used, by anyone other than these specified parties.

There will usually be differences between the projected and actual results because events and circumstances frequently do not occur as expected and those differences may be material. Management does not intend to revise this projection to reflect changes in present circumstances or the occurrence of unanticipated events.

# Summary of Significant Projection Assumptions and Accounting Policies

## BACKGROUND INFORMATION

### Background

Trinity Grove and Trinity Landing are affiliates of Lutheran Services for the Aging, Inc. (“LSA”), a social ministry organization affiliated with the North Carolina Synod of the Evangelical Lutheran Church in America. Lutheran Home – Wilmington, Inc., Lutheran Home Wilmington Property, Inc., Lutheran Retirement Center – Wilmington, Inc., and LSA are nonprofit corporations under section 501(c)(3) of the Internal Revenue Code and are located in Wilmington, North Carolina (the members of the Community) and Salisbury, North Carolina (LSA).

LSA began operations in 1962 as North Carolina Lutheran Homes, growing from a small nursing home in Hickory to operating eleven senior living facilities providing a variety of independent living, assisted living, and nursing accommodations, an adult day services operation, a pharmacy, a home care agency and a foundation. LSA has also partnered with agencies in Catawba, Gaston, Guilford, and Mecklenburg counties to provide services to seniors through Program of All-Inclusive Care for the Elderly (“PACE”) programs.

Trinity Grove and Trinity Landing are included along with several members of LSA that are part of an obligated group (the “Obligated Group”) which was established as part of its previous financings. The Obligated Group consists of the following:

**Table 1**  
**LSA Obligated Group**

Operating Entities	Corresponding Property Corporation	Location	Independent Living	Assisted Living	Skilled Nursing	Total
<u>Parent Corporation</u>						
Lutheran Services for the Aging, Inc.	-	Salisbury, NC				
<u>Nursing</u>						
Lutheran Home - Hickory West, Inc. (Trinity Ridge)	Lutheran Home Hickory West Property, Inc.	Hickory, NC	-	-	120	120
Lutheran Home - Wilmington, Inc. (Trinity Grove) <sup>(6)</sup>	Lutheran Home Wilmington Property, Inc.	Wilmington, NC	-	-	100	100
Lutheran Home - Winston-Salem, Inc. (Trinity Glen)	Lutheran Home Winston-Salem Property, Inc.	Winston-Salem, NC	-	-	117	117
<u>Assisted Living / Nursing</u>						
Lutheran Home - Albemarle, Inc. (Trinity Place) <sup>(1)</sup>	Lutheran Home Albemarle Property, Inc.	Albemarle, NC	-	27	76	103
Lutheran Home - Hickory, Inc. (Trinity Village)	Lutheran Home Hickory Property, Inc.	Hickory, NC	-	90	104	194
<u>Retirement Communities</u>						
Lutheran Retirement Center at Lutheridge, Inc. (Trinity View) <sup>(2)</sup>	-	Arden, NC	78	24	-	102
Lutheran Retirement Center - Salisbury, Inc. (Trinity Oaks retirement) <sup>(3)</sup>	-	Salisbury, NC	167	38	-	205
Lutheran Home at Trinity Oaks, Inc. (Trinity Oaks health & rehab) <sup>(3)</sup>	Lutheran Home at Trinity Oaks Property, Inc.	Salisbury, NC	12	12	115	139
Lutheran Home - Forsyth County, Inc. (Trinity Elms health & rehab) <sup>(4)</sup>	Lutheran Home Forsyth County Property, Inc.	Clemmons, NC	-	-	100	100
LSA Elms at Tanglewood, Inc. (Trinity Elms assisted living) <sup>(4) (5)</sup>	LSA Elms Property, Inc.	Clemmons, NC	-	104	-	104
Lutheran Retirement Center - Clemmons, Inc. (Trinity Elms retirement) <sup>(4)</sup>	-	Clemmons, NC	54	-	-	54
Lutheran Retirement Center - Wilmington, Inc. (Trinity Landing) <sup>(6)</sup>	-	Wilmington, NC	208	-	-	208
Lutheran Retirement Center - Hickory, Inc. <sup>(7)</sup>	-	Hickory, NC	-	-	-	-
Lutheran Retirement Center - Hickory West, Inc. <sup>(7)</sup>	-	Hickory, NC	-	-	-	-
<u>Other</u>						
Abundant Living Adult Day Services, Inc.	Lutheran Services Property, Inc.	Salisbury, NC	-	-	-	-
LSA Management, Inc.	-	Salisbury, NC	-	-	-	-
LSA Pharmacy, Inc.	-	Salisbury, NC	-	-	-	-
The Foundation for Abundant Living	-	Salisbury, NC	-	-	-	-
<b>Total</b>			<b>519</b>	<b>295</b>	<b>732</b>	<b>1,546</b>

Source: Management

**See Independent Accountants' Compilation Report**

## **Summary of Significant Projection Assumptions and Accounting Policies**

### **BACKGROUND INFORMATION (CONTINUED)**

Notes to Table 1:

- (1) In January 2020, the number of assisted living beds at Trinity Place increased from 10 to 27.
- (2) Although Trinity View is licensed for 24 assisted living units, the facility consistently operates only 20 units due to using four semi-private rooms as private rooms.
- (3) Lutheran Home at Trinity Oaks, Inc. (Trinity Oaks health and rehab) and Lutheran Retirement Center – Salisbury, Inc. (Trinity Oaks) operate together as a North Carolina licensed “continuing care retirement community.”
- (4) Trinity Elms retirement, Trinity Elms health and rehab and Trinity Elms assisted living operate together as a North Carolina licensed “continuing care retirement community.”
- (5) Although Trinity Elms is licensed for 104 assisted living units, the facility typically operates only 89 units due to using some semi-private rooms as private rooms.
- (6) Trinity Landing and Trinity Grove operate together as a North Carolina licensed “continuing care retirement community.”
- (7) Lutheran Retirement Center – Hickory, Inc. and Lutheran Retirement – Hickory West, Inc. currently have no operations.

In 2011, LSA entered into an affiliation with Lutheran Family Services in the Carolinas (“LFS”).

LSA Management, Inc. provides management, accounting, management information and resource development services to all of the affiliates. LSA Pharmacy, Inc. provides pharmacy services to the seven Lutheran Homes in operation. Trinity Place, Trinity Village, Trinity Oaks Health & Rehab, Trinity Ridge, Trinity Glen, Trinity Grove and Trinity Elms are separately owned and operated. All seven homes provide skilled and intermediate nursing services and Trinity Place, Trinity Village and Trinity Oaks Health & Rehab provide home for the aged services (generically, assisted living). The Lutheran Home Property affiliates own the buildings, land improvements and building services equipment for their respective operations and the facilities are leased to the operating corporations. The retirement center affiliates were established to develop and operate rental retirement and continuing care retirement communities.

#### **Trinity Grove**

Trinity Grove consists of 100 nursing facility beds (60 private), with 25 of those beds being certified for Alzheimer’s care. Trinity Grove opened in June 2011 and reached stabilized occupancy in February 2012. Trinity Grove was designed with a home-like environment being its core focus. This facility has what is referred to as a “neighborhood design” concept with each neighborhood containing approximately 25 beds.

#### **Trinity Landing**

LSA was donated property in the “Monkey Junction” section of Wilmington, North Carolina years ago with the goal of being able to establish retirement services in the area. Over the years, LSA has purchased adjacent tracts and now owns approximately 50 contiguous acres of property bordering the inland coastal waterway on Masonboro Loop Road.

In 2007, LSA applied for, and was granted by the State of North Carolina, a certificate of need (CON) for a 100 bed nursing home in Wilmington. As a part of the CON, LSA planned to sell the acres on Masonboro Loop Road to help fund the nursing home project that was planned a few miles away. The real estate market for the inland waterway property deteriorated, and therefore construction of the new 100-bed nursing home named Trinity Grove proceeded during 2009 and 2010 without the funds from the 50 acres on Masonboro Loop Road. Trinity Grove opened in 2011.

As the real estate market has rebounded since 2008, proposals were considered for the development of land adjacent to Trinity Grove as well as the inland waterway property on Masonboro Loop Road.

## **Summary of Significant Projection Assumptions and Accounting Policies**

### **BACKGROUND INFORMATION (CONTINUED)**

Ultimately, the inland waterway property on Masonboro Loop Road was chosen and has been developed into a 208 independent living units (the “Project” or “Trinity Landing”).

In January 2019, Trinity Landing received approval from the North Carolina Department of Insurance (NCDOL) to begin its 10% depositor marketing phase. This allows prospective residents who have paid \$100 to be on the future priority list to have first opportunity to secure their new home at Trinity Landing by depositing 10% of the Entrance Fee, as defined hereinafter, in escrow for their new home. Trinity Landing and Trinity Grove are associated and are officially licensed as a Continuing Care Retirement Community (“CCRC”) as defined in the North Carolina State regulation. Trinity Landing opened in August 2022.

Trinity Landing, is a Type C, fee-for-service facility. Trinity Landing began construction in August 2020, consisted of the development of 208 independent living units that consist of 124 apartments and 84 villas. Phase I of the project included the construction of the 124 apartments and 60 villa units. Phase II of the project is the construction of the 24 additional villas and is expected to be complete in May 2023. The main building contains 124 one and two bedroom apartments along with multiple dining venues, a fitness center, pool, hair salon and other amenities. Additionally, there are several two and three story villas containing 84 villas, a pavilion building near the waterfront and 9 boat slips for water access.

***The following paragraph is a summary of key provisions of the Resident Agreement. For more detailed information regarding this agreement, please refer to Trinity Landing’s Resident Agreement which is included in Trinity Landing’s Disclosure Statement filed with the North Carolina Department of Insurance.***

Trinity Landing offers three entrance fee (“Entrance Fee”) plans for all of its apartments and villas (as further described in “Refundable Fees and Deferred Revenue from Advance Fees” on page 17). Trinity Landing is a Type C, fee-for-service facility. The Entrance Fee entitles occupancy of a residence by the resident at Trinity Landing, together with the use and benefits of its common areas, amenities, services and programs. The Entrance Fee also provides the residents priority access to healthcare services at Trinity Grove. Upon leaving Trinity Landing’s independent living units, the resident or the resident’s estate will receive a refund of the Entrance Fee, once the vacated unit has been reoccupied, depending upon the Entrance Fee plan selected. The monthly service fee for the independent living apartments and villas will include all occupancy costs and a monthly dining allowance that can be used in any of the dining venues on campus. Service fees are based on the size and type of apartment or villa occupied. Apartments and villas occupied by more than one person are assessed a fee for each additional occupant to cover the additional maintenance and meal cost.

Trinity Landing opened in June 2022 and is currently in the fill up stage. Construction is projected to be fully completed in 2023.

### **Health Care Services**

Trinity Grove offers nursing services to residents. The health care facilities house their own dining facilities, lounges, and recreational areas. In general, the operations of the health care units are supervised by a Nursing Home Administrator and Director of Nursing (“DON”) in consultation with the Medical Director (“MD”), who is a licensed physician providing consulting services pursuant to a contract with LSA. They are responsible for implementing health care policies and coordinating the medical services in accordance with relevant state and federal regulations and generally accepted medical practices. Residents may continue under the care of their own physician who has admission privileges at a local hospital, or they may choose the MD as their primary care physician.

## ***Summary of Significant Projection Assumptions and Accounting Policies***

### **BACKGROUND INFORMATION (CONTINUED)**

The licensed administrator is charged with the day-to-day operation of the health care services. Registered nurses, together with licensed practical nurses and certified nursing assistants, offer Trinity Grove residents professional care, immediate attention, and emergency consultations 24 hours per day. When a Trinity Landing resident's medical condition requires health care services, the resident will move from a Trinity Landing independent living unit on a permanent or temporary basis. The MD, licensed administrator, together with the DON and social worker, determine if a resident should be transferred into a different level of care, but only after consulting with the resident and the resident's physician and any appropriate family member or responsible party.

Residents of Trinity Grove also receive housekeeping service and a total of three meals per day. Certain additional ancillary health care services are not included in the Private Pay per diem fees and will be charged to the resident. Examples of additional ancillary health care charges include, but are not limited to, the cost of prescription and non-prescription medications, physical examinations, laboratory tests, physical therapy, occupational therapy, speech therapy, rehabilitative treatments, wheelchairs, other medical equipment and supplies, and any other medical services beyond those available at Trinity Grove. Also, additional professional services (medical or otherwise) contracted by the resident or on the resident's behalf will be charged to the resident.



## Summary of Significant Projection Assumptions and Accounting Policies

### BACKGROUND INFORMATION (CONTINUED)

The following table summarizes the unit types, approximate square footages, and fees of Trinity Landing, effective through September 30, 2023.

**Table 2**  
**Trinity Landing - Type, Number, Square Footage, Monthly Service Fees and Entrance Fees**

Unit Name	Unit Type	No. of Units	Square Feet	Monthly Service Fee (2023)	Entrance Fees (2023)		
					Limited Refund	50% Refund	90% Refund
<b>Apartments:</b>							
Pamlico	1 BR	22	870	\$ 3,221	\$146,200 - \$156,600	\$212,000 - \$227,100	\$263,200 - \$281,900
Pamlico II	1 BR	1	1,000	\$ 3,692	\$179,100	\$259,700	\$322,400
Ocracoke	1 BR/Den	25	1,070	\$ 3,880	\$192,500 - \$206,200	\$279,100 - \$299,000	\$346,500 - \$371,200
Ocracoke II	1 BR/Den	2	1,115	\$ 4,138	\$209,500 - \$213,700	\$303,800 - \$309,900	\$377,100 - \$384,700
Ocracoke III	1 BR/Den	2	1,150	\$ 4,213	\$217,500 - \$219,600	\$315,400 - \$318,400	\$391,500 - \$395,300
Currituck	2 BR	21	1,310	\$ 4,456	\$243,000 - \$252,700	\$352,400 - \$366,400	\$437,400 - \$454,900
Currituck II	2 BR	1	1,305	\$ 4,437	\$241,900	\$350,800	\$435,400
Roanoke	2 BR Deluxe	3	1,390	\$ 4,624	\$259,600 - \$262,100	\$376,400 - \$380,000	\$467,300 - \$471,800
Roanoke II	2 BR Deluxe	15	1,410	\$ 4,681	\$260,100 - \$265,300	\$377,100 - \$384,700	\$468,200 - \$477,500
Roanoke III	2 BR Deluxe	2	1,435	\$ 4,769	\$267,700 - \$271,900	\$388,200 - \$394,300	\$481,900 - \$489,400
Roanoke IV	2 BR Deluxe	2	1,470	\$ 4,828	\$278,500 - \$281,200	\$403,800 - \$407,700	\$501,300 - \$506,200
Manteo	2 BR / Den	16	1,505	\$ 4,910	\$290,900 - \$302,400	\$421,800 - \$438,500	\$523,600 - \$544,300
Manteo II	2 BR / Den	1	1,610	\$ 5,024	\$316,200	\$458,500	\$569,200
Beaufort	2 BR / Den Deluxe	9	1,640	\$ 5,138	\$313,800 - \$317,000	\$455,000 - \$459,700	\$564,800 - \$570,600
Beaufort II	2 BR / Den Deluxe	2	1,660	\$ 5,241	\$320,100 - \$323,300	\$464,100 - \$468,800	\$576,200 - \$581,900
<b>Total / Weighted Average</b>		<b>124</b>	<b>1,251</b>	<b>\$ 4,273</b>	<b>\$ 235,223</b>	<b>\$ 341,080</b>	<b>\$ 423,411</b>
<b>Second Person</b>				<b>\$ 986</b>	<b>\$ 10,929</b>	<b>\$ 15,848</b>	<b>\$ 19,673</b>
<b>Villas:</b>							
Sealevel	1 BR/Den	2	1,165	\$ 4,148	\$246,500 - \$248,900	\$357,400 - \$360,900	\$443,700 - \$448,000
Rodanthe	2 BR	16	1,260	\$ 4,435	\$263,200 - \$276,400	\$381,600 - \$400,800	\$473,800 - \$497,500
Nags Head	2 BR Deluxe	10	1,450	\$ 4,897	\$301,900 - \$310,900	\$437,800 - \$450,800	\$543,400 - \$559,600
Hatteras	2 BR / Den	6	1,550	\$ 5,143	\$338,200 - \$351,400	\$490,400 - \$509,500	\$608,800 - \$632,500
Kitty Hawk	2 BR / Den	24	1,590	\$ 5,151	\$347,700 - \$361,400	\$504,200 - \$524,000	\$625,900 - \$650,500
Southport	2 BR / Den Deluxe	20	1,675	\$ 5,234	\$371,600 - \$386,000	\$538,800 - \$559,700	\$668,900 - \$694,800
Bald Head	2 BR Sunrise / Der	6	1,765	\$ 5,618	\$413,000 - \$420,900	\$598,900 - \$610,300	\$743,400 - \$757,600
<b>Total / Weighted Average</b>		<b>84</b>	<b>1,530</b>	<b>\$ 5,013</b>	<b>\$ 339,666</b>	<b>\$ 492,514</b>	<b>\$ 611,403</b>
<b>Second Person</b>				<b>\$ 986</b>	<b>\$ 10,929</b>	<b>\$ 15,848</b>	<b>\$ 19,673</b>

Source: Management

**Summary of Significant Projection Assumptions and Accounting Policies**  
**BACKGROUND INFORMATION (CONTINUED)**

The following table summarizes the combined unit configuration of the Community.

**Table 3**  
**Community Unit Configuration**

Location	Facility Name	Independent Living			Assisted		Facility
		Existing	Additions	Total	Living	Nursing	Total
Wilmington, NC	Trinity Grove	-	-	-	-	100	100
Wilmington, NC	Trinity Landing <sup>(1)</sup>	-	208	208	-	-	208
		-	208	208	-	100	308

Source: Management

Note:

(1) The independent living units at Trinity Landing opened in June 2022.

Management has projected the following timeline for the Trinity Landing:

**Table 4**  
**Trinity Landing Timeline**

Event	Date
Fill-Up Begins on Phase I Apartments and Villas <sup>(1)</sup>	June 2022
Fill-Up Begins on Phase II Villas	May 2023
Trinity Landing Achieves Targeted Occupancy (95%)	September 2024

Source: Management

Note:

(1) Trinity Landing began construction in July 2019 under a limited notice to proceed; however, only limited construction could occur until permanent financing was obtained with the Series 2020 Bonds in August 2020. The Series 2020 Bonds were refinanced with the Series 2021 Bonds, as described hereinafter.

The Stabilization Date, as defined in the Master Trust Indenture, is based on 90% occupancy. As noted in Table 5, 90% Occupancy is projected to be achieved in June 2024; however, Management has projected a target occupancy related to the Project of 95%, which is projected to be achieved in September 2024.

## ***Summary of Significant Projection Assumptions and Accounting Policies***

### **BACKGROUND INFORMATION (CONTINUED)**

The following table reflects Management's anticipated move-in schedule for Trinity Landing during the Projection Period.

**Table 5**  
**Projected Fill Schedule**

	<b>Total Units</b>	<b>Fill</b>	<b>Cumulative Occupancy</b>	<b>Occupancy Percentage</b>
<b>Fiscal Year 2023</b>				
October	208	15	104	50.0%
November	208	17	121	58.2%
December	208	13	134	64.4%
January	208	4	138	66.3%
February	208	2	140	67.3%
March	208	2	142	68.3%
April	208	1	143	68.8%
May	208	2	145	69.7%
June	208	0	145	69.7%
July	208	2	147	70.7%
August	208	1	148	71.2%
September	208	1	149	71.6%
<b>Fiscal Year 2024</b>				
October	208	5	154	74.0%
November	208	5	159	76.4%
December	208	5	164	78.8%
January	208	5	169	81.3%
February	208	5	174	83.7%
March	208	4	178	85.6%
April	208	4	182	87.5%
May	208	4	186	89.4%
June	208	3	189	90.9%
July	208	3	192	92.3%
August	208	3	195	93.8%
September	208	3	198	95.2%
<b>Thereafter</b>			198	95.2%

Source: Management

Management has based the above fill-up for Trinity Landing and subsequent sustained occupancy based upon its experience and market research and input from marketing personnel of Trinity Landing.

## **Summary of Significant Projection Assumptions and Accounting Policies**

### **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

#### **Basis of Accounting**

The Community maintains its accounting and financial records according to the accrual basis of accounting.

#### **Cash and Cash Equivalents**

The Community considers all unrestricted short-term investments with an original maturity of three months or less when purchased to be cash equivalents. The Community maintains their cash accounts with high quality financial institutions, which, at times, may exceed federally insured limits. The Community has not experienced any losses in such accounts. The Community believes it is not exposed to any significant credit risk on cash.

Restricted cash is included with cash and cash equivalents in the projected combined statements of cash flows. The following table provides a reconciliation of cash, cash equivalents and restricted cash reported within the projected combined balance sheets that sum to the total amounts shown in the projected combined statements of cash flows for the periods ending September 30, 2023, 2024, 2025, 2026 and 2027.

	As of September 30,				
	2023	2024	2025	2026	2027
Cash and Cash Equivalents	\$ 7,200	\$ 7,650	\$ 8,250	\$ 8,550	\$ 8,700
Residents' Funds	9	9	9	9	9
Assets Limited as to Use:					
Assets Restricted by Donor for Investment in Property and Equipment	4	4	4	4	4
Total Cash, Cash Equivalents and Restricted Cash Shown in Projected Combined Statements of Cash Flows	\$ 7,213	\$ 7,663	\$ 8,263	\$ 8,563	\$ 8,713

#### **Investments**

Investments in marketable equity securities with readily determinable fair values and all investments in debt securities are measured at fair value in the projected combined balance sheets. Investment income or loss (including realized gains and losses on investments, interest and dividends) is included in the excess of revenues over expenses unless the income or loss is restricted by donor or law. Unrealized gains and losses on investments are included in the excess of revenue over expenses on the projected combined statement of operations and changes in net assets. Management has not projected unrealized gains or losses during the Projection Period.

#### **Service Fees**

Service fees for the Community are reported at the estimated transaction price from residents, third party payors and others for services rendered. The Community provides services to patients covered under the Medicaid and Medicare programs.

Payment arrangements include prospectively determined rates. However, federal and state regulations provide for certain retroactive adjustments, to current and prior years' payment rates, based on industry-wide and entity-specific data. Provisions for estimated third-party settlements are provided in the period the related services are rendered. Any differences between estimated final settlement amounts and actual final settlements are recorded in the year the final settlement is determined.

## **Summary of Significant Projection Assumptions and Accounting Policies**

### **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

The Community performs an evaluation of the collectability of net revenues recorded and records an allowance for doubtful accounts. Provisions for doubtful accounts is primarily estimated based on cash collection analysis by payor classification and the age of the account. When considering the adequacy of allowances for doubtful accounts, receivable balances are routinely reviewed in conjunction with historical collection rates, industry trends, and other business and economic conditions that might reasonably be expected to affect the collectability of accounts. Accounts receivable are written off after collection efforts have been pursued in accordance with established policies and procedures.

#### **Revenue Recognition**

The Community generates revenues, primarily by providing housing and health services to its residents and patients. The following streams of revenue are recognized as follows:

##### *Monthly service fees:*

The residency agreement that residents sign require an advanced fee and monthly fees based upon the type of space they are applying for. Resident fee revenue for recurring and routine monthly services is generally billed monthly in advance. Payment terms are usually due within 30 days. The services provided encompass social, recreational, dining along with assisted living and nursing care and these performance obligations are earned each month. Under ASC Topic 606, Management has determined that the performance obligation for the standing obligation to provide the appropriate level of care is the predominant component and does not contain a lease component under ASC Topic 840. Resident fee revenue for non-routine or additional services are billed monthly in arrears and recognized when the service is provided.

##### *Entrance fees:*

The nonrefundable entrance fees are recognized as deferred revenue upon receipt of the payment and included in liabilities on the balance sheet until the performance obligations are satisfied. The refundable portion of an entrance fee is not considered part of the transaction price and as such is recorded as a liability on the balance sheet. Additionally, Management has determined the contracts do not contain a significant financing component as the advanced payment assures residents priority access to health care in the future. These deferred amounts are then amortized on a straight-line basis into revenue monthly over the life of the resident as the performance obligation is the material right associated with access to future services as described in FASB ASC 606-10-55 paragraph 42 and 51.

##### *Resident Service Revenue:*

The Community provides nursing care to residents and other patients who are covered by government, commercial, and private payors. The Community is paid fixed daily rates from government payors. The fixed daily rates and other fees are billed in arrears monthly. The monthly fees represent the most likely amount to be received from the 3rd party payors. Most rates are predetermined from the Centers for Medicare and Medicaid Services ("CMS"). Under ASC Topic 606, Management has elected to utilize the portfolio approach in aggregating the revenues under these revenue streams.

## ***Summary of Significant Projection Assumptions and Accounting Policies***

### **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

#### **Assets Limited as to Use**

Assets limited as to use are projected to primarily include investments for which the board has designated, the operating reserve required by the North Carolina Department of Insurance, or funds held by a trustee under debt-related agreements. Those monies that are projected to be used within the next fiscal year have been classified as current assets on the projected combined balance sheets.

#### **Debt Issuance Costs**

Debt issuance costs are being amortized using the straight-line method over the term of the related financing agreement.

As noted hereinafter, the debt issuance costs for the Series 2021 Bonds (as defined hereinafter) are carried on the financial records of LSA Management, Inc. Management has projected the allocation of the debt issuance costs associated with the Series 2021 Bonds through due from affiliate accounts. Management has projected the amortization to be included as a component of interest expense on the projected combined statements of operations and changes in net assets.

#### **Original Issuance Premium**

Original issuance premium is being amortized using the straight-line method over the term of the related financing agreement.

As noted hereinafter, the original issuance premium for the Series 2021 Bonds are carried on the financial records of LSA Management, Inc. Management has projected the allocation of the original issuance premium associated with the Series 2021 Bonds through due from affiliate accounts. Management has projected the amortization to be included as a component of interest expense on the projected combined statements of operations and changes in net assets.

#### **Property and Equipment**

Property and equipment having an estimated useful life greater than two years and a value greater than \$1,000 are projected to be stated at cost if purchased or at fair market value at the date of donation. Maintenance and repairs are projected to be charged to expense as incurred and renewals and betterments are projected to be capitalized. Depreciation is computed using the straight-line method over the estimated useful lives of the assets.

Interest costs incurred on borrowed funds during the period of construction of capital assets are capitalized as a component of the cost of acquiring those assets, and depreciated over the estimated useful lives by the straight-line method of depreciation.

The Community evaluates, on an on-going basis, the carrying value of property and equipment based on estimated future undiscounted cash flows. In the event such cash flows are not expected to be sufficient to recover the carrying value of the assets, the useful lives of the assets are revised or the assets are written down to their estimated fair values. Management has not assumed any impairment on property and equipment during the Projection Period.

## **Summary of Significant Projection Assumptions and Accounting Policies**

### **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

#### **Compensation Absences**

Compensated absences are projected to be accrued for employees as benefits are earned.

#### **Refundable Fees and Deferred Revenue from Advance Fees**

Fees paid by a resident upon entering into a residency agreement at Trinity Landing, net of the portion thereof that is refundable to the resident, are recorded as deferred revenue from advance fees and are amortized to income using the straight-line method over the estimated remaining life expectancy of the resident.

For Entrance Fees, Trinity Landing offers a limited refund plan (the "Limited Refund Plan"), a 50 percent refundable plan (the "50% Refund Plan") and a 90 percent refundable plan (the "90% Refund Plan").

*Limited Refund Plan*—This plan states the refund is equal to the Entrance Fee less a four percent (4%) non-refundable fee paid at the time of occupancy and two percent (2%) per month for the first 48 months, after which the Entrance Fee is non-refundable.

*50% Refund Plan*—This plan states the refund is equal to the Entrance Fee less two percent (2%) non-refundable fee paid at time of occupancy and by one percent (1%) per month for the first 48 months of occupancy, after which a 50% refund will be paid to the resident or the resident's estate if the living unit is vacated and then re-occupied.

*90% Refund Plan*—This plan states the refund is equal to the Entrance Fee less a one percent (1%) non-refundable fee paid at time of occupancy and by one half percent (0.5%) per month for the first 18 months of occupancy, after which a 90% refund will be paid to the resident or the resident's estate if the living unit is vacated and then re-occupied.

#### **Net Assets**

Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and the changes therein are classified and reported as follows:

Net Assets Without Donor Restriction – Net assets that are not subject to donor-imposed stipulations.

Net Assets With Donor Restrictions – Resources that carry a donor imposed restriction that permits the Community to use or expend the donated assets as specified, is satisfied by the passage of time or by action of the Community, or that the assets be maintained in perpetuity. Donor restricted net assets are available primarily to fund certain resident care expenses. Generally, the donors of assets required to be maintained in perpetuity permit the Community to use all or part of the earnings on related investments for general or specific purposes.

## ***Summary of Significant Projection Assumptions and Accounting Policies***

### **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

#### **Excess of Revenue over Expenses**

The projected combined statements of operations and changes in net assets include excess of revenue over expenses. Changes in net assets without donor restrictions, which are excluded from excess of revenue over expenses, consistent with industry practice, include permanent transfers of assets to and from affiliates for other than goods and services and contributions of long-lived assets (including assets acquired using contributions which by donor restriction were to be used for the purposes of acquiring such assets).

#### **Donor-Restricted Gifts**

Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received. The gifts are reported as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets under donor restriction are reclassified to net assets without donor restrictions and reported in the projected combined statements of operations and changes in net assets as net assets released from restrictions. Donor-restricted contributions whose restrictions are met within the same year as received are reported as restricted contributions and released from restriction in the same period.

#### **Advertising Costs**

Advertising costs are charged to operations when incurred.

#### **Long-Lived Assets**

The Community periodically reviews the carrying value of its long-lived assets (primarily property and equipment) whenever events or circumstances provide evidence that suggests that the carrying amount of long-lived assets may not be recovered. If this review indicates that the long-lived assets may not be recoverable, the Community reviews the expected undiscounted future net operating cash flows from its facilities, as well as property valuations. Any permanent impairment of value is recognized as a charge against earnings in the projected combined statements of operations and changes in net assets. Management has not projected any impairment of its long-lived assets.

#### **Use of Estimates**

The preparation of projected combined financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the projected combined financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.



## **Summary of Significant Projection Assumptions and Accounting Policies**

### **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

#### **Income Taxes**

The Community has been recognized as tax-exempt pursuant to Section 501(c)(3) of the Internal Revenue Code. The Community has implemented the accounting requirements associated with uncertainty in income taxes using the provisions of Financial Accounting Standards Board ("FASB") ASC 740, *Income Taxes*. Using that guidance, tax positions initially need to be recognized in the projected combined financial statements when it is more-likely-than-not the positions will be sustained upon examination by the tax authorities. It also provides guidance for derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition.

## **Summary of Significant Projection Assumptions and Accounting Policies**

### **MANAGEMENT'S BASIS FOR PROJECTION OF REVENUE**

Revenues for the Community are primarily generated from monthly service fees for the independent living units, per diem charges from the nursing beds and amortization of entrance fees.

Resident service revenue is composed of:

- Revenue for the independent living units, which are based on the monthly service fees assumed by Management to be charged to the residents, and the assumed utilization of the independent living units; and
- Revenue for the nursing units based on assumed daily charges, as well as based on management's expectations of Medicare and Medicaid reimbursement, as well as other state supplemental income.

### **Projected Occupancy Levels**

Management has assumed the following projected occupancy levels at the Community throughout the Projection Period.

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**Table 6**  
**Average Yearly Projected Utilization of Trinity Landing - Independent Living Units**  
**For the Years Ending September 30,**

Location	Facility Name	2023	2024	2025	2026	2027
Wilmington	Trinity Landing	66%	86%	95%	95%	95%

Source: Management

Management has projected 58 percent in 2023, 56 percent in 2024, and 50 percent throughout the remainder of the Projection Period for second person occupancy percentage.

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**Table 7**  
**Average Yearly Projected Utilization of Nursing - Trinity Grove**  
**For the Years Ending September 30,**

Location	Facility Name	2023	2024	2025	2026	2027
Wilmington	Trinity Grove	92%	95%	95%	95%	95%

Source: Management

## **Summary of Significant Projection Assumptions and Accounting Policies**

### **MANAGEMENT'S BASIS FOR PROJECTION OF REVENUE (CONTINUED)**

#### **Projected Entrance Fees, Monthly Fees and Daily Fees Increases**

Increases in fees are generally anticipated to equal or exceed increases in operating expenses during the Projection Period. The following table reflects projected rate increases for the Projection Period.

**Table 8  
The Community Projected Rate Increases  
For the Years Ending September 30,**

	2023	2024	2025	2026	2027
<b>Nursing</b>					
Private Pay	n/a <sup>(1)</sup>	5.00%	5.00%	3.00%	3.00%
Insurance	n/a <sup>(1)</sup>	3.00%	3.00%	3.00%	3.00%
Medicare	n/a <sup>(1)</sup>	3.00%	3.00%	3.00%	3.00%
Medicaid/Hospice	n/a <sup>(1)</sup>	2.00%	2.00%	2.00%	2.00%
<b>Independent Living</b>					
Monthly Service Fee	n/a <sup>(2)</sup>	5.00%	5.00%	3.00%	3.00%
Entrance Fee	n/a <sup>(2)</sup>	5.00%	5.00%	3.00%	3.00%

Source: Management

Notes:

(1) Rates on Table 9 are in 2023 dollars. Inflation begins in following year.

(2) Rates on Table 2 are in 2023 dollars. Inflation begins in following year.

#### **Nursing Fees**

The following tables summarize Management's projected per diem rates for Trinity Grove based on inflationary increases.

**Table 9  
Projected Nursing Daily Rates  
For the Years Ending September 30,**

Facility Name	2023		2024		2025		2026		2027	
Payer Mix										
<b>Trinity Grove</b>										
Private Pay - Private Room	\$	298	\$	313	\$	329	\$	338	\$	349
Private Pay - Semi Private	\$	288	\$	302	\$	318	\$	327	\$	337
Insurance	\$	500	\$	515	\$	530	\$	546	\$	563
Medicare	\$	525	\$	541	\$	557	\$	574	\$	591
Medicaid <sup>(1)</sup>	\$	293	\$	299	\$	305	\$	311	\$	317
Hospice	\$	253	\$	258	\$	264	\$	269	\$	274

Source: Management

Notes:

1) Note that the Medicaid rate show above is the rate as of January 2023, the rate to be received by Trinity Grove subsequent to the Medicaid Bed Assessment ending as a result of the Community being licensed by the NCDOL as a CCRC.

## **Summary of Significant Projection Assumptions and Accounting Policies**

### **MANAGEMENT'S BASIS FOR PROJECTION OF REVENUE (CONTINUED)**

#### **Nursing Payor Mix**

The following table summarizes Management's projected payor mix by resident days for Trinity Grove:

<b>Payer Mix</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
Trinity Grove					
Private Pay	36.0%	36.0%	36.0%	36.0%	36.0%
Insurance	6.0%	6.0%	6.0%	6.0%	6.0%
Medicare	20.0%	20.0%	20.0%	20.0%	20.0%
Medicaid	38.0%	38.0%	38.0%	38.0%	38.0%
	100.0%	100.0%	100.0%	100.0%	100.0%

Source: Management

#### **Entrance Fee Receipts and Refunds**

Entrance fee receipts and refunds are based on information provided by Management based on historical experience of operating other facilities of LSA, as well as Management's assumptions relating to occupancy increases during the Projection Period due to the fill-up of Trinity Landing. The following table reflects entrance fees received and refunds paid during the projected period for Trinity Landing, as projected by Management.

	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
Initial Entrance Fees from the Project	\$ 18,898	\$ 15,433	\$ -	\$ -	\$ -
Entrance Fee Receipts from Unit Turnover	-	-	1,943	2,680	3,458
Entrance Fee Refunded from Unit Turnover	-	-	(693)	(406)	(209)
Entrance Fees Received, Net of Refunds	\$ 18,898	\$ 15,433	\$ 1,250	\$ 2,274	\$ 3,249

Source: Management

## **Summary of Significant Projection Assumptions and Accounting Policies**

### **MANAGEMENT'S BASIS FOR PROJECTION OF REVENUE (CONTINUED)**

The following table presents Management's projected entrants for both initial unit occupancy and entrants from anticipated unit turnover.

**Table 12**  
**Projected Unit Fill and Turnover**  
**For the Years Ending September 30,**

	2023	2024	2025	2026	2027
Initial Entrants	60	49	-	-	-
Turnover Entrants	-	-	6	8	10
	60	49	6	8	10

Source: Management

Management has assumed that selection of the entrance fee plans would be as follows:

- 85 percent selecting the Limited Refund Plan;
- 0 percent selecting the 50% Refund Plan; and
- 15 percent selecting the 90% Refund Plan.

#### **Investment Income**

Interest income consists of interest earned on available cash and cash equivalents, investments and assets limited as to use. The following table reflects Management's assumed realized (net of expenses) investment earning rates during the Projection Period for funds invested by the Community.

**Table 13**  
**Projected Investment Earning Rates**  
**For the Years Ending September 30,**

	2023	2024	2025	2026	2027
Cash and Cash Equivalents	1.00%	1.00%	1.00%	1.00%	1.00%
Trustee Held Funds / Donor Funds	2.00%	2.00%	2.00%	2.00%	2.00%
Investments / Operating Reserve	4.00%	4.00%	4.00%	4.00%	4.00%

Source: Management

Management does not project any unrealized gains/losses from the valuation of investments during the Projection Period.

#### **Amortization of Deferred Entrance Fees**

Management has projected amortization income relating to deferred revenue from entrance fees based on the anticipated life expectancy of residents.

## **Summary of Significant Projection Assumptions and Accounting Policies**

### **MANAGEMENT'S BASIS FOR PROJECTION OF REVENUE (CONTINUED)**

#### **Other Operating Revenue**

Other operating revenue is estimated based upon Management's experience in operating other LSA communities and consists principally of revenue from guest and employee meals, guest rooms, miscellaneous facility rentals, beauty salon, rebates and refunds, and other miscellaneous charges. Management has not projected any other operating revenue during the Projection Period.

As of September 30, 2022 the Community had approximately \$29,000 remaining of Public Health Social Services Emergency Funds ("PHSSEF") as a result of the CARES Act during the COVID-19 pandemic deferred on the balance sheet. Management has projected that it will utilize the remaining approximate \$29,000 of provider relief funds in accordance with the terms and conditions of these funds in fiscal year 2023 and as such, Management has projected recognizing these funds into income during the year ending September 30, 2023. This amount is included in the federal grants and other on the combined projected statement of operations and changes in net assets.

During the year ending September 30, 2022, the Community recorded an Employee Retention Credit ("ERC") receivable of \$653,000. Management has projected the collection of the receivable during the year ending September 30, 2023

## **Summary of Significant Projection Assumptions and Accounting Policies**

### **MANAGEMENT'S BASIS FOR PROJECTION OF EXPENSES**

#### **Operating Expenses**

Operating expenses have been projected to be recognized during the month incurred. Management has projected operating expenses based upon Management's operating plans for the Community, based on the historical operations of other facilities of LSA. In general, operating expenses are projected to increase approximately 5.0 percent in 2024 and 2025 and 3.0 percent annually, thereafter, throughout the Projection Period for inflation.

The specific basis for major expense items was formulated by Management and is discussed below.

#### **Salaries and Wages**

A full time equivalent employee ("FTE") represents 2,080 hours of time paid annually. Average hourly rates are projected to increase at a rate of 5.0 percent in 2024 and 2025 and 3.0 percent annually, thereafter, for inflation throughout the Projection Period. In addition, Management projected additional salaries and wages during the Projection Period associated with the fill-up of Trinity Landing.

#### **Employee Benefits**

Benefit costs include payroll taxes and employee benefits including FICA, unemployment taxes, workers' compensation, health insurance, pension plan, incentives and other miscellaneous benefits for the Community. These benefit costs have been projected by department based on the historical experience of the Community. Management has projected that benefits would approximate 20.8 percent of wages and salaries during the Projection Period. Management assumes that these costs would increase at approximately 5.0 percent in 2024 and 2025 and 3.0 percent annually, thereafter, for inflation during the Projection Period. Management has also projected additional employee benefits expenses associated with the increase of FTEs during the fill-up of Trinity Landing.

#### **Healthcare**

Healthcare costs have been estimated based upon the historical costs of the Community, Management's estimates, and industry experience. Management assumes that these costs to vary with changes in occupancy levels as well as increase 5.0 percent in 2024 and 2025 and 3.0 percent annually, thereafter, for inflation during the Projection Period.

#### **Maintenance / Groundskeeping / Security**

Non-salary related costs in these departments include Management's estimate of the costs for service contracts, repairs, general maintenance, and operating supplies which Management assumes are primarily fixed in nature, and adjusted to reflect changes in occupancy levels. Management assumes that these costs would vary with changes in occupancy levels as well as increase 5.0 percent in 2024 and 2025 and 3.0 percent annually, thereafter, for inflation during the Projection Period.

#### **Utilities**

Utilities costs' have been estimated based upon Management's estimates and industry experience. Management assumes that these costs would vary with changes in occupancy levels as well as increase 5.0 percent in 2024 and 2025 and 3.0 percent annually, thereafter, for inflation during the Projection Period.

## **Summary of Significant Projection Assumptions and Accounting Policies**

### **MANAGEMENT'S BASIS FOR PROJECTION OF EXPENSES (CONTINUED)**

#### **Housekeeping / Laundry**

Non-salary costs of housekeeping and laundry services include Management's estimate of the costs for contract services, supplies, and other miscellaneous costs associated with providing housekeeping and laundry services to residents. Management assumes that these costs would vary with changes in occupancy levels as well as increase 5.0 percent in 2024 and 2025 and 3.0 percent annually, thereafter, for inflation during the Projection Period.

#### **Dietary**

Non-salary related costs of the dining services department include Management's estimate of the costs for raw food, contracted services, dietary supplies, equipment, linens and other such costs. Nutrition costs are projected to vary with changes in meal consumptions as a result in changes in occupancy levels and inflation. Management assumes that these costs would vary with changes in occupancy levels as well as increase 5.0 percent in 2024 and 2025 and 3.0 percent annually, thereafter during the Projection Period.

#### **Activities, Transportation, Concessions, and Ministry**

Activity, transportation, concessions, and ministry costs have been estimated based upon Management's estimates and industry experience. Management assumes that these costs would vary with changes in occupancy levels as well as increase 5.0 percent in 2024 and 2025 and 3.0 percent annually, thereafter, for inflation during the Projection Period.

#### **Administrative**

Non-salary related costs of administration are projected to include Management's estimate of costs for professional fees, insurance, supplies, equipment rentals, and other miscellaneous costs. Non-salary related costs of marketing and sales are projected to include Management's estimates of costs for advertising, print and online materials and website, contract services, professional fees and other miscellaneous costs. Management assumes these costs would vary with the changes in occupancy levels as well as 5.0 percent in 2024 and 2025 and 3.0 percent annually, thereafter, for inflation during the Projection Period.

#### **Management Fee**

##### *Trinity Grove*

Effective October 1, 2017, Trinity Grove entered into a Management Services Agreement with LSA Management, Inc. to provide management services on behalf of Trinity Grove. The Management Services Agreement will be for a term of five years, and at the end of the five-year period, LSA Management, Inc. shall have the option to extend this Agreement for two additional five-year terms or for such shorter period coterminous with the period the facility is leased or owned by Trinity Grove. The Management Services Agreement may be immediately terminated if any party is in default under its terms and the default is not cured within the applicable cure period. Management has projected that it would extend the Management Services Agreement upon its expiration.

According to the terms of the Management Services Agreement, LSA Management, Inc. is to be paid a management fee equal to 4.75% of net resident revenue of Trinity Grove, net of governmental contractual adjustments. The expense is shown as an operating expense on the projected combined statements of operations and changes in net assets.



## **Summary of Significant Projection Assumptions and Accounting Policies**

### **MANAGEMENT'S BASIS FOR PROJECTION OF EXPENSES (CONTINUED)**

#### *Trinity Landing*

Trinity Landing has entered into a Management Services Agreement with LSA Management, Inc. to provide management services on behalf of Trinity Landing. The Management Services Agreement is anticipated to be for a term of five years, and at the end of the five-year period, LSA Management, Inc. shall have the option to extend this agreement for two additional five-year terms or for such shorter period consistent with the period the facility is owned by Trinity Landing. The Management Services Agreement may be immediately terminated if any party is in default under its terms and the default is not cured within the applicable cure period. Management has projected that LSA Management, Inc. will be paid a management fee equal to 2% of gross revenue of Trinity Landing, net of contractual adjustments for the first two years of operations, and then 4.75% thereafter. The expense is shown as an operating expense on the projected combined statements of operations and changes in net assets.

#### **Depreciation**

Property and equipment are projected to be depreciated over their estimated useful lives by the straight-line method.

#### **Interest Expense and Amortization**

Interest expense is projected related to the debt service requirements of the Series 2021 Bonds as provided by Management, and amortization of debt issuance costs and original issuance premium associated with the Series 2021 Bonds.

## **Summary of Significant Projection Assumptions and Accounting Policies**

### **MANAGEMENT'S BASIS FOR PROJECTION OF OTHER ITEMS**

#### **Current Assets and Current Liabilities**

##### *Cash and Cash Equivalents*

Cash and cash equivalent balances for the Projection Period are based on the results of the projected combined statements of cash flows.

##### *Accounts Receivable, Residents, Net of Allowance for Doubtful Accounts*

Accounts receivable, net of allowance for non-collectible accounts, are projected by Management to approximate 41 days of operating resident revenues during the Projection Period.

##### *Other Receivables*

Other receivables have been projected based on historical experience and Management has not projected that the balances would change during the Projection Period.

##### *Inventories*

Inventories have been projected by Management to approximate 2 days of operating expenses, net of depreciation, amortization, and interest expense.

##### *Prepaid Expenses*

Prepaid expenses have been projected by Management to approximate 1 day of operating expenses, net of depreciation, amortization, and interest expense.

##### *Residents' Funds*

Residents' funds have been projected based on a fixed amount and Management has not projected that the balances would change during the Projection Period.

##### *Accounts Payable, Trade*

Accounts payable, trade, have been projected by Management to approximate 121 days of operating expenses, net of salaries, benefits, depreciation, amortization, and interest expense, for each year of the Projection Period.

##### *Accrued Salaries and Payroll Taxes*

Accrued salaries and payroll taxes have been projected by Management to approximate 29 days of salaries and benefits expense for each year of the Projection Period

##### *Accrued Health Benefits*

Accrued Health Benefits have been projected by Management to approximate 2 days of salaries and benefits expense.

##### *Residents' Funds Liability*

Residents' funds liability has been projected based on historical experience and Management's assumed collection of deposits for future residence at the Project during the Projection Period.

## Summary of Significant Projection Assumptions and Accounting Policies

### MANAGEMENT'S BASIS FOR PROJECTION OF OTHER ITEMS (CONTINUED)

#### Assets Limited as to Use

A narrative description of the assets limited as to use follows.

*Deposits Held in Escrow* – Represents deposits that Management will ask prospective residents to deposit in order to add their name to the prospect priority list, allowing them to choose their future residence at Trinity Landing. In addition, this also includes those residents that Management has projected will put down a 10% Entrance Fee deposit to lock in their choice of residences. These funds are held in an escrow account until the time of move-in.

*Operating Reserve Requirement* – In North Carolina, continuing care retirement communities are required to establish an operating reserve equal to 50 percent of operating expenses if the community's average occupancy is below 90 percent, and 25 percent if the occupancy is in excess of 90 percent. The statutory operating reserve is based on operating expenses (excluding depreciation and amortization), and Trinity Landing can exclude interest and principal payments if a separate debt service reserve fund has been established. The statutory operating reserve can be accessed for operating needs, but permission must be granted by the North Carolina Department of Insurance.

Management has projected the statutory operating reserve as follows:

**Table 14**  
**Projected Operating Reserve Calculation – Trinity Landing <sup>(1)(2)</sup>**  
**For the Years Ending September 30,**  
**(In Thousands of Dollars)**

	2023	2024	2025	2026	2027
Projected Total Operating Expenses	\$ 23,179	\$ 26,044	\$ 27,390	\$ 28,031	\$ 28,699
Less:					
Depreciation	(3,202)	(3,706)	(3,768)	(3,841)	(3,924)
Interest Expense and Amortization	(2,358)	(3,556)	(3,527)	(3,495)	(3,459)
Projected Operating Expenses of Lutheran Home Wilmington, Inc. and Lutheran Home Wilmington Property Inc. <sup>(1)</sup>	(11,094)	(11,565)	(12,132)	(12,494)	(12,867)
Adjusted Operating Expenses	<u>\$ 6,525</u>	<u>\$ 7,217</u>	<u>\$ 7,963</u>	<u>\$ 8,201</u>	<u>\$ 8,449</u>
Include:					
Principal Payment--Trinity Landing <sup>(2)</sup>	8,298	188	197	206	216
Interest Payment--Trinity Landing <sup>(2)</sup>	3,189	3,227	3,218	3,209	3,199
Exclude:					
Principal to be Redeemed from Entrance Fees	(8,251)				
Total Operating Costs	<u>\$ 9,761</u>	<u>\$ 10,632</u>	<u>\$ 11,378</u>	<u>\$ 11,616</u>	<u>\$ 11,864</u>
Operating Reserve Percentage <sup>(3)</sup>	50%	25%	25%	25%	25%
<b>Operating Reserve - Trinity Landing</b>	<b><u>\$ 4,881</u></b>	<b><u>\$ 2,658</u></b>	<b><u>\$ 2,845</u></b>	<b><u>\$ 2,904</u></b>	<b><u>\$ 2,966</u></b>

Source: Management

Notes:

(1) Management has excluded the operating expenses of Lutheran Home Wilmington, Inc. and Lutheran Home Wilmington Property, Inc.

(2) The principal and interest allocated above represent the principal and interest owed on the Series 2021 Bonds, which is the sole responsibility of Lutheran Retirement Center - Wilmington, Inc. Lutheran Retirement Center - Wilmington, Inc. is not allocated any of the principal and interest payments from other outstanding long-term indebtedness of the Obligated Group.

(3) Lutheran Retirement Center - Wilmington, Inc. occupancies as of September 30,

Total Independent Living Available Units	208	208	208	208	208
Total Independent Living Occupied Units	149	198	198	198	198
Occupancy Percentage - Trinity Landing	<u>72%</u>	<u>95%</u>	<u>95%</u>	<u>95%</u>	<u>95%</u>

**See Independent Accountants' Compilation Report**

## **Summary of Significant Projection Assumptions and Accounting Policies**

### **MANAGEMENT'S BASIS FOR PROJECTION OF OTHER ITEMS (CONTINUED)**

#### **Investments**

Investments reflect amounts whose maturities exceeding three months or that are not highly liquid. Projected changes in investments are a result of the projected combined statements of cash flows, less amounts that are included in cash and cash equivalents.

#### **Property and Equipment**

Property and equipment balances, net of accumulated depreciation, were projected based on costs of property and equipment additions during the Projection Period, reduced by estimated annual depreciation.

The following table reflects the projected property and equipment balances as of September 30:

**Table 15**  
**Projected Property and Equipment as of September 30,**  
**(In Thousands of Dollars)**

	2023	2024	2025	2026	2027
Land	\$ 6,215	\$ 6,215	\$ 6,215	\$ 6,215	\$ 6,215
Building and Building Improvements	123,627	124,026	124,498	125,044	125,664
Furnishing and Equipment	2,154	2,325	2,528	2,762	3,028
Computer Software	42	42	42	42	42
	132,038	132,608	133,283	134,063	134,949
Less: Accumulated Depreciation	(8,123)	(11,829)	(15,597)	(19,438)	(23,362)
Net Property and Equipment	\$ 123,915	\$ 120,779	\$ 117,686	\$ 114,625	\$ 111,587

Source: Management

The following table reflects management's assumed capital additions during the Projection.

**Table 16**  
**Projected Property and Equipment Additions**  
**For the Years Ending September 30,**  
**(In Thousands of Dollars)**

	2023	2024	2025	2026	2027
Trinity Landing Construction Costs	\$ 6,734	\$ -	\$ -	\$ -	\$ -
Capitalized Interest	1,182	-	-	-	-
Routine Purchases of Capital Expenditures	465	570	675	780	886
Total	\$ 8,381	\$ 570	\$ 675	\$ 780	\$ 886

Source: Management

#### **Long-Term Debt and Interest Expense**

The Obligated Group has a number of existing outstanding debt agreements which the Community is subject to. Management has indicated that the long-term debt of the Obligated Group consisted of the following at October 1, 2022:

- \$108,760,000 (Series 2021A Bonds)
  - June 2021, LSA issued an aggregate of \$118,660,413 (\$109,960,000 PAR and \$8,700,413 premium) tax exempt Health Care Facilities First Mortgage Revenue Refunding Bonds (Lutheran Services for the Aging) Series 2021A Bonds through the North

**See Independent Accountants' Compilation Report**

## ***Summary of Significant Projection Assumptions and Accounting Policies***

### **MANAGEMENT'S BASIS FOR PROJECTION OF OTHER ITEMS (CONTINUED)**

Carolina Medical Care Commission ("Commission") under the Master Trust Indenture and other related agreements.

- \$6,736,451 (Series 2021B Bonds)
  - During 2021, LSA also issued \$12,774,767 tax exempt Health Care Facilities First Mortgage Revenue Refunding bonds Series 2021B Bonds through the Commission. The Series 2021B Bonds have a draw-down structure and can be drawn down up to a total of \$41,250,000

The Series 2021A Bonds and Series 2021B Bonds were used to refund the outstanding Series 2017 Bonds, Trinity Elms Note Payable, and the Outstanding Series 2020 Bonds and pay for certain expenses incurred in connection with the authorization and issuance of the bonds and for construction of the Trinity Landing Project.

The Series 2021A Bonds mature annually beginning March 1, 2022, in amounts ranging from \$500,000 to \$8,255,000 and bear interest at rates between 3.00 and 5.00 percent for amounts maturing between 2022 and 2051. The Series 2021B Bonds mature on June 1, 2025. The Series 2021B Bonds are interest only payments, based on (79% of one-month LIBOR (or any subsequent benchmark rate as defined in the Series 2021B Bonds Trust Agreement) plus 1.3825%. Interest is payable on a monthly basis until the earlier of stated maturity or when the Series 2021B Bonds have been paid in full from initial entrance fees associated with the Trinity Landing Project. The Series 2021A Bonds and the Series 2021B Bonds are secured by the Obligated Group's Deeds of Trust on real property and fixtures under the Master Trust indenture. In 2028, certain term bonds due in 2036 can be called early. In 2030, certain term bonds due in 2041 can be called early, and in 2031, certain term bonds due in 2051 can be called early.

The \$35,620,000 Series 2021C Bonds closed on December 1, 2021 (fiscal year 2022). The Series 2021C Bonds refunded the Series 2012A Bonds. The Series 2021C Bonds consist of the following:

- \$12,455,000 of tax-exempt fixed-rate serial bonds issued with a fixed coupon ranging from 4.00% to 5.00% with principal payments from March 1, 2023 through 2031. Interest is payable March 1 and September 1 of each year beginning on March 1, 2022, with principal payments beginning March 1, 2023.
- \$9,280,000 of tax-exempt fixed-rate term bonds issued with a fixed coupon of 4.00%, maturing March 1, 2036, subject to annual sinking fund redemptions from March 1, 2032 through March 1, 2036. Interest is payable March 1 and September 1 of each year beginning on March 1, 2022, with principal payments beginning March 1, 2032.
- \$13,885,000 of tax-exempt fixed-rate term bonds issued with a fixed coupon of 4.00%, maturing March 1, 2042, subject to annual sinking fund redemptions from March 1, 2037 through March 1, 2042. Interest is payable March 1 and September 1 of each year beginning on March 1, 2022, with principal payments beginning March 1, 2037.

The Series 2021A Bonds, Series 2021B Bonds, and Series 2021C Bonds are collectively referred to as the "Series 2021 Bonds".

The deferred loan costs and original issuance premium for the Series 2021 Bonds are carried on the financial records of LSA Management, Inc. Management has projected the allocation of the deferred loan costs and original issuance premium through intercompany accounts. Trinity Oaks presents amortization

## **Summary of Significant Projection Assumptions and Accounting Policies**

### **MANAGEMENT'S BASIS FOR PROJECTION OF OTHER ITEMS (CONTINUED)**

of deferred financing costs and amortization of original issuance premium as a component of interest expense on the projected combined statements of operations and changes in net assets.

Regarding the Series 2021 Bonds, Management has allocated the principal during the Projection Period as follows:

	Series 2021A Bonds	Series 2021B Bonds	Series 2021C Bonds
Trinity Grove	0.2%	0.0%	0.0%
Trinity Landing	0.1%	100.0%	0.0%
Lutheran Home Wilmington Property, Inc.	0.0%	0.0%	36.0%
All Other Members of the Obligated Group	99.7%	0.0%	64.0%
	100.0%	100.0%	100.0%

Based in part on initial strong demand for Trinity Landing's independent living units, Management added 24 additional villa units, which is included in the total 208 independent living units. Management entered into a bank loan (the "Bank Loan") for the funding of the construction on the additional 24 village units. The Bank Loan can be drawn up to \$14 million dollars. Management has projected drawing \$12 million dollars on the Bank Loan. The Bank Loan is interest only for the first 18 months, bearing interest at the Daily Simple SOFR rate plus 1.75%. Beginning in July 2023, payments are projected based upon the amortization schedule as defined in the Bank Loan agreement with all unpaid principal due on December 2028. Management has projected an interest rate of 4.5 percent on this bank loan.

The following table summarizes the existing and proposed debt obligations:

**Table 17**  
**Projected Principal Payments**  
**For the Years Ending September 30,**  
**(In Thousands of Dollars)**

Year	Series 2021A Bonds	Series 2021B Bonds	Series 2021C Bonds	Bank Loan	Total
2023	\$ 4	\$ 8,251	\$ 407	\$ 45	\$ 8,707
2024	4	-	428	186	618
2025	5	-	450	195	650
2026	5	-	473	204	682
2027	5	-	497	214	716
2028	5	-	522	223	750
2029	5	-	545	10,933	11,483
2030	6	-	569	-	575
2031	6	-	592	-	598
2032	6	-	616	-	622
Thereafter	67,389	-	7,724	-	75,113
Total	\$ 67,440	\$ 8,251	\$ 12,823	\$ 12,000	\$ 100,514

Source: Management

### **Obligated Group – Security on Long-Term Debt**

The Series 2021 Bonds were evidenced by the parity obligations issued by the Obligated Group under the Master Indenture. As security for repayment of all obligations issued under the Master Indenture, certain members of the Obligated Group executed and delivered ten deeds of trust, pursuant to which such members of the Obligated Group granted a first lien on the mortgaged property described therein.

**See Independent Accountants' Compilation Report**

**Summary of Significant Projection Assumptions and Accounting Policies**  
**MANAGEMENT'S BASIS FOR PROJECTION OF OTHER ITEMS (CONTINUED)**

**Table 18**  
**Obligated Group Facilities Pledged as Mortgaged Property**

Member of Obligated Group	Name of Facility
Lutheran Home Hickory Property, Inc. and Lutheran Home-Hickory, Inc.	Trinity Village
Lutheran Home Hickory West Property, Inc. and Lutheran Home-Hickory West, Inc.	Trinity Ridge
Lutheran Home at Trinity Oaks Property, Inc. Lutheran Home at Trinity Oaks, Inc.	Trinity Oaks health and rehab <sup>(1)</sup>
Lutheran Retirement Center – Salisbury, Inc.	Trinity Oaks retirement <sup>(1)</sup>
Lutheran Home Winston-Salem Property, Inc. and Lutheran Home-Winston-Salem, Inc.	Trinity Glen
Lutheran Home Wilmington Property, Inc. Lutheran Home-Wilmington, Inc.	Trinity Grove <sup>(2)</sup>
Lutheran Services for the Aging, Inc.	12 acres adjacent to Trinity Grove
Lutheran Retirement Center-Wilmington, Inc.	Trinity Landing <sup>(2)</sup>
Lutheran Home Forsyth County Property, Inc. and Lutheran Home-Forsyth County, Inc.	Trinity Elms health and rehab <sup>(3)</sup>
LSA Elms Property, Inc. LSA Elms at Tanglewood, Inc.	Trinity Elms assisted living <sup>(3)</sup>
Lutheran Retirement Center – Clemmons, Inc.	Trinity Elms retirement <sup>(3)</sup>
Lutheran Home Albemarle Property, Inc. and Lutheran Home-Albemarle, Inc.	Trinity Place

Source: Management

Note:

- (1) Lutheran Home at Trinity Oaks and Trinity Oaks operate together as a North Carolina licensed continuing care retirement community.
- (2) Trinity Grove and Trinity Landing operate together as a North Carolina licensed continuing care retirement community.
- (3) Trinity Elms health and rehab, Trinity Elms assisted living, and Trinity Elms retirement operate together as a North Carolina licensed continuing care retirement community.

**Other Items**

***Due to Affiliate***

The payable to affiliate reflects amounts that have been provided by LSA to members of the Community. The balance includes the balances of previous cash transfers that were funded by other members of the Obligated Group as well as cash transfers received and paid related to funding of the Project. In addition, bond premiums and debt issuance costs have been allocated for presentation purposes during the Projection Period. There is no formal payback agreement and, as such, payments could be materially different than projected.

## ***Summary of Significant Projection Assumptions and Accounting Policies***

### **SUPPLEMENTAL SCHEDULE OF DETAIL OPERATING EXPENSES BY ENTITY**

Management has projected the following detailed operating expenses for each of the organizations included in the Community during each fiscal year ending September 30 during the Projection Period:

<b>For the fiscal year ending September 30, 2023</b>					
	LRC - Wilmington	Lutheran Home Wilmington Property	Trinity Grove Wilmington	Eliminations	Combined Total Operating Expenses
Expenses					
Health Care	\$ -	\$ -	\$ 6,375	\$ -	\$ 6,375
Operations:					
Maintenance	254	-	151	-	405
Utilities	426	-	232	-	658
Laundry	-	-	101	-	101
Housekeeping	381	-	378	-	759
Groundskeeping	191	-	28	-	219
Security	95	-	6	-	101
Dietary	2,148	-	989	-	3,137
Activities, Transportation, and Ministry	636	-	275	-	911
Administrative	2,226	63	2,660	(750)	4,199
Management Fees	168	-	586	-	754
Subtotal	6,525	63	11,781	(750)	17,619
Depreciation					3,202
Interest Expense and Amortization					2,358
Total Operating Costs and Expenses					\$ 23,179

<b>For the fiscal year ending September 30, 2024</b>					
	LRC - Wilmington	Lutheran Home Wilmington Property	Trinity Grove Wilmington	Eliminations	Combined Total Operating Expenses
Expenses					
Health Care	\$ -	\$ -	\$ 6,778	\$ -	\$ 6,778
Operations:					
Maintenance	280	-	150	-	430
Utilities	468	-	231	-	699
Laundry	-	-	108	-	108
Housekeeping	419	-	388	-	807
Groundskeeping	210	-	23	-	233
Security	105	-	3	-	108
Dietary	2,363	-	972	-	3,335
Activities, Transportation, and Ministry	699	-	269	-	968
Administrative	2,446	66	2,741	(788)	4,465
Management Fees	227	-	624	-	851
Subtotal	7,217	66	12,287	(788)	18,782
Depreciation					3,706
Interest Expense and Amortization					3,556
Total Operating Costs and Expenses					\$ 26,044



## **Summary of Significant Projection Assumptions and Accounting Policies**

### **SUPPLEMENTAL SCHEDULE OF DETAIL OPERATING EXPENSES BY ENTITY (CONTINUED)**

<b>For the fiscal year ending September 30, 2025</b>					
	LRC - Wilmington	Lutheran Home Wilmington Property	Trinity Grove Wilmington	Eliminations	Combined Total Operating Expenses
Expenses					
Health Care	\$ -	\$ -	\$ 7,117	\$ -	\$ 7,117
Operations:					
Maintenance	294	-	158	-	452
Utilities	492	-	242	-	734
Laundry	-	-	113	-	113
Housekeeping	440	-	407	-	847
Groundskeeping	220	-	25	-	245
Security	110	-	3	-	113
Dietary	2,481	-	1,021	-	3,502
Activities, Transportation, and Ministry	734	-	283	-	1,017
Administrative	2,569	69	2,877	(827)	4,688
Management Fees	623	-	644	-	1,267
Subtotal	<b>7,963</b>	<b>69</b>	<b>12,890</b>	<b>(827)</b>	<b>20,095</b>
Depreciation					3,768
Interest Expense and Amortization					3,527
Total Operating Costs and Expenses					<b>\$ 27,390</b>

<b>For the fiscal year ending September 30, 2026</b>					
	LRC - Wilmington	Lutheran Home Wilmington Property	Trinity Grove Wilmington	Eliminations	Combined Total Operating Expenses
Expenses					
Health Care	\$ -	\$ -	\$ 7,331	\$ -	\$ 7,331
Operations:					
Maintenance	302	-	163	-	465
Utilities	507	-	249	-	756
Laundry	-	-	116	-	116
Housekeeping	454	-	419	-	873
Groundskeeping	227	-	25	-	252
Security	113	-	3	-	116
Dietary	2,555	-	1,052	-	3,607
Activities, Transportation, and Ministry	756	-	291	-	1,047
Administrative	2,645	71	2,965	(852)	4,829
Management Fees	642	-	661	-	1,303
Subtotal	<b>8,201</b>	<b>71</b>	<b>13,275</b>	<b>(852)</b>	<b>20,695</b>
Depreciation					3,841
Interest Expense and Amortization					3,495
Total Operating Costs and Expenses					<b>\$ 28,031</b>

**See Independent Accountants' Compilation Report**

**Summary of Significant Projection Assumptions and Accounting Policies**

**SUPPLEMENTAL SCHEDULE OF DETAIL OPERATING EXPENSES BY ENTITY  
(CONTINUED)**

For the fiscal year ending September 30, 2027					
	LRC - Wilmington	Lutheran Home Wilmington Property	Trinity Grove Wilmington	Eliminations	Combined Total Operating Expenses
Expenses					
Health Care	\$ -	\$ -	\$ 7,551	\$ -	\$ 7,551
Operations:					
Maintenance	311	-	168	-	479
Utilities	522	-	257	-	779
Laundry	-	-	120	-	120
Housekeeping	467	-	432	-	899
Groundskeeping	234	-	26	-	260
Security	117	-	3	-	120
Dietary	2,632	-	1,083	-	3,715
Activities, Transportation, and Ministry	779	-	300	-	1,079
Administrative	2,726	73	3,053	(878)	4,974
Management Fees	661	-	679	-	1,340
Subtotal	<b>8,449</b>	<b>73</b>	<b>13,672</b>	<b>(878)</b>	<b>21,316</b>
Depreciation					3,924
Interest Expense and Amortization					3,459
Total Operating Costs and Expenses					<b>\$ 28,699</b>

# **Exhibit D**

# **Actuarial Report**

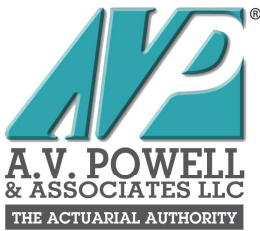
**ACTUARIAL  
POPULATION PROJECTION  
for  
LUTHERAN RETIREMENT CENTER WILMINGTON  
dba TRINITY LANDING  
BASED ON JULY 2021 OPENING DATE**

January 31, 2019

1604 Hilltop West Executive Ctr., Suite 311  
Virginia Beach, Virginia 23451  
404.514.0340

[www.avpowell.com](http://www.avpowell.com)





January 31, 2019

Mr. Kirby Nickerson  
Chief Financial Officer  
Lutheran Services Carolinas  
1416 S. Martin Luther King Jr. Ave.  
Salisbury, NC 28145

Dear Mr. Nickerson:

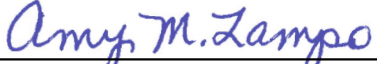
This report describes the procedures and results of the actuarial population flow projections for Trinity Landing. These actuarial population flows show projected independent living turnover and projected health care utilization over a 20-year period.

Based on the fee, contract, and occupancy assumptions provided by you, A.V. Powell & Associates LLC believes that these projections are reasonable and can be relied on for financial feasibility analysis. Any reference to A.V. Powell & Associates in the feasibility study must be approved in advance, in writing, by A.V. Powell & Associates. This report can not be included in any registration statement or offering material associated with the public offering or private placement of any security.

Thank you for providing us the opportunity to conduct this review on your behalf. Please call us if you have any questions or need additional projections.

Sincerely,

BY:   
MICHAEL K. HOPPER, CPA  
FOR A.V. POWELL & ASSOCIATES LLC

  
AMY M. LAMPO, MAAA, ASA

***Providing actuarial and financial projections to organizations serving senior populations***

1604 Hilltop West Executive Ctr., Suite 311 • Virginia Beach, VA 23451 • 404.845.0360.x654 phone • 404.845.0366 fax

**OTHER OFFICES: Atlanta, GA • Grover, MO • Kansas City, MO**

## **OVERVIEW**

We have developed a set of actuarial projections of future population flows for Trinity Landing. The population projection models are based on the occupancy schedule provided by you. The assumed opening date is July 2021. Fill-up of 175 out of 184 independent living units is assumed over the next 30 months. New entrants are projected in order to maintain the assumed 95% occupancy after fill-up.

Table 2.1 shows a summary of the projection results. The annual independent living turnover after 2027 is expected to range between 11 and 16 units per year. Based on projections in Table 2.1, contractholders who were direct entrants to independent living are expected to annually utilize 38 assisted living beds and 35 nursing care beds by the end of the 20-year projection period. Variation in expected health care utilization is not likely to exceed plus-or-minus 20%.

## **ASSUMPTIONS**

Table 0.2 shows the entrance fees by unit type. Table 0.3.1 shows the number of units by level of care. Beginning-of-year and average occupancy assumptions by unit type are shown on Tables 0.3.2 and 0.3.3. Table 0.5 contains age- and gender-specific probabilities of actuarial decrement assumptions.

Our projections are based on assumptions regarding rates of death (mortality), rates of assisted living and nursing care utilization (morbidity), and probabilities of move-out. Assuming that residents will leave Trinity Landing at these rates, we added new entrants to achieve occupancy levels defined by the community's management.

The selection of the mortality, morbidity, and move-out assumptions was influenced by the contract provisions and levels of care offered at Trinity Landing. To develop assumptions, we used the experience of similar communities in A.V. Powell & Associates' database of CCRC residents.

We developed life expectancies for individuals and couples (Table 1.3) based on the mortality and morbidity rate assumptions for Trinity Landing. The individual life expectancies are provided in five-year intervals in total and in each level of care. For couples, the last survivor life expectancy is the number of years that at least one member of a couple is expected to live in the community.

To project new entrants into the community, we made assumptions concerning the gender, age, and double occupancy rate of future residents. These assumptions, based on Trinity Landing’s management’s input as well as experience from AVP’s database on new start CCRCs, are shown in Table 1.4. We assumed that the average age at entry increases by one year for every five years of operation to correspond to the “aging in place” of the existing population and the difficulty in attracting younger entrants that most CCRCs experience.

Refund calculations were based on the entrance fees shown on Table 0.2 and the following refund provisions:

- Contract 10 – Limited refund plan is reduced 4% at the time of occupancy and 2% per month for the first 48 months, with a zero refund thereafter. Contract terminates upon death, withdrawal, or permanent transfer to an off-site assisted living or nursing care facility.
- Contract 11 – 90% refundable plan is reduced 1% at the time of occupancy and 0.5% per month for the first 18 months of occupancy, with a 90% refund thereafter. Contract terminates upon death, withdrawal, or permanent transfer to an off-site assisted living or nursing care facility.
- Contract 12 – 50% refundable plan is reduced 2% at the time of occupancy and 1% per month for the first 48 months of occupancy, with a 50% refund thereafter. Contract terminates upon death, withdrawal, or permanent transfer to an off-site assisted living or nursing care facility.

The assumed contract distribution for new entrants is shown on Table 1.4.

## **METHODOLOGY**

To simulate the future population flow, we performed the following steps 500 times for each year of the 20 -year projection period:

1. The assumptions described above were applied to the resident census at the beginning of the projection year to generate the number of deaths, withdrawals, and permanent and temporary transfers to health care. In determining turnover, only deaths or permanent transfers from single residents in independent living cause a unit turnover.
2. New entrants were generated to fill the appropriate number of double or single units.

This process produces expected values as well as a range of possible values for certain statistics. Our methodology is defined in *Continuing Care Retirement Communities: An Empirical, Financial, and Legal Analysis* by H.E. Winklevoss and A.V. Powell and the *Society of Actuaries' Textbook on Life Contingencies* by C.W. Jordan.

## **DETAILED RESULTS**

Detailed results of the projections are presented in Tables 2.1 through 2.16.

**Table 2.1** contains a *summary* of the projection results. The table shows the independent living turnover, including sales of units that were not previously occupied, the annual number of new entrants, and total deaths or move-outs. The table also shows the average number of contractholders and the assisted living and nursing care usage by permanent and temporary residents, for each year in the projection period.

**Table 2.2** shows the *demographic statistics* at the beginning of each year in the projection period, including resident counts, average age, and years in the community.

**Table 2.3** shows projected resident *movement statistics* by level of care.

**Table 2.4** contains independent living *turnover statistics* and new entrant characteristics. Columns three and four reflect the number of new entrants and the total turnover associated with units that were previously occupied and new sales of units that were not previously occupied. This table also shows the number of deaths, move-outs, and permanent transfers that caused unit turnover. New sales represent the difference between the beginning of year occupancy from one year to the next.

**Table 2.5** shows the projected average number of *contractholder days by level of care*. Permanent and temporary nursing care usage is shown separately, since temporary residents are expected to return to their permanent care level. The sum of total contractholder days will exceed the total number of residents given in Table 2.2 since residents on temporary transfer are counted in both their permanent status and their temporary status.

**Table 2.13** contains the projected independent living *turnover by unit type*. Unit types are assigned to one of six groupings, as shown at the bottom of the table.



**Table 2.14** contains the number of direct admissions to assisted living and transfers from independent livings to assisted living. It also contains the ***projected refunds due to death or move-out*** and the number of contract terminations with paid refunds.

**Table 2.15** contains the ***range in independent living turnover and health care utilization***. Health care utilization is the sum of the projected assisted living and nursing care usage. The likely minimum, average, and likely maximum values are provided for turnover and health care utilization. The minimum and maximum values are also expressed as a percentage of the average.

**Table 2.16** shows the number of ***assisted living and nursing care contractholders per 100 independent living residents***. The likely minimum and likely maximum values are also given.

**Table 6.1** shows the projected ***entry fees received and refund payouts***.

## **CERTIFICATION**

A.V. Powell & Associates LLC believes that these projections form a reasonable basis for financial projections of Trinity Landing. It should be noted that our projections of health care usage and independent living turnover due to resident moves are based on assumptions that residents will move to different levels of care as their “needs” dictate. Also, future health care usage can be influenced by several factors that may change in the future or cannot be effectively modeled such as:

- contract provisions or health screening criteria at admission
- management philosophy in regard to aging-in-place
- number and acuity mix of health care beds
- availability of home care services and private duty nurses

Therefore, based on the preceding issues and “actuarially small” census size, it is unlikely that actual experience will match these projections exactly. The projections should be re-evaluated from time to time to reflect updated community experience.

List of Tables

(NOTE: THE TABLE LABELING PURPOSELY SKIPS CERTAIN NUMBERS)

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TABLE 2.2..... Beginning of Fiscal Year Demographic Statistics

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TABLE 2.5..... Resident Days by Level of Care

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TABLE 2.16..... Projected Variation in Health Care Ratios

TABLE 6.1..... Net Entry Fee Projections



Table 0.2

Trinity Landing  
Fee Structure as of October 1, 2020

Contract 10 (Declining Refund)

Unit Type -----	Monthly Fee		Advance Fee	
	One Person	Second Person	One Person	Second Person
-----	-----	-----	-----	-----
Independent Living:				
1Br - Apt . . . . .	\$ 3,026	\$ 977	\$ 151,550	\$ 10,929
1Br/Den - Apt . . . . .	3,661	977	200,400	10,929
2Br Sm - Apt . . . . .	4,159	977	247,253	10,929
2Br Lg - Apt . . . . .	4,374	977	264,714	10,929
2Br/Den Sm - Apt . . . . .	4,591	977	297,159	10,929
2Br/Den Lg - Apt . . . . .	4,813	977	315,527	10,929
1Br/Den - Villas . . . . .	3,872	977	247,700	10,929
2Br Sm - Villas . . . . .	4,139	977	269,992	10,929
2Br Lg - Villas . . . . .	4,686	977	325,425	10,929
2Br/Den Sm - Villas . . . . .	4,809	977	354,575	10,929
2Br/Den Lg - Villas . . . . .	5,006	977	389,328	10,929

Table 0.2 (continued)

Trinity Landing  
 Fee Structure as of October 1, 2020

Contract 11 (90% Refundable)

Unit Type -----	Monthly Fee		Advance Fee	
	One Person	Second Person	One Person	Second Person
-----	-----	-----	-----	-----
Independent Living:				
1Br - Apt . . . . .	\$ 3,026	\$ 977	\$ 272,790	\$ 19,673
1Br/Den - Apt . . . . .	3,661	977	360,720	19,673
2Br Sm - Apt . . . . .	4,159	977	445,055	19,673
2Br Lg - Apt . . . . .	4,374	977	476,485	19,673
2Br/Den Sm - Apt . . . . .	4,591	977	534,886	19,673
2Br/Den Lg - Apt . . . . .	4,813	977	567,949	19,673
1Br/Den - Villas . . . . .	3,872	977	445,860	19,673
2Br Sm - Villas . . . . .	4,139	977	485,985	19,673
2Br Lg - Villas . . . . .	4,686	977	585,765	19,673
2Br/Den Sm - Villas . . . . .	4,809	977	638,235	19,673
2Br/Den Lg - Villas . . . . .	5,006	977	700,790	19,673

Table 0.2 (continued)

Trinity Landing  
 Fee Structure as of October 1, 2020

Contract 12 (50% Refundable)

Unit Type -----	Monthly Fee		Advance Fee	
	One Person	Second Person	One Person	Second Person
-----	-----	-----	-----	-----
Independent Living:				
1Br - Apt . . . . .	\$ 3,026	\$ 977	\$ 219,748	\$ 15,848
1Br/Den - Apt . . . . .	3,661	977	290,580	15,848
2Br Sm - Apt . . . . .	4,159	977	358,516	15,848
2Br Lg - Apt . . . . .	4,374	977	383,835	15,848
2Br/Den Sm - Apt . . . . .	4,591	977	430,880	15,848
2Br/Den Lg - Apt . . . . .	4,813	977	457,515	15,848
1Br/Den - Villas . . . . .	3,872	977	359,165	15,848
2Br Sm - Villas . . . . .	4,139	977	391,488	15,848
2Br Lg - Villas . . . . .	4,686	977	471,866	15,848
2Br/Den Sm - Villas . . . . .	4,809	977	514,134	15,848
2Br/Den Lg - Villas . . . . .	5,006	977	564,525	15,848

Table 0.3.1

Trinity Landing  
Facility Unit Configuration  
Unit Capacity

Unit Type	Square Feet	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030+
Independent Living:											
1Br - Apt . . . . .	900	26	26	26	26	26	26	26	26	26	26
1Br/Den - Apt . . . . .	1,050	29	29	29	29	29	29	29	29	29	29
2Br Sm - Apt . . . . .	1,300	19	19	19	19	19	19	19	19	19	19
2Br Lg - Apt . . . . .	1,400	22	22	22	22	22	22	22	22	22	22
2Br/Den Sm - Apt . . . . .	1,500	17	17	17	17	17	17	17	17	17	17
2Br/Den Lg - Apt . . . . .	1,650	11	11	11	11	11	11	11	11	11	11
1Br/Den - Villas . . . . .	1,150	2	2	2	2	2	2	2	2	2	2
2Br Sm - Villas . . . . .	1,300	12	12	12	12	12	12	12	12	12	12
2Br Lg - Villas . . . . .	1,500	12	12	12	12	12	12	12	12	12	12
2Br/Den Sm - Villas . . . . .	1,600	16	16	16	16	16	16	16	16	16	16
2Br/Den Lg - Villas . . . . .	1,700	18	18	18	18	18	18	18	18	18	18
		184	184	184	184	184	184	184	184	184	184

Table 0.3.2

Trinity Landing  
 Facility Unit Configuration  
 Beginning of Year Unit Occupancy

Unit Type	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030+
Independent Living:										
1Br - Apt . . . . .	0	4	16	23	25	25	25	25	25	25
1Br/Den - Apt . . . . .	0	5	18	26	28	28	28	28	28	28
2Br Sm - Apt . . . . .	0	2	12	17	18	18	18	18	18	18
2Br Lg - Apt . . . . .	0	3	14	20	21	21	21	21	21	21
2Br/Den Sm - Apt . . . . .	0	3	10	15	16	16	16	16	16	16
2Br/Den Lg - Apt . . . . .	0	2	7	10	10	10	10	10	10	10
1Br/Den - Villas . . . . .	0	0	1	2	2	2	2	2	2	2
2Br Sm - Villas . . . . .	0	2	7	11	11	11	11	11	11	11
2Br Lg - Villas . . . . .	0	2	7	11	11	11	11	11	11	11
2Br/Den Sm - Villas . . . . .	0	3	10	15	15	15	15	15	15	15
2Br/Den Lg - Villas . . . . .	0	3	11	16	18	18	18	18	18	18
	0	29	113	166	175	175	175	175	175	175

Table 0.3.3

Trinity Landing  
 Facility Unit Configuration  
 Average Number of Unit/Beds Occupied

Unit Type	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030+
Independent Living:										
1Br - Apt . . . . .	1	10	20	25	25	25	25	25	25	25
1Br/Den - Apt . . . . .	1	11	22	27	28	28	28	28	28	28
2Br Sm - Apt . . . . .	0	7	15	18	18	18	18	18	18	18
2Br Lg - Apt . . . . .	0	9	17	21	21	21	21	21	21	21
2Br/Den Sm - Apt . . . . .	0	6	13	16	16	16	16	16	16	16
2Br/Den Lg - Apt . . . . .	0	4	8	10	10	10	10	10	10	10
1Br/Den - Villas . . . . .	0	1	2	2	2	2	2	2	2	2
2Br Sm - Villas . . . . .	0	5	9	11	11	11	11	11	11	11
2Br Lg - Villas . . . . .	0	5	9	11	11	11	11	11	11	11
2Br/Den Sm - Villas . . . . .	1	7	12	15	15	15	15	15	15	15
2Br/Den Lg - Villas . . . . .	1	7	15	18	18	18	18	18	18	18
	4	72	142	174	175	175	175	175	175	175



TABLE 0.5

Trinity Landing  
 DECREMENT ASSUMPTIONS FOR 2021 ACTUARIAL STUDY  
 (Based on 10/01/2020 - AVP Standard Decrements)

ATT AGE	FEMALE DURATION					MALE DURATION				
	1	2	3	4	ULT	1	2	3	4	ULT
<b>MORTALITY RATES (PER 100 LIVES) FOR Independent Living RESIDENTS</b>										
60	0.11	0.18	0.24	0.27	0.30	0.34	0.77	0.77	0.81	0.85
65	0.31	0.53	0.71	0.80	0.89	0.57	1.28	1.28	1.35	1.42
70	0.64	1.10	1.47	1.65	1.84	0.82	1.85	1.85	1.95	2.05
75	0.84	1.45	1.93	2.17	2.41	2.04	4.59	4.59	4.84	5.10
80	1.07	1.84	2.46	2.76	3.07	2.88	6.47	6.47	6.83	7.19
85	1.56	2.68	3.57	4.02	4.47	3.62	8.14	8.14	8.59	9.04
90	2.59	4.45	5.93	6.67	7.41	4.15	9.33	9.33	9.85	10.37
95	4.35	7.46	9.95	11.19	12.44	5.31	11.95	11.95	12.61	13.28
100	5.37	9.21	12.28	13.81	15.35	6.76	15.20	15.20	16.04	16.89
105	8.10	13.89	18.52	20.83	23.15	12.11	27.25	27.25	28.76	30.28
110	14.01	24.01	32.01	36.01	40.02	23.00	51.74	51.74	54.62	57.49
115	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
<b>MORTALITY RATES (PER 100 LIVES) FOR Assisted Living RESIDENTS</b>										
60	2.68	4.87	4.87	4.87	4.87	0.75	2.15	2.15	2.15	2.15
65	3.10	5.63	5.63	5.63	5.63	1.48	4.23	4.23	4.23	4.23
70	3.19	5.80	5.80	5.80	5.80	2.13	6.08	6.08	6.08	6.08
75	3.44	6.25	6.25	6.25	6.25	2.81	8.02	8.02	8.02	8.02
80	4.22	7.68	7.68	7.68	7.68	3.70	10.56	10.56	10.56	10.56
85	5.19	9.44	9.44	9.44	9.44	5.90	16.85	16.85	16.85	16.85
90	6.32	11.48	11.48	11.48	11.48	8.17	23.36	23.36	23.36	23.36
95	8.21	14.94	14.94	14.94	14.94	9.32	26.64	26.64	26.64	26.64
100	13.52	24.58	24.58	24.58	24.58	15.59	44.56	44.56	44.56	44.56
105	22.83	41.51	41.51	41.51	41.51	21.44	61.26	61.26	61.26	61.26
110	35.47	64.49	64.49	64.49	64.49	25.34	72.39	72.39	72.39	72.39
115	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
<b>MORTALITY RATES (PER 100 LIVES) FOR Nursing Care RESIDENTS</b>										
60	4.58	10.68	11.44	14.49	15.25	13.24	16.55	16.55	16.55	16.55
65	5.38	12.54	13.44	17.02	17.92	19.48	24.36	24.36	24.36	24.36
70	5.50	12.83	13.75	17.41	18.33	23.02	28.78	28.78	28.78	28.78
75	5.69	13.27	14.22	18.01	18.96	25.17	31.46	31.46	31.46	31.46
80	5.77	13.45	14.42	18.26	19.22	27.49	34.37	34.37	34.37	34.37
85	6.62	15.46	16.56	20.98	22.08	28.63	35.79	35.79	35.79	35.79
90	8.46	19.73	21.14	26.78	28.19	30.30	37.88	37.88	37.88	37.88
95	9.30	21.70	23.25	29.44	30.99	34.05	42.57	42.57	42.57	42.57
100	11.91	27.78	29.77	37.71	39.69	38.57	48.22	48.22	48.22	48.22
105	15.29	35.67	38.22	48.41	50.96	46.66	58.32	58.32	58.32	58.32
110	20.98	48.95	52.44	66.43	69.92	62.35	77.94	77.94	77.94	77.94
115	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00

TABLE 0.5 (CONTINUED)

Trinity Landing  
 DECREMENT ASSUMPTIONS FOR 2021 ACTUARIAL STUDY  
 (Based on 10/01/2020 - AVP Standard Decrements)

ATT AGE	FEMALE DURATION					MALE DURATION				
	1	2	3	4	ULT	1	2	3	4	ULT
<b>MOVE-OUT RATES (PER 100 LIVES) FOR Independent Living RESIDENTS</b>										
60	1.00	1.00	1.00	1.00	0.00	1.00	1.00	1.00	1.00	0.00
65	1.00	1.00	1.00	1.00	0.00	1.00	1.00	1.00	1.00	0.00
70	1.00	1.00	1.00	1.00	0.00	1.00	1.00	1.00	1.00	0.00
75	1.00	1.00	1.00	1.00	0.00	1.00	1.00	1.00	1.00	0.00
80	1.00	1.00	1.00	1.00	0.00	1.00	1.00	1.00	1.00	0.00
85	1.00	1.00	1.00	1.00	0.00	1.00	1.00	1.00	1.00	0.00
90	1.00	1.00	1.00	1.00	0.00	1.00	1.00	1.00	1.00	0.00
95	1.00	1.00	1.00	1.00	0.00	1.00	1.00	1.00	1.00	0.00
100	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
105	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
110	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
115	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>MOVE-OUT RATES (PER 100 LIVES) FOR Assisted Living RESIDENTS</b>										
60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
65	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
70	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
80	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
85	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
90	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
105	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
110	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
115	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>MOVE-OUT RATES (PER 100 LIVES) FOR Nursing Care RESIDENTS</b>										
60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
65	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
70	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
80	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
85	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
90	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
105	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
110	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
115	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

TABLE 0.5 (CONTINUED)

Trinity Landing  
 DECREMENT ASSUMPTIONS FOR 2021 ACTUARIAL STUDY  
 (Based on 10/01/2020 - AVP Standard Decrements)

ATT AGE	FEMALE DURATION					MALE DURATION				
	1	2	3	4	ULT	1	2	3	4	ULT
PERMANENT TRANSFER RATES (PER 100 LIVES) FOR Independent Living TO Assisted Living										
60	0.09	0.19	0.28	0.33	0.47	0.04	0.07	0.17	0.17	0.18
65	0.21	0.41	0.62	0.72	1.03	0.11	0.21	0.50	0.50	0.53
70	0.27	0.53	0.80	0.93	1.33	0.16	0.33	0.77	0.77	0.81
75	0.26	0.52	0.77	0.90	1.29	0.19	0.38	0.90	0.90	0.95
80	0.59	1.18	1.77	2.07	2.96	0.38	0.76	1.80	1.80	1.90
85	1.21	2.42	3.63	4.24	6.05	0.70	1.40	3.32	3.32	3.50
90	2.08	4.15	6.23	7.26	10.38	1.79	3.59	8.51	8.51	8.96
95	2.73	5.45	8.18	9.54	13.63	1.90	3.79	9.01	9.01	9.49
100	1.16	2.31	3.47	4.05	5.78	0.99	1.97	4.68	4.68	4.93
105	0.07	0.14	0.20	0.24	0.34	0.89	1.77	4.21	4.21	4.43
110	0.19	0.38	0.57	0.67	0.96	0.50	1.00	2.38	2.38	2.51
115	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
PERMANENT TRANSFER RATES (PER 100 LIVES) FOR Independent Living TO Nursing Care										
60	0.02	0.05	0.07	0.08	0.12	0.06	0.17	0.27	0.27	0.28
65	0.09	0.17	0.26	0.30	0.44	0.13	0.38	0.61	0.61	0.64
70	0.11	0.22	0.34	0.39	0.56	0.14	0.41	0.65	0.65	0.69
75	0.14	0.28	0.42	0.50	0.71	0.17	0.51	0.80	0.80	0.85
80	0.25	0.50	0.75	0.87	1.25	0.22	0.67	1.06	1.06	1.12
85	0.45	0.91	1.36	1.59	2.27	0.47	1.41	2.23	2.23	2.35
90	0.88	1.76	2.64	3.08	4.41	0.86	2.57	4.07	4.07	4.28
95	1.26	2.51	3.77	4.40	6.28	0.71	2.12	3.36	3.36	3.53
100	1.29	2.58	3.87	4.51	6.45	0.54	1.62	2.57	2.57	2.71
105	1.22	2.44	3.66	4.27	6.09	0.58	1.74	2.75	2.75	2.89
110	0.88	1.75	2.63	3.07	4.39	0.40	1.21	1.92	1.92	2.02
115	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
PERMANENT TRANSFER RATES (PER 100 LIVES) FOR Assisted Living TO Nursing Care										
60	0.29	0.87	0.87	1.01	1.45	0.22	0.65	0.65	0.97	1.08
65	0.48	1.45	1.45	1.70	2.42	0.22	0.66	0.66	0.99	1.10
70	0.66	1.97	1.97	2.30	3.28	0.67	2.02	2.02	3.04	3.37
75	0.86	2.58	2.58	3.01	4.30	1.11	3.34	3.34	5.01	5.57
80	1.56	4.67	4.67	5.44	7.78	1.34	4.01	4.01	6.02	6.69
85	1.90	5.71	5.71	6.66	9.51	1.90	5.69	5.69	8.53	9.48
90	2.97	8.91	8.91	10.40	14.86	2.61	7.82	7.82	11.72	13.03
95	3.61	10.83	10.83	12.64	18.06	4.45	13.36	13.36	20.04	22.27
100	3.92	11.75	11.75	13.71	19.59	5.00	15.01	15.01	22.52	25.02
105	3.49	10.47	10.47	12.21	17.45	3.59	10.76	10.76	16.15	17.94
110	2.28	6.84	6.84	7.98	11.40	2.28	6.84	6.84	10.25	11.39
115	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

TABLE 0.5 (CONTINUED)

Trinity Landing  
 DECREMENT ASSUMPTIONS FOR 2021 ACTUARIAL STUDY  
 (Based on 10/01/2020 - AVP Standard Decrements)

ATT AGE	FEMALE DURATION					MALE DURATION				
	1	2	3	4	ULT	1	2	3	4	ULT
TEMPORARY TRANSFER (DAYS PER YEAR PER LIFE) FOR Independent Living TO Assisted Living										
60	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
65	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
70	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
75	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
80	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
85	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
90	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
95	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
100	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
105	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
110	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
115	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
TEMPORARY TRANSFER (DAYS PER YEAR PER LIFE) FOR Independent Living TO Nursing Care										
60	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
65	1.0	1.0	1.0	1.0	1.0	0.0	0.0	0.0	0.0	0.0
70	3.5	3.5	3.5	3.5	3.5	0.0	0.0	0.0	0.0	0.0
75	6.0	6.0	6.0	6.0	6.0	0.0	0.0	0.0	0.0	0.0
80	8.5	8.5	8.5	8.5	8.5	0.0	0.0	0.0	0.0	0.0
85	11.0	11.0	11.0	11.0	11.0	0.0	0.0	0.0	0.0	0.0
90	13.5	13.5	13.5	13.5	13.5	0.0	0.0	0.0	0.0	0.0
95	16.0	16.0	16.0	16.0	16.0	0.0	0.0	0.0	0.0	0.0
100	18.5	18.5	18.5	18.5	18.5	0.0	0.0	0.0	0.0	0.0
105	21.0	21.0	21.0	21.0	21.0	0.0	0.0	0.0	0.0	0.0
110	23.5	23.5	23.5	23.5	23.5	0.0	0.0	0.0	0.0	0.0
115	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
TEMPORARY TRANSFER (DAYS PER YEAR PER LIFE) FOR Assisted Living TO Nursing Care										
60	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
65	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
70	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4
75	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
80	8.6	8.6	8.6	8.6	8.6	8.6	8.6	8.6	8.6	8.6
85	12.1	12.1	12.1	12.1	12.1	12.1	12.1	12.1	12.1	12.1
90	15.7	15.7	15.7	15.7	15.7	15.7	15.7	15.7	15.7	15.7
95	19.3	19.3	19.3	19.3	19.3	19.3	19.3	19.3	19.3	19.3
100	22.8	22.8	22.8	22.8	22.8	22.8	22.8	22.8	22.8	22.8
105	26.4	26.4	26.4	26.4	26.4	26.4	26.4	26.4	26.4	26.4
110	30.0	30.0	30.0	30.0	30.0	30.0	30.0	30.0	30.0	30.0
115	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

Table 1.3

Individual Life Expectancies for 2021 Residents in  
Independent Living in Trinity Landing  
(Based on 10/01/2020 - AVP Standard Decrements)

Current Age	Life Expectancy for Residents in Independent Living	Portion of Lifetime in Independent Living	Portion of Lifetime in Assisted Living	Portion of Lifetime in Nursing Care
FEMALE				
60	23.8 years	19.4 years	2.5 years	1.9 years
65	20.5	16.4	2.2	1.9
70	17.5	13.7	2.0	1.8
75	14.6	10.8	2.0	1.8
78 *	12.8	9.0	2.0	1.8
80	11.8	8.2	1.9	1.7
85	9.3	6.1	1.6	1.6
90	7.4	4.8	1.3	1.3
95	6.1	4.4	0.7	1.0
100	5.2	4.4	0.1	0.7
MALE				
60	19.7 years	18.0 years	1.1 years	0.6 years
65	16.4	14.8	1.0	0.6
70	13.2	11.8	0.9	0.5
75	10.4	9.1	0.8	0.5
78 *	9.3	8.0	0.8	0.5
80	8.6	7.3	0.8	0.5
85	7.0	5.6	0.9	0.5
90	6.0	4.7	0.8	0.5
95	5.3	4.6	0.4	0.3
100	4.2	3.9	0.2	0.1

\* Average age at entry for residents of Independent Living.



Table 1.3

Individual Life Expectancies for 2021 Residents in  
Assisted Living in Trinity Landing  
(Based on 10/01/2020 - AVP Standard Decrements)

Current Age	Life Expectancy for Residents in Assisted Living	Portion of Lifetime in Independ- ent Living	Portion of Lifetime in Assisted Living	Portion of Lifetime in Nursing Care
FEMALE				
60	13.7 years	0.0 years	11.6 years	2.1 years
65	12.7	0.0	10.4	2.3
70	11.5	0.0	9.1	2.4
75	9.9	0.0	7.5	2.4
80	8.3	0.0	6.0	2.3
82 *	7.8	0.0	5.6	2.2
85	7.0	0.0	4.9	2.1
90	5.8	0.0	3.9	1.9
95	4.6	0.0	3.2	1.4
100	3.3	0.0	2.4	0.9
MALE				
60	13.8 years	0.0 years	12.8 years	1.0 years
65	11.1	0.0	10.0	1.1
70	9.0	0.0	7.9	1.1
75	7.4	0.0	6.4	1.0
80	5.9	0.0	5.0	0.9
82 *	5.3	0.0	4.4	0.9
85	4.5	0.0	3.7	0.8
90	3.7	0.0	2.9	0.8
95	3.1	0.0	2.3	0.8
100	2.2	0.0	1.8	0.4

\* Average age for residents of Assisted Living.



Table 1.3

Individual Life Expectancies for 2021 Residents in  
Nursing Care in Trinity Landing  
(Based on 10/01/2020 - AVP Standard Decrements)

Current Age	Life Expectancy for Residents in Nursing Care	Portion of Lifetime in Independ- ent Living	Portion of Lifetime in Assisted Living	Portion of Lifetime in Nursing Care
FEMALE				
60	6.8 years	0.0 years	0.0 years	6.8 years
65	6.6	0.0	0.0	6.6
70	6.4	0.0	0.0	6.4
75	6.1	0.0	0.0	6.1
80	5.5	0.0	0.0	5.5
82 *	5.2	0.0	0.0	5.2
85	4.7	0.0	0.0	4.7
90	4.1	0.0	0.0	4.1
95	3.6	0.0	0.0	3.6
100	2.9	0.0	0.0	2.9
MALE				
60	4.6 years	0.0 years	0.0 years	4.6 years
65	3.6	0.0	0.0	3.6
70	3.1	0.0	0.0	3.1
75	2.8	0.0	0.0	2.8
80	2.6	0.0	0.0	2.6
82 *	2.6	0.0	0.0	2.6
85	2.5	0.0	0.0	2.5
90	2.3	0.0	0.0	2.3
95	2.0	0.0	0.0	2.0
100	1.7	0.0	0.0	1.7

\* Average age for residents of Nursing Care.

TABLE 1.3 Continued

Last Survivor Life Expectancies for 2021 Residents in  
Independent Living in Trinity Landing  
(Based on 10/01/2020 - AVP Standard Decrements)

	M 60	M 65	M 70	M 75	M 80	M 85	M 90	M 95	M100
F 60	27.9	26.6	25.6	24.9	24.5	24.3	24.1	24.1	24.0
F 62	27.0	25.6	24.5	23.7	23.3	23.0	22.8	22.7	22.6
F 64	26.1	24.6	23.4	22.6	22.1	21.7	21.6	21.4	21.3
F 66	25.3	23.7	22.4	21.5	20.9	20.6	20.4	20.2	20.1
F 68	24.6	22.9	21.5	20.4	19.8	19.4	19.2	19.1	18.9
F 70	24.0	22.1	20.6	19.4	18.8	18.3	18.1	18.0	17.8
F 72	23.3	21.3	19.7	18.5	17.7	17.2	17.0	16.8	16.6
F 74	22.8	20.6	18.8	17.5	16.7	16.1	15.9	15.7	15.5
F 76	22.2	19.9	18.0	16.5	15.7	15.1	14.7	14.5	14.3
F 78	21.8	19.4	17.3	15.7	14.7	14.1	13.7	13.5	13.2
F 80	21.4	18.9	16.6	14.9	13.9	13.1	12.7	12.5	12.2
F 82	21.1	18.4	16.1	14.2	13.1	12.3	11.8	11.5	11.2
F 84	20.8	18.1	15.6	13.6	12.4	11.5	11.0	10.7	10.3
F 86	20.6	17.8	15.2	13.1	11.8	10.8	10.3	9.9	9.5
F 88	20.4	17.5	14.8	12.7	11.3	10.3	9.7	9.3	8.8
F 90	20.3	17.3	14.6	12.3	10.9	9.8	9.1	8.7	8.1
F 92	20.2	17.2	14.3	12.0	10.5	9.4	8.7	8.2	7.6
F 94	20.1	17.1	14.2	11.8	10.3	9.1	8.4	7.9	7.3
F 96	20.1	17.0	14.1	11.7	10.1	8.9	8.2	7.7	7.0
F 98	20.0	16.9	14.0	11.5	10.0	8.7	7.9	7.4	6.7
F100	20.0	16.9	13.8	11.4	9.7	8.4	7.6	7.1	6.4



Table 1.4

New Entrant Assumptions for Trinity Landing  
Based on Management's Recommendation

Entrants to Independent Living

Entry Age -----	Female -----	Male -----
55- 59	0.0 %	0.0 %
60- 64	0.0	0.0
65- 69	0.0	0.0
70- 74	35.0	25.0
75- 79	35.0	35.0
80- 84	25.0	35.0
85- 89	5.0	5.0
90 and over	0.0	0.0
	----- 100.0 %	----- 100.0 %
Average age at entry	77.5	78.5

Unit -----	Probability that New Entrants will be a Couple -----
1Br - Apt.....	0.0 %
1Br/Den - Apt.....	10.0
2Br Sm - Apt.....	40.0
2Br Lg - Apt.....	60.0
2Br/Den Sm - Apt.....	70.0
2Br/Den Lg - Apt.....	85.0
1Br/Den - Villas.....	30.0
2Br Sm - Villas.....	50.0
2Br Lg - Villas.....	75.0
2Br/Den Sm - Villas.....	80.0
2Br/Den Lg - Villas.....	95.0

Probability that: -----	Gender Distribution -----
Single Entrant is Female.....	80.0 %
Coupled Entrants Same Sex.....	0.0

Contract Selection Distribution -----	Probability the New Contract will be Selected -----
Declining Refund.....	75.0 %
90% Refundable.....	10.0
50% Refundable.....	15.0

Table 2.1

Trinity Landing  
Summary of Population Projection Statistics

Fiscal Year	Total Independent Living Turnover	Number of New Entrants	Number of Deaths or Move-outs	Average Number Total Residents	- - - Excludes Total Assisted Living *	Direct Entrants Total Nursing Care *	- - - Total Health Care *
2021 **	29	44	0	6	0	0	0
2022 **	86	127	3	108	0	1	2
2023 **	57	85	7	211	1	3	5
2024 **	15	20	11	258	4	5	9
2025	8	11	13	255	7	7	14
2026	10	14	14	254	11	10	21
2027	11	15	14	254	16	12	28
2028	12	17	15	256	20	15	35
2029	13	19	16	258	24	18	41
2030	14	20	17	261	27	20	47
2031	15	21	18	264	29	23	52
2032	15	22	19	268	31	25	56
2033	15	22	20	270	32	27	59
2034	15	23	20	273	34	28	62
2035	16	23	21	275	35	29	64
2036	16	23	21	278	35	31	66
2037	16	23	22	279	36	32	67
2038	16	24	22	281	37	33	69
2039	16	24	22	283	37	34	71
2040	16	23	23	285	38	35	72

\* The values in columns six, seven, and eight reflect the average during the year.

\*\* The values in column five reflect average occupancy.

SOME COLUMNS OR ROWS MAY NOT ADD DUE TO ROUNDING.

Table 2.2  
Trinity Landing  
Beginning of Fiscal Year Demographic Statistics

Fiscal Year	Units Occupied Independent Living	Number of Permanent Residents				Average Age	Yrs in Commun	Percent Female
		Independ-ent Living	Assisted Living	Nursing Care	Total			
2021 *	0	6	0	0	6	77.5	0.5	50.0 %
2022 *	29	108	0	0	108	78.4	0.6	59.5
2023 *	113	210	1	0	211	78.9	1.0	60.2
2024 *	166	254	2	1	258	79.5	1.7	60.6
2025	175	249	5	3	256	80.4	2.6	61.6
2026	175	241	9	5	255	81.2	3.5	62.6
2027	175	233	14	7	254	81.9	4.2	63.6
2028	175	227	18	10	255	82.6	4.9	64.5
2029	175	223	22	12	257	83.2	5.6	65.3
2030	175	220	25	15	260	83.7	6.1	66.0
2031	175	218	28	17	262	84.2	6.6	66.7
2032	175	217	30	19	266	84.6	6.9	67.1
2033	175	216	32	21	269	85.0	7.3	67.4
2034	175	216	33	23	272	85.4	7.6	67.8
2035	175	216	34	23	274	85.7	7.8	68.0
2036	175	217	35	25	276	86.0	7.9	68.1
2037	175	217	36	26	279	86.3	8.1	68.2
2038	175	218	36	26	280	86.5	8.2	68.3
2039	175	218	37	27	282	86.8	8.3	68.3
2040	175	218	38	28	284	87.0	8.4	68.3

\* The values in column three reflect the average during the years with asterisks.

SOME COLUMNS OR ROWS MAY NOT ADD DUE TO ROUNDING.



Table 2.3  
Trinity Landing  
Resident Movement Statistics

Fiscal Year	Independ-ent Living	Deaths		Permanent Transfers		
		Assisted Living	Nursing Care	Independ-ent Living to Assisted Living	Independ-ent Living to Nursing Care	Assisted Living to Nursing Care
2021	0	0	0	0	0	0
2022	2	0	0	1	0	0
2023	5	0	0	2	1	0
2024	8	0	0	3	2	0
2025	10	1	1	5	2	0
2026	11	1	1	6	3	1
2027	10	1	2	7	3	1
2028	10	2	2	8	3	2
2029	10	2	3	8	3	2
2030	10	3	4	8	3	2
2031	10	3	4	8	4	3
2032	10	3	5	8	4	3
2033	10	4	5	8	4	3
2034	10	4	6	8	4	3
2035	10	4	6	8	4	4
2036	10	4	6	8	4	4
2037	10	4	7	8	4	4
2038	10	4	7	9	4	4
2039	10	4	7	9	4	4
2040	10	4	7	9	4	4

Table 2.4  
Trinity Landing  
Independent Living Turnover Statistics

Fiscal Year	Average Age of New Entrants	Number of New Entrants	Independ- ent Living Turnover	- - - Cause of Independent Move Out	Death	Permanent Transfer	- - - Living Turnover - - - New Sales*
2021	78.4	44	29	0	0	0	29
2022	78.4	127	86	1	1	0	84
2023	78.4	85	57	1	2	1	53
2024	78.3	20	15	2	3	1	9
2025	78.3	11	8	2	4	2	0
2026	79.4	14	10	1	4	5	0
2027	79.4	15	11	1	5	5	0
2028	79.4	17	12	0	5	7	0
2029	79.4	19	13	0	6	7	0
2030	79.3	20	14	0	6	8	0
2031	80.4	21	15	0	6	9	0
2032	80.4	22	15	1	6	8	0
2033	80.4	22	15	0	6	9	0
2034	80.5	23	15	1	6	8	0
2035	80.4	23	16	1	6	9	0
2036	81.4	23	16	1	6	9	0
2037	81.4	23	16	1	7	8	0
2038	81.3	24	16	1	7	8	0
2039	81.4	24	16	1	7	8	0
2040	81.4	23	16	1	6	9	0

\* This column reflects the annual change in the beginning of year occupancy for Independent Living (see Table 2.2, column 2).

Table 2.5

Trinity Landing  
 Projected Resident Days by Level of Care  
 (All Contractholder Days)

Fiscal Year	Independent Living	Permanent Assisted Living	Temporary Assisted Living	Total Assisted Living	Permanent Nursing Care	Temporary Nursing Care	Total Nursing Care
2021	2,190	5	0	5	3	17	20
2022	39,384	115	0	115	59	457	516
2023	76,813	519	0	519	268	937	1,205
2024	92,855	1,338	0	1,338	702	1,204	1,906
2025	89,327	2,579	0	2,579	1,344	1,284	2,628
2026	86,557	4,128	0	4,128	2,147	1,364	3,511
2027	84,105	5,751	0	5,751	3,033	1,446	4,479
2028	82,197	7,277	0	7,277	3,969	1,526	5,495
2029	80,853	8,592	0	8,592	4,888	1,601	6,489
2030	79,918	9,687	0	9,687	5,699	1,670	7,369
2031	79,317	10,626	0	10,626	6,505	1,733	8,238
2032	79,069	11,347	0	11,347	7,271	1,794	9,065
2033	78,941	11,844	0	11,844	7,911	1,846	9,757
2034	78,916	12,261	0	12,261	8,385	1,892	10,277
2035	79,050	12,604	0	12,604	8,792	1,935	10,727
2036	79,237	12,849	0	12,849	9,205	1,969	11,174
2037	79,370	13,082	0	13,082	9,525	2,006	11,531
2038	79,447	13,329	0	13,329	9,838	2,039	11,877
2039	79,578	13,584	0	13,584	10,203	2,071	12,274
2040	79,691	13,725	0	13,725	10,498	2,099	12,597

SOME COLUMNS OR ROWS MAY NOT ADD DUE TO ROUNDING.

Table 2.13  
Trinity Landing  
Projected Independent Living Turnover by Unit Type

Fiscal Year	----- Turnover by Unit Type -----						Independ-ent Living Turnover	Independ-ent Living Turnover Percentage
	Group I	Group II	Group III	Group IV	Group V	Group VI		
2021	9	7	8	5	0	0	29	725.0 %
2022	28	26	19	13	0	0	86	119.4
2023	18	16	15	8	0	0	57	40.1
2024	6	4	2	3	0	0	15	8.6
2025	4	2	1	1	0	0	8	4.6
2026	4	3	2	1	0	0	10	5.7
2027	5	3	2	1	0	0	11	6.3
2028	5	3	3	1	0	0	12	6.9
2029	4	4	3	2	0	0	13	7.4
2030	5	4	3	2	0	0	14	8.0
2031	6	4	3	2	0	0	15	8.6
2032	6	4	3	2	0	0	15	8.6
2033	6	4	3	2	0	0	15	8.6
2034	5	4	4	2	0	0	15	8.6
2035	6	4	4	2	0	0	16	9.1
2036	6	4	4	2	0	0	16	9.1
2037	6	4	4	2	0	0	16	9.1
2038	5	5	4	2	0	0	16	9.1
2039	5	5	4	2	0	0	16	9.1
2040	5	5	4	2	0	0	16	9.1

Unit Type Groupings

Group I = 1Br - Apt  
1Br/Den - Apt  
1Br/Den - Villas

Group II = 2Br Sm - Apt  
2Br Lg - Apt  
2Br Sm - Villas

Group III = 2Br/Den Sm - Apt  
2Br Lg - Villas  
2Br/Den Sm - Villas

Group IV = 2Br/Den Lg - Apt  
2Br/Den Lg - Villas

Group V = None included

Group VI = None included

Table 2.14

Trinity Landing  
Move-out and Refund Statistics

Fiscal Year	Direct Entry to ALU	Transfers to ALU	Number of Refunds	Refund Amounts Due to			Total
				Death	Move-out	Permanent Transfer	
2021	0	0	0	\$ 4,181	\$ 9,343	\$ 2,389	\$ 15,914
2022	0	1	2	113,985	203,606	73,925	391,516
2023	0	2	4	302,299	312,242	197,497	812,037
2024	0	3	6	414,970	364,097	298,873	1,077,939
2025	0	5	8	448,791	260,531	366,776	1,076,097
2026	0	6	7	430,626	166,502	371,023	968,151
2027	0	7	5	397,339	92,104	446,144	935,587
2028	0	8	4	448,793	71,591	515,529	1,035,913
2029	0	8	4	456,443	86,561	591,035	1,134,040
2030	0	8	5	498,315	108,952	597,101	1,204,368
2031	0	8	5	531,424	95,396	672,906	1,299,726
2032	0	8	5	530,093	128,575	711,598	1,370,266
2033	0	8	5	571,944	123,541	695,854	1,391,339
2034	0	8	6	600,575	142,906	749,603	1,493,083
2035	0	8	6	624,774	147,159	796,691	1,568,623
2036	0	8	6	627,056	157,269	828,132	1,612,457
2037	0	8	6	703,635	149,033	830,456	1,683,124
2038	0	9	6	718,235	173,717	850,135	1,742,086
2039	0	9	6	768,248	172,416	920,438	1,861,102
2040	0	9	6	722,547	163,335	935,483	1,821,365

SOME COLUMNS OR ROWS MAY NOT ADD DUE TO ROUNDING.





Table 2.15

Trinity Landing  
 Projected Variation in Independent Living Turnover\* and Health Care Utilization  
 (Based on 500 Iterations)

Fiscal Year	- - - Independent Living Turnover* - - -			- - - - Health Care Utilization - - - -		
	Likely Minimum	Average	Likely Maximum	Likely Minimum	Average	Likely Maximum
2021	0(***)	0	1(***)	1(100%)	1	1(100%)
2022	0( 0 )	2	4(200 )	2(100 )	2	3(150 )
2023	1( 25 )	4	7(175 )	3( 60 )	5	8(160 )
2024	2( 33 )	6	11(183 )	5( 56 )	9	13(144 )
2025	4( 50 )	8	13(163 )	9( 64 )	14	20(143 )
2026	5( 50 )	10	15(150 )	15( 71 )	21	28(133 )
2027	6( 55 )	11	17(155 )	21( 75 )	28	37(132 )
2028	7( 58 )	12	18(150 )	26( 74 )	35	44(126 )
2029	8( 62 )	13	19(146 )	32( 78 )	41	52(127 )
2030	8( 57 )	14	20(143 )	36( 77 )	47	58(123 )
2031	9( 60 )	15	21(140 )	41( 79 )	52	63(121 )
2032	9( 60 )	15	21(140 )	44( 79 )	56	67(120 )
2033	9( 60 )	15	22(147 )	47( 80 )	59	70(119 )
2034	9( 60 )	15	21(140 )	50( 81 )	62	73(118 )
2035	9( 56 )	16	23(144 )	52( 81 )	64	75(117 )
2036	10( 63 )	16	22(138 )	53( 80 )	66	77(117 )
2037	10( 63 )	16	22(138 )	55( 82 )	67	79(118 )
2038	10( 63 )	16	23(144 )	57( 83 )	69	81(117 )
2039	11( 69 )	16	23(144 )	59( 83 )	71	83(117 )
2040	10( 63 )	16	22(138 )	60( 83 )	72	84(117 )

\*\*\* Results not applicable due to division by zero.

\* Apartment turnover does not include sales of units that were not occupied at beginning of year.

Table 2.16

Trinity Landing  
 Projected Variation in Refunds and Health Care Ratios  
 (Based on 500 Iterations)

Fiscal Year	Refunds			Health Care Ratio per 100 ILU Residents		
	Likely Minimum	Average	Likely Maximum	Likely Minimum	Average	Likely Maximum
2021	\$ 0	\$ 15,914	\$ 149,329	0.8	1.1	0.8
2022	0	391,516	1,034,998	1.1	1.6	2.6
2023	106,149	812,037	1,724,110	1.4	2.2	3.4
2024	267,600	1,077,939	2,012,109	2.2	3.5	4.9
2025	332,737	1,076,097	2,036,311	3.8	5.8	8.0
2026	205,337	968,151	1,845,300	6.3	8.8	11.6
2027	130,439	935,587	1,962,198	9.0	12.2	15.7
2028	188,202	1,035,913	1,995,956	12.0	15.5	19.5
2029	257,187	1,134,040	2,187,258	14.4	18.6	23.0
2030	277,361	1,204,368	2,368,865	16.8	21.3	26.3
2031	392,046	1,299,726	2,492,813	19.1	23.8	28.7
2032	336,918	1,370,266	2,623,689	21.1	25.8	30.9
2033	363,201	1,391,339	2,672,661	22.1	27.3	32.4
2034	393,717	1,493,083	2,731,368	23.3	28.5	33.4
2035	459,747	1,568,623	2,998,777	24.3	29.5	34.1
2036	377,985	1,612,457	3,077,973	24.6	30.3	35.3
2037	435,853	1,683,124	3,154,388	25.7	31.0	35.8
2038	479,730	1,742,086	3,388,804	26.6	31.7	36.9
2039	596,543	1,861,102	3,454,343	27.3	32.5	37.9
2040	533,535	1,821,365	3,570,706	27.7	33.0	38.5

Table 6.1

Entry Fee Receipt and Refund Projections for Trinity Landing  
Dollars in Thousands

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>ENTRY FEE RECEIPTS</b>										
Entry fees from unit turnover . . . . .	19	485	1,170	1,943	2,636	3,318	3,810	4,439	4,951	5,355
Entry fees from vacant units . . . . .	9,541	26,202	16,667	2,674	0	0	0	0	0	0
Entry fee refunds . . . . .	(16)	(392)	(812)	(1,078)	(1,076)	(968)	(936)	(1,036)	(1,134)	(1,204)
<b>TOTAL ENTRY FEE RECEIPTS . . . . .</b>	<b>9,545</b>	<b>26,295</b>	<b>17,025</b>	<b>3,539</b>	<b>1,560</b>	<b>2,350</b>	<b>2,874</b>	<b>3,403</b>	<b>3,817</b>	<b>4,151</b>

KEY ASSUMPTIONS:	CURRENT YEAR 2021	VARYING OCCUPANCY 2022 to 2025	CONSTANT OCCUPANCY 2026 to 2081
Advance fee inflation . . . . .	0%	3%	3%
Independent Living Occupancy . . . . .	2.2%	39.1 to 95.1%	95.1%



Table 6.1

Entry Fee Receipt and Refund Projections for Trinity Landing  
Dollars in Thousands

	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040
<b>ENTRY FEE RECEIPTS</b>										
Entry fees from unit turnover . . . . .	5,947	6,254	6,571	6,940	7,322	7,542	7,775	8,144	8,541	8,554
Entry fees from vacant units . . . . .	0	0	0	0	0	0	0	0	0	0
Entry fee refunds . . . . .	(1,300)	(1,370)	(1,391)	(1,493)	(1,569)	(1,612)	(1,683)	(1,742)	(1,861)	(1,821)
<b>TOTAL ENTRY FEE RECEIPTS . . . . .</b>	<b>4,647</b>	<b>4,883</b>	<b>5,180</b>	<b>5,447</b>	<b>5,753</b>	<b>5,930</b>	<b>6,092</b>	<b>6,402</b>	<b>6,680</b>	<b>6,733</b>

# **Exhibit E**

# **Residency Agreement**

## LSC NURSING FACILITY ADMISSION AGREEMENT

This agreement is made by and between \_\_\_\_\_ (hereinafter called “**Facility**”) and \_\_\_\_\_ (herein after called “**Resident**”) identified in this Agreement. The individual(s) signing this agreement affirm that the information provided in the Pre-Admission Application and/or Financial Application is true and correct to the best of their knowledge, and acknowledge that the submission of any false information may constitute grounds to terminate this agreement.

Therefore the Facility, and the individual(s) signing below, intending to be legally bound, agree to the following terms and conditions:

### **I. DEFINITIONS:**

- a. A “Financial Legal Representative” is a person who has legal access to and control over Resident’s personal property and/or funds, including cash, social security or other government benefits, annuities, pensions or other sources of payment for care provided at the Facility. The Financial Legal Representative may be a guardian of Resident’s estate appointed by a Court, an agent under a valid durable power of attorney, or any person legally-authorized to serve as Resident’s Financial Legal Representative. Once Resident has been admitted to the Facility, neither a court order designating a guardian of Resident’s estate nor a power of attorney shall vest the holder with the authority to make health care decisions (as opposed to financial or other non-health care decisions) on Resident’s behalf unless the document establishing the power of attorney clearly grants this authority. A person who has been appointed as Resident’s Financial Legal Representative by a court order or power of attorney must provide the Facility with documentary evidence showing that the person does, in fact, have legal authority to act as Resident’s Financial Legal Representative and the extent of such authority.

The Financial Legal Representative’s duties, obligations and responsibilities are set forth in the Financial Legal Representative Agreement, which is incorporated by reference herein in its entirety. By signing this agreement, Resident’s Financial Legal Representative acknowledges that he/she has read the Financial Legal Representative Agreement, understands the terms therein, and understands and agrees that he/she shall be bound by all terms set forth in the Financial Legal Representative Agreement.

- b. A “Personal Legal Representative” is a person designated by Resident or law to (i) receive certain notices that the Facility must provide to Resident, and if known, to a legal representative or interested family member, pursuant to Federal and State law, including notice of a significant change in Resident’s condition, a need to alter treatment, a decision to transfer or discharge Resident from the Facility, or a roommate change, among others; and (ii) to provide consent for medical treatment and related decisions on behalf of a resident who is unable to make or communicate such decisions. Resident hereby appoints \_\_\_\_\_ (name) as his/her Personal Legal Representative. By signing this Agreement, the individual designated by Resident as Personal Legal Representative agrees to undertake and perform the obligations of the Personal Legal Representative defined and described in this Agreement.

A competent resident (one who is able to make and communicate his/her own decisions) may designate a person to serve as Personal Legal Representative for the purposes described in this paragraph. If Resident is unable to designate a Personal Legal Representative because of physical or mental limitations, or chooses not to do so, then the Facility will rely upon the individual(s) described below who has the highest priority in the following list as Resident’s Personal Legal Representative for purposes of providing required notices and/or obtaining necessary consent:

A health care agent for Resident appointed pursuant to a valid health care power of attorney to the extent of the authority granted in that document (unless that authority has been suspended by a court with jurisdiction over Resident);

A guardian of Resident’s person or general guardian appointed by a court with jurisdiction to do so pursuant to Article 5 of Chapter 35A of the North Carolina General Statutes (note if Resident has a health care agent appointed pursuant to a valid health care power of attorney, the health care agent takes priority over a guardian unless a court has suspended the health care agent’s authority in favor of the guardian);

An agent appointed under durable power of attorney appointed by Resident pursuant to Article 1 or 2 of Chapter 32A of the North Carolina General Statutes, if that document grants authority to make health care decisions for Resident;

Resident’s spouse;

A majority of Resident’s reasonably available parents and children who are at least 18 years of age;

A majority of Resident’s reasonably available siblings who are at least 18 years of age; or

An individual who has an established relationship with Resident, who is acting in good faith on behalf of Resident and who can reliably convey Resident’s wishes.

The Facility may petition a court to appoint a guardian and take other legal action if the Facility reasonably believes that Resident’s needs are not being properly met or the duties imposed by this Agreement or the Financial Legal Representative Agreement are not being fulfilled by Resident or the Financial Legal Representative. Resident, Resident’s estate, or the Financial Legal Representative shall pay the cost of such Guardianship proceedings, including attorneys’ fees.

## II. THE FACILITY AGREES:

1. To provide to Resident medical, nursing and personal care services which are adequate and appropriate to Resident's needs pursuant to physician orders, applicable Federal and State statutes, rules and regulations and definitions of nursing home care or assisted living care, the Facility's Statement of Room Rates and Ancillary Charges, as amended from time to time, and all supplemental forms entered into between Resident and the Facility relating to Resident's care and services at the Facility.
2. To furnish room accommodations, three meals per day except as medically indicated, linen service, housekeeping services, activity programs, and personal items at the charge specified in the Facility's Statement of Room Rates.
3. To provide ancillary services and supplies as identified on the Facility's Statement of Room Rates and Ancillary Charges and such other ancillary services and supplies at the option and upon the request of Resident, or upon the direction of Resident's treating physician. The ancillary services and supplies are subject to change from time-to-time at the discretion of the Facility. Resident shall pay for other services and supplies provided by the Facility which are not covered by the Facility's Statement of Room Rates and Ancillary Charges in effect at the time such ancillary services or supplies are rendered. Any items ordered by the physician which are not identified on the statement will be provided at charges identified by the Facility.
4. To furnish a current Statement of Charges to Resident or the Financial Legal Representative upon request. Billing will be one month in advance.
5. To use the services of Resident's attending physician. If Resident's physician is not available to treat Resident, the Facility shall (1) use its best efforts to arrange for an alternate physician or (2) secure emergency room physicians' services, and such expense shall be borne of Resident. The Facility is not obligated to provide Resident with any medicines, treatment, special diets, or equipment without specific orders or directions from Resident's attending physician.
6. To offer services from time to time of outside providers such as a licensed dentist, pharmacist, laboratory, x-ray, podiatry, optometry, ambulance services, etc. Such services are available under guidelines and procedures established by the Facility and may be utilized by Resident at his or her own expense, unless otherwise covered by third-party payor. Resident or Financial Legal Representative is obligated to pay such fees and costs whether the goods and services are furnished by a person or provider made available by the Facility, or by a person or provider selected by Resident, and whether the goods were provided at the Facility or elsewhere.
7. To furnish basic equipment and items which are utilized by individual residents but which are reusable and expected to be available in the Facility, e.g. ice bags, bed rails, canes, crutches, walkers, wheelchairs for non-exclusive transportation use, traction equipment, and other durable medical equipment. If Resident, Personal Legal Representative or Financial Legal Representative desires special equipment not covered by Private Insurance, Medicaid or Medicare, it will be supplied at extra charge and paid for by Resident.
8. To place Resident in appropriate accommodations, consistent with Resident's Bill of Rights.
9. To be responsible only for those personal items which are left in the custody of the Administrator. Resident hereby releases Facility from any liability for safeguarding all other personal property of Resident.
10. To exercise reasonable care when Resident is taken from the Facility by Facility on Facility-sanctioned outings. The Facility assumes no responsibility for Resident's welfare when Resident is taken from the Facility either temporarily or permanently under any other circumstances.
11. To notify Resident's physician and Personal Legal Representative of any significant change in Resident's physical, mental or psychosocial condition about which the Facility has information, and of accidents involving Resident which result in injury or the need to alter Resident's treatment significantly.
12. To provide information as needed by Resident or Financial Legal Representative for filing with private insurance companies.

## III. TERMINATION, TRANSFER, OR DISCHARGE:

THE FACILITY RESERVES THE RIGHT TO DISCHARGE OR TRANSFER A RESIDENT WITH APPROPRIATE NOTICE PURSUANT TO APPLICABLE FEDERAL AND STATE DISCHARGE REGULATIONS FOR ANY OF THE REASONS SET FORTH BELOW, SUBJECT TO ANY LIMITATIONS ON SUCH DISCHARGE OR TRANSFER UNDER THE LAWS OF THE STATE IN WHICH THE FACILITY IS LOCATED:

1. Transfer or discharge is necessary for Resident's welfare and Resident's needs cannot be met in the Facility;
2. Resident's health has improved sufficiently such that Resident no longer needs services provided by Facility;
3. The safety of individuals in the Facility is endangered by Resident;
4. The health of individuals in the Facility would otherwise be endangered unless Resident is discharged or transferred;
5. Resident has failed after reasonable and appropriate notice to pay for (or to have paid under Medicare or Medicaid) a stay at the Facility; or
6. The Facility ceases to operate.

**Notice and Waiver of Notice:** The Facility will notify Resident and Personal Legal Representative or family member at least thirty (30) days in advance of transfer or discharge, except in situations when appropriate plans that are acceptable to Resident can be implemented earlier, and except in cases of emergencies, including those situations described above in section 1-4 or when Resident has not resided in the Facility for thirty (30) days. In such events, then only such notice as is reasonable under the circumstances shall be provided.

**Withdrawal Against Advice:** In the event Resident withdraws from the Facility against the advice of his/her attending physician and/or without approval of the Facility, all of Facility's responsibilities for the care of Resident are terminated. Failure of the Facility to discharge a Resident is not a waiver of any of the legal rights of the Facility. Further information regarding Discharge/Transfer policies found in the Resident Handbook.

## IV. THE LEGAL FINANCIAL REPRESENTATIVE AGREES:

1. To provide clothing and personal effects as may be needed by Resident.
2. To provide the Facility with current insurance information.
3. To provide an appropriate amount of spending money as Resident's needs warrant.
4. To abide by all policies and rules of the Facility.

## V. FINANCIAL AGREEMENT:

Resident will pay or arrange payment for service hereunder in accordance with the Facility's then prevailing Statement of Room Rates and Ancillary Charges, as amended from time to time. All room and board charges are billed one (1) month in advance, with the exception of Medicare charges. All charges billed on the monthly statement are due and payable by the **10th day** of the current month. Any invoice not paid within 30 days of the date of the invoice are subject to a late charge of 1.5% per month (annual rate of 18%) and Resident or Financial Legal Representative is obligated to pay any late charges. In the event the Facility initiates any legal actions or proceedings to collect payments due from Resident under this Agreement, Resident or Legal Financial Representative shall be responsible to pay all attorney's fees and costs incurred by the Facility in pursuing the enforcement of Resident's financial obligations under this agreement.

Any change from the Statement of Room Rates and Ancillary Charges in effect at the time of Resident's admission to Facility will be furnished as set forth below. When or if Resident intends to file for Medicaid or similar governmental benefit programs for payment of Resident's care, Resident or Resident's Financial Legal Representative agrees to file an application and provide all required information with the appropriate agency in a timely manner.

Resident and Financial Legal Representative will cooperate with the Facility to ensure that the Facility receives all third-party payments as soon as possible. Cooperation includes providing information, signing and delivering documents, and assigning to the Facility (to the extent permitted by law) any payments for Resident from federal or state governmental assistance, programs, or any other reimbursement or benefits to the extent of all amounts due the Facility. **In the event of initial or subsequent denial of coverage by Resident's insurance carrier, Resident shall pay the Facility timely for all noncovered services retroactive to the date of the initial delivery of services, so long as such payment obligation is consistent with the regulations governing the Facility's participation in the Medicare and Medicaid Programs.**

### 1. Private Pay Residents agree:

- (a) To pay Routine Services pursuant to the attached Statement of Room Rates and Ancillary Charges or any modification to such statement.
- (b) To pay all charges for medical supplies and pharmacy items and other ancillary services or products pursuant to the attached Statement of Room Rates and Ancillary Charges needed for Resident's care.
- (c) To pay all charges for personal items used by Resident.
- (d) To pay the Facility or the Facility's designated agent as directed and to authorize the Facility to bill Resident's insurance carrier for services rendered and authorize payment directly to the Facility.
- (e) To pay all charges promptly after a bill is rendered, but in no event, later than the 10th day of the current month. If charges are not paid timely, to pay interest on all past due balances at the rate set forth in Paragraph V above. In addition, costs of collection, including reasonable attorney's fees, will be charged to the account.
- (f) All room and board charges are billed in advance and due and payable by the 10th day of each month.
- (g) To provide the Facility a 48-hour notice when Resident, or Resident's Financial or Personal Legal Representative, terminates occupancy. Failure to provide notice will result in charges for days of notice.

Notwithstanding the above, in no case shall the interest rate charged be greater than that allowed by applicable state usury laws, and the rate charges herein shall automatically be reduced to the maximum rate allowed under such laws in any such case.

### 2. Medicaid Recipients agree:

- (a) To pay personal liability (co-pay) as determined by the Department of Social Services to the Facility or its designated agent pursuant to all Federal and State payment regulations. The Facility per diem rate for Medicaid residents is determined by the State Division of Medical Assistance in accordance with a reimbursement formula. This formula will determine what portion of that rate must be paid by Resident, based on Resident's monthly income less any allowable deductions. Resident's portion shall be billed in advance by the Facility and shall be due on the 10th of each month.
- (b) To pay for any personal items that are not covered by the Medicaid program.
- (c) To comply with Therapeutic Leave approval, in accordance with Facility's Bed-Hold Policy and state requirements.

### 3. Medicare Recipients agree:

- (a) To pay all co-insurance amounts and deductibles pursuant to the Medicare regulations.
- (b) To pay for any personal items that are not covered by the Medicare program.

### 4. Veterans' Administration Contract Recipients agree:

- (a) To pay all charges not covered by VA Contract.

### 5. Managed Care Recipients (MCO) and Medicare Advantage (MA) Participants agree:

(a) To notify the Facility in writing prior to enrolling with a MCO or MA or switching Resident's MCO or MA enrollment. Resident acknowledges that any MCO or MA for whom the Facility is not an authorized provider may not approve payment for services provided by the Facility. Resident acknowledges that the Facility is not responsible for the actions or decisions of any MCO or MA for whom the Facility is an authorized provider, including decisions related to denial of coverage.

- (b) To pay co-payments and any other costs assigned to Resident under the specific terms of the managed care plan.
- (c) To pay for service which the MCO or MA refuses to preauthorize.

### For all Residents described in Part V above:

- All payments are due by the 10th day of the current month. If Resident leaves the Facility before the end of the month and does not return, any prepaid amount for the current month will be refunded, in accordance with Medicaid regulations, and in accordance with notice requirements for non-program residents. If a credit occurs while Resident remains in the Facility, the credited amount will be applied to future charges.
- For Medicare, Medicaid, VA Contract, Special Assistance, Auxiliary Grant and Private Insurance residents requesting a private room, Resident will be charged the difference in private room rate and semi-private room rate, in accordance with State regulations. A written notice of a change of Facility's Room Rates, Service Fees or Ancillary Charges will be provided to Resident in accordance with Resident's Bill of Rights.
- Resident and/or Resident's Financial Legal Representative shall notify the Facility immediately of any change in Resident's insurance status or coverage made by the insurance carrier, including but not limited to, being dropped by the insurance carrier or a decrease or increase in benefits.

**Resident's Responsibility to Pay for Pharmaceuticals:** If a resident is an eligible beneficiary under the Medicare Part D insurance program and has enrolled or has been mandatorily enrolled in Medicare Part D or Medicare Advantage Plan, Resident shall advise Facility in writing of Resident's



chosen Prescription Drug Plan (PDP) upon admission. If Resident becomes eligible for enrollment after admission, or if Resident elects to change his/her PDP, Resident shall notify the Facility and provide a copy of such election. Resident is responsible to pay the charges for all prescription drugs or medications while a resident in the Facility, except to the extent that such drugs and medications are covered in whole or in part by any applicable government reimbursement program. Some or all of the charges for prescriptions drugs may be covered by benefits available through Medicare Part D or other private insurance or governmental insurance/benefit programs. In the event that coverage for any prescriptions drug or pharmaceutical is denied, then Resident or Financial Legal Representative shall remain responsible to pay for all such prescriptions, drugs, supplies, other medications or pharmaceuticals. The Facility is not responsible for and has made no representations regarding the actions or decisions of any PDP.

**Capacity of Resident and Guardianship:** If Resident is, or becomes, unable to understand or communicate his or her health care or other care decisions, and is determined by Resident's Physician or the Facility's Medical Director after admission to be incapacitated, the Facility shall have the right, in the absence of Resident's prior designation of an authorized legal representative, or upon the unwillingness or inability of the legal representative to act, to commence a legal proceeding to adjudicate Resident incompetent and to have a court appoint a guardian for Resident. The cost of the legal proceedings, including attorney's fees, shall be paid by Resident or Resident's estate.

**Obligations of Resident's Estate and Assignment of Property:** Resident and Financial Legal Representative acknowledge the charges for services provided under this Agreement remain due and payable until fully satisfied. In the event of Resident's discharge for any reason, including death, this Agreement shall operate as an assignment, transfer, and conveyance to the Facility of so much of Resident's property as is equal in value to the amount of any unpaid obligations under this Agreement. This assignment shall be an obligation of Resident's estate and may be enforced against Resident's estate. Resident's estate shall be liable to and shall pay to the Facility an amount equivalent to any unpaid obligations of Resident under this Agreement.

**VI. INDEMNIFICATION:** Resident shall indemnify and hold the Facility harmless from, and is responsible to pay for any damages or injuries to other persons and residents or to the property of other persons or residents caused by the acts or omissions of Resident, to the fullest extent permitted by law.

**VII. MISCELLANEOUS PROVISIONS:**

1. **Governing Law:** This Agreement shall be governed by and construed in accordance with the laws of the State of North Carolina and shall be binding upon an inure to the benefit of each of the undersigned parties and their respective heirs, personal representatives, successors, and assigns.
2. **Severability:** The various provisions of this Agreement shall be severable one from another. If any provision of this Agreement is found by a court or administrative body of proper jurisdiction and authority to be invalid, the other provisions shall remain in full force and effect as if the invalid provision had not been a part of this Agreement.
3. **Captions:** The captions used in connection with the sections and subsections of this Agreement are inserted only for the purpose of reference. Such captions shall not be deemed to govern, limit, modify, or in any manner affect the scope, meaning or intent of the provisions of this Agreement, nor shall such captions be given any legal effect.
4. **Modifications:** The Facility reserves the right to modify unilaterally the terms of this Agreement to conform to subsequent changes in law, regulation, or operations. To the extent possible, the Facility will give Resident and Financial Legal Representative and/or Personal Legal Representative, as applicable, thirty (30) days advance written notice of any such modifications. Resident may not modify this Agreement except by a writing signed by the Facility.
5. **Waiver of Provisions:** The Facility reserves the right to waive any obligation of Resident under the provisions of this Agreement in its sole and absolute discretion. No term, provision or obligation of this Agreement shall be deemed to have been waived by the Facility unless such waiver is in writing by the Facility. Any waiver by the Facility shall not be deemed a waiver of any other term, provision or obligation of this Agreement, and the other obligations of Resident and this Agreement shall remain in full force and effect.

**VIII. ACCESS TO SERVICES**

\_\_\_\_\_ (facility) offers \_\_\_\_\_ (list levels of care). Residents will have priority access to these different service levels; residents will still need to meet the admission requirements for the needed level of care in order to be admitted. Residents will have priority access between all services levels, e.g. IL to SNF, IL to AL, AL to SNF, SNF to AL, etc., as residents of \_\_\_\_\_ (facility). \_\_\_\_\_ (facility) will work with each resident to ensure the resident is residing at the appropriate care level, and help facilitate any changes as needed. If a Resident moves to a different level of care, a resident agreement for that specific care level will need to be signed.

**ASSIGNMENT OF BENEFITS**

I certify that the information provided in applying for benefits under Title XVIII of the Social Security Act is correct and hereby request the payment of authorized Medicare or other insurance benefits to be made on my behalf [or on behalf of Resident for whom am I serving as Financial Legal Representative] to the Facility for any services furnished to me [or to Resident for whom am I serving as Financial Legal Representative]. I authorize any holder of medical or other information about me [or to Resident for whom am I serving as Financial Legal Representative] to be released to the Insurance Company and its agents any data needed to determine these benefits or the benefits payable for the related services. I understand that I may revoke any and all of the above at any time by informing the Facility in writing of my wish to do so.

**THE UNDERSIGNED HAVE READ, DO UNDERSTAND AND BEEN GIVEN A COPY OF THIS AGREEMENT AS INDICATED BY THEIR SIGNATURES BELOW:**

Resident \_\_\_\_\_

Date \_\_\_\_\_

Resident Representative \_\_\_\_\_

Date \_\_\_\_\_

Relationship to Resident (circle all that apply): Financial Legal Personal Legal Other (explain) \_\_\_\_\_

Facility Representative \_\_\_\_\_

Date \_\_\_\_\_

Witness: \_\_\_\_\_

Date \_\_\_\_\_



An Affiliate of Lutheran Services Carolinas

## **RESIDENCY AGREEMENT**

THIS RESIDENCY AGREEMENT is made this \_\_\_\_\_ day of \_\_\_\_\_, \_\_\_\_\_, between LUTHERAN RETIREMENT CENTER - WILMINGTON, INC., a North Carolina nonprofit corporation operating under the name of Trinity Landing, and \_\_\_\_\_

\_\_\_\_\_ (herein individually or collectively called "Resident"). If a husband and wife or two other persons desiring to share a Residence at Trinity Landing enter into this Agreement, the term Resident shall apply to them jointly and severally and to the survivor of them.

WHEREAS, Lutheran Retirement Center - Wilmington, Inc. owns and operates the retirement center known as Trinity Landing (hereafter "Trinity Landing"), located at 4915 Masonboro Loop Road in Wilmington, New Hanover County, North Carolina; and

WHEREAS, Resident desires to use and occupy the Residence ("Apartment") or ("Villa") located in Trinity Landing and designated in this Agreement and pay an initial entrance fee and other fees upon terms and conditions as provided in this Agreement; and

WHEREAS, Trinity Landing desires to make the selected Residence available to Resident and the Resident may use and enjoy the facilities, programs and services provided at Trinity Landing subject to the terms and conditions of this Agreement.

NOW, THEREFORE, Resident and Trinity Landing agree as follows:

As conditions precedent to the execution of this Agreement, the Resident shall meet the following requirements to the satisfaction of Trinity Landing, subject to such exceptions as the Board of Directors of Trinity Landing may approve in writing:

**Health:** Each Resident must have sufficient physical and mental capacities to live independently without posing a danger to his/her health or to the health and safety of other Trinity Landing residents and staff. The Resident will complete an application which includes a "Medical Information" section that must be completed. A recent physician's physical may be requested by Trinity Landing to accompany the Application. An updated physical may be requested annually by Trinity Landing.

**Financial:** The Resident shall have furnished information to Trinity Landing with respect to the Resident's financial resources demonstrating that the Resident has the financial income and assets to pay the Entrance Fee, Monthly Fee, charges for additional services, personal living expenses, and the future adjustments of these charges during the term of this Agreement. The Application includes a "Confidential Financial Information" section which must be completed.

**Age:** Admission is restricted to persons sixty-two (62) years of age or older, except in the case of two residents desiring to share a Residence in which one person is at least sixty two (62) years of age, the other person shall be at least fifty-five (55) years of age.

**1. Residence, Related Services and Programs** Subject to the terms and conditions of this Agreement, Trinity Landing shall make available to Resident a Residence, related services, programs and amenities at Trinity Landing as described below:

Type: \_\_\_\_\_  
Residence: \_\_\_\_\_  
Number: \_\_\_\_\_  
Description: \_\_\_\_\_

**A. Furnishings.** Trinity Landing will provide all major kitchen appliances and a washer and dryer in each Residence and such other furnishings and fixtures as may be described in the informational brochures published by Trinity Landing for the purpose of describing Trinity Landing. All other Residence furnishings and furniture are to be provided by Resident.

**B. Utilities.** Includes individually controlled heating, air conditioning, water, sewer, electricity, internet access, cable, phone, and trash removal.

**C. Meals.** A meal allowance of \$\_\_\_\_\_ will be included in the base fee. This meal allowance is subject to change with a sixty (60) day written notice from Trinity Landing. Addendum IV includes the current meal allowance amount. The Resident shall be entitled to dine at any of Trinity Landing's dining options, including the Juice Bar/Market, for food and beverages, except for alcoholic beverages. The monthly meal plan credit may also be used for the food and beverages, except for alcoholic beverages, of any guest of the Resident. The charges shall be deducted from the declining balance of the meal plan credit. If the monthly charges of the Resident exceed the amount of the monthly meal plan credit, such additional charges shall be billed to the Resident on a monthly basis.

**D. Housekeeping Services.** Housekeeping services will be furnished every week, and shall include cleaning all sinks, tubs, bathroom fixtures and floors, dusting, and vacuuming. Additional housekeeping service shall be available at the Resident's expense.

**E. Laundry.** Residents shall be provided laundering of regular flat and bed linen on a weekly basis. Residents are provided a washer and dryer in each residence and will be responsible for their own personal laundry.

**F. Maintenance Services.** Trinity Landing will be responsible for normal wear and tear, maintenance and replacement of the property, furnishings and equipment owned by or leased for use at Trinity Landing. Resident will be responsible for any damage to such property, furnishings and equipment, including the cost of repair or replacement or the decrease in value thereof, caused by the negligence or intentional acts of Resident or Resident's guests. Resident will be responsible for the maintenance and repair of his/her personal property.

**G. Changes to Residence.** Any structural or physical change or redecoration and remodeling of any kind within or outside the Residence may be made by Resident only with the prior written consent of the Trinity Landing Executive Director and at the sole expense of Resident. Resident shall pay the appropriate cost necessary to return the Residence to its original condition and the cost of redecoration if requested by the Trinity Landing. All such improvements or changes shall be the property of Trinity Landing.

**H. Grounds keeping.** Trinity Landing will maintain and repair grounds surrounding the Residences and common areas, including lawns, trees and shrubbery. Personal plantings and customization of landscaped areas are subject to approval by the Trinity Landing Executive Director and are not maintained by the grounds keeping department.

**I. Programs.** Recreational, social, spiritual, educational and cultural programs and activities will be coordinated by staff in conjunction with Resident Committees. Some activities may be subject to an additional charge.

**J. Parking.** Parking areas for Residents' personal vehicles and limited parking for guests of Residents will be provided.

**K. Transportation.** Scheduled local transportation within New Hanover County is provided, including group transportation for shopping, medical appointments and some recreational activities. Some transportation is subject to an additional charge.

**L. Emergency Response System.** Trinity Landing will provide an option for an emergency response system for Residents. The Executive Director can provide an overview of available options.

**M. Insurance.** Trinity Landing will maintain general liability insurance but will not be responsible for the personal property of Residents. Residents are encouraged to obtain insurance to cover such liabilities. See Section 1(f) regarding Resident's responsibility for damage to property owned or leased by Trinity Landing.

**N. Optional Services.** A list of additional services provided at an additional cost including, but not limited to those optional services described above, shall be established by Trinity Landing's Board of Directors and shall be made available to Resident at or before the time the Resident receives the Disclosure Statement.

**O. Trash Removal.** Apartment Residents shall dispose of trash in the areas designated on each Apartment floor. Villa Residents' trash should be placed in approved containers to be collected at curbside.

**P. Pets.** Pets may be permitted per residence in accordance with the pet policy and upon completion of a Pet Agreement and payment of a \$500 non-refundable fee. The pet can be replaced in accordance with the Pet Policy.

Charges for services listed above in subparagraphs (A) through (P) are included within the Monthly Fee described in the Residency Agreement, unless otherwise indicated for alternate plans.

## **2. Terms of Residency**

**A. Nature and Extent of Rights.** Resident's right to occupy the Residence for a term of years or for life shall exist unless terminated as provided for in Section (8) of the Residency Agreement. Nothing contained herein shall be construed or is intended to require that Trinity Landing care for the Resident for life, nor shall this Agreement be construed as a life-care contract.

**B. Rights of Resident.** Signing of this Residency Agreement and payment of the Entrance Fee does not deliver title to real or personal property, and may not be assigned, transferred, inherited or devised. Any rights, privileges, benefits, or interests created by or under this Agreement shall be subordinated to any mortgage, deed of trust, or other security interest created on any of the premises or interests in real estate of Trinity Landing and to all amendments, modifications, replacements or refunding thereof. Resident agrees to execute and deliver any document required by Trinity Landing or by the holder of any mortgage, deed of trust or other interest to evidence or effect such subordination.

**C. Alteration or Modification.** Notwithstanding any other provisions in this Agreement, Trinity Landing may alter or modify the Residence to meet requirements of any statute, law or regulation of the Federal, State or local Government. Resident may not, without prior written consent of the Executive Director, make any alterations or modifications to the Residence. If Trinity Landing approves an alteration or modification, all work must be arranged and completed by a contractor selected by Trinity Landing. The Resident understands that Trinity Landing may require the Resident to return the Residence to its original design at time of vacancy. If this request is made, the Resident is responsible for all costs associated with returning the Residence to its original design.

**D. Use.** The Residence shall be used for residential purposes only and shall not be used for business or professional purposes, nor in any manner in violation of any zoning or health ordinances.

**E. Permitted Occupants.** The parties hereto recognize and agree that the amount of wear and tear evident in the Residence depends in part upon the number of persons regularly occupying the Residence. It is therefore agreed that the Resident(s) named herein and no other person(s) shall reside in or occupy the Residence during the term of this Agreement, except with the express prior written approval of the Executive Director.

**F. Occupancy by Two Residents.** In the event that two Residents occupy a Residence under the terms of this Agreement, upon the permanent transfer to the Health Care Center or the death of one of such Residents, or in the event of the termination of this Agreement with respect to one of such Residents, such as in the case of death or divorce, the Agreement shall continue in effect as to the remaining or surviving Resident who shall have the option to retain the same Residence or to move to a smaller Residence, in which event there will be no refund of the Entrance Fee, except as provided in the Termination and Refund Provisions of Sections (8) and (9). The remaining or surviving Resident will thereafter pay the Monthly Fee for one Resident associated with the Residence occupied by the Resident.

**G. New Second Occupant/Sharing Occupancy after Admission.** If a Resident, while occupying a Residence, marries a person who is also a Resident, or wishes to share a Residence with a person who is also a Resident, the two Residents may, with the prior written consent of the Trinity Landing, occupy the Residence of either Resident and shall surrender the Residence not to be occupied by them.

No refund will be payable with respect to the Residence surrendered, except as provided in the Termination and Refund Provisions of Sections (8) and (9). Such Residents will pay the Monthly/Daily Fee for double occupancy associated with the Residence occupied by them. In the event that a Resident shall marry a person who is not a Resident of Trinity Landing, or wish to share a Residence with a person who is not a Resident (“Non-Resident”), the Non-Resident may become a Resident if such individual meets all of the then current requirements for entry to Trinity Landing; enters into a then current version of the Residency Agreement with the Corporation; and pays an Entrance Fee in an amount determined by the Corporation in its sole discretion. The Resident and new Resident shall pay the Monthly Fee for double occupancy associated with the Residence occupied by them. If the Non-Resident does not meet the requirements of Trinity Landing for entry as a Resident, the Resident may terminate this Agreement in the manner as provided in Section (8).

### **3. Transfers**

**A. Transfer to another Residence.** All residence transfers must be approved by the Executive Director of Trinity Landing. The Monthly Fee will be adjusted, and the Entrance Fee may be adjusted accordingly, all as set forth in a Transfer Amendment (Addendum V) to the Residency Agreement. Residents transferring residences will pay an applicable transfer fee and a portion of the charges and expenses associated with refurbishing the residence being vacated. The Monthly Fee paid by the resident will be adjusted to the level of the current Monthly Fee for the new residence as of the date of occupancy of the new residence. The Resident will be responsible for paying any difference in the Entrance Fee, if the amount of the Entrance Fee of the new Residence is greater than the Entrance Fee for the previous Residence to be vacated. If the Entrance Fee for the new Residence is smaller than the Entrance Fee for the previous Residence to be vacated, no refund will be paid for the difference except as provided in the Termination and Refund Provisions of Sections (8) and (9). Please see the Executive Director for further details on residence transfers.

**B. Transfer to Healthcare Center or Hospital.** If it is determined by the Executive Director that the Resident requires care from other health care support beyond the scope of the facility and personnel of Trinity Landing, the Resident will be transferred to a qualified hospital or other institution equipped to give such care, at the expense of the Resident. Such transfer of the Resident will be made only after consultation to the extent possible with the Resident, a representative of the Resident's family or sponsor, and the Resident's physician.

If one of multiple Residents occupying a residence dies, moves out or is permanently transferred to Trinity Grove, or any other health care center, the remaining Resident(s) may elect to continue to occupy that residence at the applicable occupancy rate then in effect. In the event it is determined that the Resident requires a permanent transfer or change in the level of care and accommodations while at Trinity Landing, the Resident hereby agrees to make such a change. Such determination of a change will be made by and based on the professional opinion of the Resident’s personal physician, the Executive Director, and if needed, other health care support staff of the health care center. Such a decision to transfer the Resident will be made only after consultation to the extent possible with the Resident, the representatives of the Resident's family or sponsor, and the Resident's physician.

Trinity Landing is not designed or licensed to care for persons who have certain medical or mental conditions or suffer from certain contagious or dangerous diseases. If it is determined by the Executive Director and/or other health care support staff, using standard legal/medical and acceptable evaluation procedures, that a Resident suffers from a medical or mental condition, so that a Resident's continuing presence at Trinity Landing is detrimental to the health or safety of the Resident or other Residents, then the Resident may be transferred to an institution capable of administering needed care and his/her Residence may be assigned to others, subject to the rights of any remaining second Residence Resident. In such situations, the expenses of such institution will be the responsibility of the Resident. The final determination will be at the discretion of the Executive Director.

If the Resident's physician, the Executive Director and if needed, other health care support staff, subsequently determine that the Resident can resume occupancy in accommodations equivalent to those previously occupied by the Resident, the Resident shall have priority to such accommodations as soon as they become available, with no additional Entrance Fee unless the Entrance Fee has been refunded under the provisions described in this Agreement.

See Section (5) for more information on temporary and permanent transfer to healthcare center.

#### **4. Admissions Policies and Procedures**

Admission is restricted to persons sixty-two (62) years of age or older. However, a Resident may have a spouse/companion/roommate that is fifty-five (55) years of age or older live in the same residence. Trinity Landing is open to anyone regardless of race, color, religion, sex, handicap, familial status, or national origin

**A. Non-Binding Reservation Agreement.** Upon execution of the Non-Binding Reservation Agreement, Resident will provide a \$100.00 Priority Deposit to Trinity Landing. If a Residency Agreement is signed, this \$100.00 will be credited towards the balance of the 10% deposit due at time of signing the Residency Agreement. If for any reason the Resident terminates the Non-Binding Reservation Agreement, Trinity Landing will provide a 100% refund of the \$100.00 Priority Deposit. The Priority Deposit reserves a Resident's place on the Waiting List to choose the desired residence. The Waiting List will be the method that Trinity Landing uses to determine the order of which Resident's select their Residence. The first selection will be given to the Resident first on the list and then continue in consecutive order.

**B. Binding Residency Agreement.** Upon selection of a Residence, Resident will execute a Residency Agreement. Accompanying this Residency Agreement will be a Reservation Fee, which is equal to 10% of the current Entrance Fee. The Reservation Fee will be placed in Escrow with an FDIC-insured financial institution by Trinity Landing, subject to applicable law. Interest earned on the Reservation Fee will be retained by Trinity Landing and will not be paid to Resident or credited toward the fees due by Resident at the time of signing this Agreement. The 10% Entrance Fee and any Priority Deposit paid to Trinity Landing, pursuant to the Non-Binding Reservation Agreement, will be credited to the total Entrance Fee. The Entrance Fee for reserved Residence shall not be increased above the Entrance Fee set forth herein unless this Agreement is terminated pursuant to Section (8) of the Residency Agreement.

Upon providing the Resident with the Binding Residency Agreement, the Marketing Representative will provide the Resident with a copy of Trinity Landing's Disclosure Statement which fully describes the organization, facilities, policies, services, fees, financial condition, projections, and the vital information related to Trinity Landing.

Included in the Disclosure Statement is a Residency Agreement and multiple addendums. Addendum III "Receipt of the Disclosure Statement", must be signed and returned to Trinity Landing at the time of, or prior to, the execution of the Residency Agreement.



**C. Application for Admission.** A Resident must also submit an Application for Admission. The Application for Admission will include a Personal Health History section and a Confidential Financial Information Section. The Application must be returned no later than 30 days following the execution of the Residency Agreement.

The Admissions Committee will review the completed Application Forms as a basis for initial approval for admission to Trinity Landing. The Resident must have an interview with a representative from Trinity Landing prior to being approved by the Admissions Committee. The Admissions Committee will accept or deny the application within 45 days of receipt of completed documents, based on criteria and policies established by the Board of Directors. The Executive Director will notify the Resident in writing of the action taken by the Admissions Committee. If the Resident does not meet Trinity Landing's admissions requirements, this Agreement shall be null and void and the Resident shall receive a refund of any Entrance Fee deposit previously paid. In order to confirm continued acceptability for residency, updated physical and updated financial statements may be required within 120 days prior to occupancy. If the Resident has a change in financial or health status that may affect eligibility for admission, it is the responsibility of the Resident to submit updated documents to Trinity Landing as soon as possible. Based on the available information, Trinity Landing will make every effort to provide a final determination regarding residency at least 90 days prior to the availability date for occupancy.

#### **D. Addendums**

- Addendum I, Commencement of Residency. This addendum must be signed to acknowledge the Availability Date of the Residence. The monthly fee will begin on the Availability Date. The remainder of the Entrance Fee must be paid no later than 10 days prior to the Availability date.
- Addendum II, Notice of Health and Financial Status. This addendum must be completed at time of or prior to the execution of Addendum I if the original health statement and financial statements were completed more than 60 days prior to the Availability Date.
- Addendum III, Receipt of Disclosure Statement. This addendum must be returned no later than the day the Application for admission is submitted.
- Addendum IV, Meal Allowance. This addendum will be provided to the Resident upon request or no later than the date the Disclosure Statement is given to the Resident.
- Addendum V, Transfer Amendment. If a Resident(s) transfers to a new Residence, the Transfer Amendment must be completed prior to occupancy of the new Residence. The Transfer Amendment will become part of the Resident's Residency Agreement.

#### **E. Health Criteria.**

Admission is restricted to persons sixty-two (62) years of age or older. However, a Resident may have a companion/roommate that is fifty-five (55) years of age or older live in the same residence. Trinity Landing is open to anyone regardless of race, color, religion, sex, handicap, familial status, or national origin as set forth in the Residency Agreement and Admission Application.

Trinity Landing requires that a Resident submit a report of a physical examination completed by a physician selected by the resident with the Application.

If the examination was completed more than sixty (60) days prior to the Availability Date, the Resident(s) may be asked to submit an updated physical with Addendum II.

If the health of the Resident(s), as disclosed by Addendum II, differs materially from that disclosed in the Resident's application for admission and personal health history and physical examination, Trinity Landing shall have the right to decline admission of the Resident(s) and to terminate the agreement, or at the discretion of Trinity Landing, to permit the Resident(s) to take occupancy of accommodations at Trinity Grove suitable to the needs of the Resident(s).

**F. Financial and Insurance Criteria.** Financial guidelines required for acceptance of a Resident are reviewed by the Admissions Committee on a case-by-case basis. However, Residents of Trinity Landing are expected to have sufficient financial resources to pay the entrance fee, monthly fee and other personal expenses for the duration of the anticipated residence at the community. If the Application and submission of confidential financial information was completed more than sixty (60) days prior to the Availability Date, the Resident(s) may be asked to submit updated financial information and complete Addendum II, as described above in Section D. If the finances of the Resident(s), as disclosed by Addendum II, differs materially from that disclosed in the Resident's Application, Trinity Landing shall have the right to decline admission of the Resident(s) and to terminate the agreement, or at the discretion of Trinity Landing, to permit the Resident(s) to take occupancy of accommodations at Trinity Grove suitable to the needs of the Resident(s).

Resident shall maintain Medicare Part A, Medicare Part B and one supplemental health insurance policy or maintain equivalent insurance coverage comparable to Medicare and approved by the Executive Director to assure Resident's ability to cover such health care related costs, and shall furnish to Trinity Landing evidence of such coverage as it may from time to time request. In the event Resident is not eligible or does not qualify for Medicare Part A or Part B, Resident shall maintain other health insurance approved by Trinity Landing. If insurance coverage is provided through a managed health care policy, terms of the policy may dictate where the Resident may receive health care services.

**G. Representations and Warranties.** The Resident affirms that the representations made in the Application for Admission, Personal Health History and Confidential Financial Information, or other statements of financial capability, are accurate and reflect the Resident's current status and, as such, are the basis for which

Trinity Landing agrees to enter into this Agreement.

**H. Rules and Regulations.** Upon entering Trinity Landing, the Resident agrees to live in harmony with his/her neighbors in a spirit of good will. The Resident agrees to abide by the administrative policies and procedures as established by the Board of Directors and Trinity Landing including such amendments, modifications or change in those policies and procedures. These policies and procedures are designed for the comfort, safety and security of all Residents.

**I. Notification of Availability.** After the Resident is initially approved for admission, the Executive Director will notify the Resident of the Residence's projected date of availability for occupancy. Trinity Landing will make every effort to give a ninety (90) day notice of availability. A resident must pay the remaining Entrance Fee at least 10 days prior to the date of Availability, as described in Section (6) (b). Resident must begin paying the Monthly Fee from the date of Availability. All notifications of availability shall be in writing and mailed to the address of the Resident as provided in this Agreement.

## **5. Health Care Services**

**A. Trinity Grove.** Provides health care accommodations and services.

Residents on a priority basis, if available, subject to the terms of this Agreement and to all admissions Requirements imposed by applicable laws and regulatory procedures. In the event Trinity Grove has no beds available, Trinity Landing will assist Resident in finding another health care center as close as possible to quality and price as Trinity Grove. Trinity Landing will work with each resident to ensure the resident is residing at the appropriate level of care.

Trinity Grove will contract with a licensed physician (therein referred to as the "Medical Director") to assist in establishing and implementing health care related policies and practices at Trinity Grove and to perform such other duties described in this document or prescribed by Trinity Grove. Expenses for Resident-related physician services are the responsibility of the Resident. Trinity Grove also will employ licensed personnel to perform all such duties prescribed by the Medical Director within such person's licensed authority.

The Director of Nursing, the Social Worker, or designee will make available, or arrange for other health care services for the Resident, including but not limited to physical therapy, occupational therapy, rehabilitative treatments and equipment, ambulance services, limited pharmacy services, and laboratory tests. All Residents at Trinity Grove are responsible for their pharmacy copayments. Charges for these health care services will be in addition to the Monthly Fee.

**B. Other Health Care Center.** In the event a Resident requires the services of a health care center and there is no availability at Trinity Grove, Trinity Landing will assist a Resident in finding another health care center of similar quality and price.

**C. Temporary Stay.** If a temporary stay at Trinity Grove, a Resident will continue to pay the Monthly Fee for their Trinity Landing residence.

**D. Permanent Stay.** If a permanent transfer to Trinity Grove, the Resident will continue paying the Monthly Fee until the residence is vacated including the return of the keys to the residence, entrance door cards, and personal pendent if applicable. See Section 8 for more details on Termination.

## **6. Fees**

**A. Priority Deposit.** Upon execution of the Non-Binding Reservation Agreement, Resident will provide at \$100.00 Priority Deposit to Trinity Landing. If a Residency Agreement is signed, this \$100.00 will be credited towards the balance of the 10% Deposit due at time of signing the Residency Agreement. If for any reason the Resident terminates the Non-Binding Reservation Agreement, Trinity Landing will provide a 100% refund of the \$100.00 Priority Deposit. The Priority Deposit reserves a Resident's place on the Waiting List to choose the desired Independent Living Residence. The Waiting List will be the method which Trinity Landing uses to determine the order of which Resident's select their Independent Living Residence. The first selection will be given to the Resident first on the list and then continue in consecutive order. Once Trinity Landing is accepting 10% deposits, priority deposits will no longer being accepted. At this time, Trinity Landing will work with the remaining list of priority depositors to either provide a refund per the above agreement or transition the \$100.00 deposit to a 10% deposit if the Resident desires to sign a Residency Agreement.

**B. Entrance Fees.** For the right to reside at Trinity Landing for a period longer than one year as long as all terms and conditions are met, Resident agrees to pay to Trinity Landing an Entrance Fee described below:

- **90% Refund Plan:** The Entrance Fee is refundable at a minimum of ninety percent (90%). The Entrance Fee is reduced by a one percent (1.0%) at the time of initial occupancy and by one half of one percent (0.5%) per month for the first eighteen (18) months of occupancy after which a ninety percent (90%) refund will be paid to the Resident or the Resident's estate if the Living Residence is vacated. The balance of any Entrance Fees will be reimbursed by Trinity Landing after termination of the Residency Agreement, after the Residence is vacated and after the Residence has been reoccupied.
  - Amount of Entrance Fee: \$\_\_\_\_\_
  
- **50% Refund Plan:** The Entrance Fee is refundable at a minimum of fifty percent (50%). The Entrance Fee is reduced by a two percent (2.0%) at the time of initial occupancy and by one percent (1.0%) per month for the first forty-eight (48) months of occupancy after which a fifty percent (50%) refund will be paid to the Resident or the Resident's estate if the Residence is vacated. The balance of any Entrance Fees will be reimbursed by Trinity Landing after termination of the Residency Agreement, after the Residence is vacated and after the Residence has been reoccupied.
  - Amount of Entrance Fee: \$\_\_\_\_\_
  
- **Limited Refund Plan:** The Entrance Fee is reduced by a four percent (4%) service fee at the time of occupancy and by two percent (2%) per month for the first forty-eight (48) months of occupancy. The Entrance Fee is non-refundable after forty-eight (48) months.
  - Amount of Entrance Fee: \$\_\_\_\_\_

Resident Agrees to pay Trinity Landing an Entrance Fee deposit of \$\_\_\_\_\_ which shall be 10% of the required Entrance Fee as designated above. The Entrance Fee deposit will be due and payable upon signing of this Agreement. The balance of the Entrance Fee will be due and payable no later than ten (10) days prior to Resident's Availability Date. Resident's projected Availability Date is \_\_\_\_\_, 20\_\_\_. Resident's Residency Date will begin on the Availability Date of the Residence as described in this Agreement and Addendum I.

Resident agrees that, subject to the escrow provisions referred to below, notwithstanding any right to a reimbursement for all or any portion of the Entrance Fee as provided in the Residency Agreement, such Entrance Fee, when paid to Trinity Landing, shall become part of the funds and property of Trinity Landing, may be commingled with any other funds received by Trinity Landing, and may be used by Trinity Landing for any ordinary and necessary purposes related to the operation of Trinity Landing, including payment of the principal amount and any interest with respect to any loans made to Trinity Landing. Trinity Landing reserves the right to run entrance fee incentive programs during the year.

Article 64 of Chapter 58 of the General Statutes of North Carolina includes a requirement that Residents' Entrance Fees received by Trinity Landing be placed in an escrow account as specified in the statutes. Facilities that have met pre-sales or occupancy requirements as outlined in NCGS 58-64-35(a) (2) a, are not required to escrow Entrance Fees, unless otherwise required by the Commissioner of Insurance. Trinity Landing has not met these particular requirements and is currently escrowing Entrance Fees.

**C. Monthly Fee.** Resident shall pay a Monthly Fee to Trinity Landing by the 10th day of each month after occupancy commences. An additional Resident shall pay a Second Resident Fee. The Monthly Fee for any part of a month occurring at the beginning of occupancy shall be prorated and become due and payable upon occupancy. Late payments will be assessed a penalty of twenty-five dollars (\$25). It is agreed that monthly payments for residency shall continue during any temporary absence from Trinity Landing.

The initial Monthly Fee will be equal to the then current Monthly Fee for the Reserved Residence as of the Availability Date and will begin on the Availability Date, unless otherwise agreed to in writing by Trinity Landing. The Monthly Fee is subject to change as described in the Disclosure Statement.

As of the date of this Agreement, Resident agrees to pay a monthly fee beginning on the Availability Date of the Residence ("Monthly Fee"). As of the date of this Agreement, the current monthly fee associated with the Residence indicated in this Agreement is approximately \$\_\_\_\_\_ per month, and an additional \$\_\_\_\_\_ per month if a second Resident occupies the Residence. This rate is subject to change by Trinity landing prior to occupancy of the Residence. See Section E for details on Fee Change policy.

*If you do not take occupancy by the Availability Date, you shall accept financial responsibility for the Reserved Residence and pay the balance of any unpaid Non-Standard Costs, and begin paying the applicable Monthly Fees on the Availability Date, unless the Binding Agreement is terminated prior to the Availability Date pursuant to Section 8 of this Agreement.*

**E. Fee Change Policy.** Trinity Landing may, at its sole discretion and upon sixty (60) days prior written notice to Resident, increase or decrease the Monthly Fee to cover the cost of maintaining the services and to maintain the financial integrity of Trinity Landing, including maintaining adequate reserve funds. Residents can generally anticipate an annual increase in monthly fees of 2-6% based on inflation, health care inflation, market conditions, insurance increases, rising expenses, etc. Fees for additional and optional services may be increased or decreased at Trinity Landing's discretion without such notice.

**F. Trinity Grove Daily Fees/Charges.** Trinity Landing will obtain and publish, from time to time, daily rates from Trinity Grove. If a Resident is admitted to Trinity Grove (or any other nursing center if space is not first available at Trinity Grove), the Resident will continue to pay the Monthly Fee for his/her Residence. When eligible for Medicare benefits, Medicare pays first for health care. All Residents at Trinity Grove are responsible for their pharmacy copayments.

**G. Additional Charges.** Trinity Landing will furnish a list of additional services to the Resident. The Resident agrees to pay any and all additional amounts which may become due under this Agreement and any and all charges for additional or optional services provided to the Resident.

**H. Monthly Statements.** Trinity Landing will furnish the Resident with a monthly statement on or about the fifth of the month showing the total amount of the Monthly Fee and all other charges owed by the Resident. All charges will be due and payable by the tenth (10th) day of each month. Late payments will be assessed a penalty of twenty-five dollars (\$25).

**I. Inability to Pay.** Resident agrees that in the event he/she shall become unable to pay the Monthly Fee, or any part thereof, Trinity Landing may, at its sole discretion, credit such fees or charges against any amounts which Trinity Landing would be required to reimburse to Resident under the provisions of Section (9) of this document.

It is the declared policy of Trinity Landing to operate as a charitable, not-for-profit organization and not to terminate the residency of Resident solely by reason of financial inability of Resident to pay the total Monthly Fee or any other fees or charges assessed under the Residency Agreement, even though Resident's right to reimbursement of any portion of the Entrance Fee has been extinguished by reason of the credits referred to above, so long as the following conditions have been met: (i) in the sole discretion of Trinity Landing, the ability of Trinity Landing to operate on a sound financial basis is not impaired; and (ii) after entering into the Residency Agreement, Resident shall not, without Trinity Landing's prior written consent, have impaired his ability to meet financial obligations to Trinity Landing, and (iii) Resident has applied for and documented justification for special financial consideration.

## **7. Right of Rescission**

**A. Right of Rescission.** Notwithstanding anything herein to the contrary, Resident may rescind any contract with Trinity Landing requiring the payment of an entrance fee within thirty (30) days of the later of the execution of the contract or receipt of a disclosure statement, in which event any money paid to Trinity Landing will be returned in full, less any standard customary charges the Resident and Trinity Landing agree in advance shall be nonrefundable. Resident is not required to move into a residence before the expiration of the aforesaid thirty (30) day rescission period. Resident acknowledges that he/she has received, prior to execution of this Agreement, a copy of Trinity Landing's current Disclosure Statement that meets the requirements of Section 58-64-20, et seq. of the North Carolina General Statutes. If Resident moves into the Residence during the Rescission Period and rescinds this Agreement during the thirty (30) day period, Resident will receive a refund of any money paid to Trinity landing less a service charge as follows:

- **Entrance Fee:** Resident shall receive a refund of the Entrance Fee paid to Trinity Landing less a service charge as determined by Trinity Landing not to exceed the greater of one thousand dollars (\$1000) or one percent (1%) of the Entrance Fee.
- **Monthly Fee:** Resident's refund shall be further reduced by the prepared Monthly Fee applicable for the period Resident occupied his/her Residence.
- **Nonstandard Costs:** Resident's refund shall be further reduced by any nonstandard costs, if any, specifically incurred by Trinity Landing at the request of Resident consistent with terms and conditions of this Agreement.

Any refund due under this paragraph (7) (a) shall be paid within sixty (60) days of termination of this Agreement.

## **8. Termination of Agreement**

**A. Termination after Rescission Period, Prior to Occupancy.** If a Resident or Resident's spouse or companion/roommate dies prior to occupancy, or if, on account of illness, injury or incapacity, a resident would be precluded from occupying a Residence at Trinity Landing under the terms of the contract, the contract will be automatically terminated. In this event, the Resident shall receive a full refund of the amount of any Entrance Fee paid by Resident, without interest, less (i) any nonstandard costs, if any, incurred by Trinity Landing at the request of Resident.

This Agreement may be terminated by Resident at any time for any reason prior to Resident taking occupancy at Trinity Landing and after the Rescission Period as described in Section 7 (a) by Resident giving written notice to Trinity Landing. In this event, Resident will receive a refund of the Entrance Fee paid by Resident less a (i) any nonstandard costs, if any, and; (ii) less a service charge as determined by Trinity Landing not to exceed the greater of one thousand dollars (\$1000) or one percent (1%) of the Entrance Fee.

This Agreement may be terminated by Trinity Landing at any time prior to the date that the Resident takes occupancy if Trinity Landing determines that the Resident does not meet the physical, mental or financial requirements for admission. In the event of such termination, Resident shall receive a refund of the Entrance Fee paid by the Resident, less (i) any nonstandard costs, if any.

Any refund due shall be paid within sixty (60) days of (i) Trinity Landing's receipt of written request to terminate Agreement; (ii) from the day the Agreement automatically terminates; or (iii) from the day Trinity Landing terminates Agreement for any of the reasons in Section (8).

**B. Termination after Occupancy:** Should a Resident desire to cancel his/her Residency Agreement after occupancy, Resident may terminate this Agreement by giving written notice to the Executive Director no less than ninety (90) days before Resident intends to move out of Trinity Landing. Resident is responsible to pay Monthly Fees during the ninety (90) day period or until the residence is vacated, whichever occurs last. See Section (9) for details on Refunds.

**C. Termination by Death after Occupancy:** In the event of the death of Resident after occupancy, the Residency Agreement shall be subject to termination as follows:

- (i) If there is only one Resident occupying the Residence, the Residency Agreement shall be automatically terminated as of the date of death of such Resident or the date thereafter upon which all of Resident's property is removed from the Residence, and all keys, pendant, entrance slide and garage door opener (if applicable) have been turned in to the Executive Director. The Monthly Fee shall automatically be terminated at this point. Resident's Estate is responsible for any payment due Trinity Landing. The balance of the Entrance Fee to be reimbursed to the Resident after termination of the Residency Agreement (or to the Resident's estate upon death) will be paid by Trinity Landing after the Residence is vacated and reoccupied. Resident's Entrance Fee is subject to refund as provided in Section (9).
- (ii) If there is more than one Resident occupying the Residence, the Agreement shall continue in effect as to the remaining or surviving Resident who shall have the option to retain the same Residence or to move to a smaller Residence, in which event there will be no refund on the Entrance Fee except as provided in the Termination and Refund Provisions of Sections (8) and (9). If the second Resident elects to terminate the original Residency Agreement, Trinity Landing must receive a written notice of such election within sixty (60) days after the date of the first Resident's death. The Monthly Fee shall continue until the removal of all Resident's property, and until all keys, pendent, entrance slide and garaged door opener (if applicable) are turned into the Executive Director. After death of the first resident, the monthly fee for that resident will automatically be terminated, effective the day of death.

**D. Termination by Trinity Landing.** The Executive Director may, upon notice and opportunity to cure as herein provided, revoke Resident's right to reside at Trinity Landing and terminate this Agreement upon the occurrence of any default by the Resident in meeting the covenants, warranties, representations and terms of Residency provided for in this Agreement or for violations of policies stated in the Residents Handbook. Trinity Landing may also terminate this Agreement at any time for any good cause. Good cause shall be limited to:

1. Proof that you are a danger to yourself or others;
2. Nonpayment by you of any fee due to the Community;
3. Repeated conduct by you that interferes with other residents' quiet enjoyment of the Community;
4. Persistent refusal by you to comply with the reasonable written rules and regulations of the Community;
5. Material misrepresentation made intentionally or recklessly by you in your application for residency, or related materials regarding information which, if accurately provided, would have resulted in either a failure of you to qualify for residency or a material increase in the cost of providing to you the care and services provided under this Agreement, including with respect to those items referred to in this Agreement;
6. Material breach by you of this Agreement. However, Trinity Landing shall not terminate the Agreement as provided herein until Trinity Landing has given Resident written notice of, and a reasonable opportunity to cure within a reasonable period, the conduct warranting the cancellation of this Agreement.

**E. Notice and Right to Cure after Occupancy:** Trinity Landing shall not terminate the Agreement as provided herein until Trinity Landing provides the Resident a written notice of, and a reasonable opportunity to cure within a reasonable period, the conduct warranting the cancellation of the Agreement. Once Resident has occupied the Residence, Trinity Landing shall give Resident notice in writing of any default by Resident which may not involve the payment of money and Resident shall have thirty (30) days thereafter within which to correct such default. If Resident corrects such default within such time, the Residency Agreement shall not then be terminated. If Resident fails to correct such default within such time, Trinity Landing may, at its sole option, terminate the Residency Agreement at the expiration of the thirty (30) day period.

**F. Remedies upon Termination.** Upon notification of opportunity to cure any default as described in Section (8) of this Agreement, the Executive Director may, without further notice to Resident and without further demand for amounts due, terminate this Agreement, suspend all services provided hereunder and enter the Residence and remove all persons and property. Resident hereby waives all demand and any and all service of notice in writing or otherwise, prescribed by any statute or any other law whatever, of intention to re-enter and waives all claims for damages that may be caused by Trinity Landing in re-entering and taking possession of the Residence.



If Resident shall abandon or vacate the Residence before the termination of this Agreement, Resident will pay Trinity Landing liquidated damages in an amount equal to the full amount of the Monthly Fee due for the period of abandonment or vacation until a termination of this Agreement is effected as provided in Section (8). Pursuit of any of the above remedies shall not preclude pursuit of any other remedies herein provided or any other remedies given by law or equity. All of the remedies given to Trinity Landing in this document, and all rights and remedies given by law or equity shall be cumulative and concurrent.

## **9. Refunds**

If, after Resident has commenced occupancy, Resident or Trinity Landing terminates the Residency Agreement, or in the event of the death of the Resident, Resident (or Resident's estate) will be reimbursed as follows:

**90% Refund Plan:** The Entrance Fee is refundable at a minimum of ninety percent (90%). The Entrance Fee is reduced by a one percent (1.0%) at the time of initial occupancy and by one half of one percent (0.5%) per month for the first eighteen (18) months of occupancy after which an ninety percent (90%) refund will be paid to the Resident or the Resident's estate if the Residence is vacated. The balance of any Entrance Fees to be reimbursed after termination of the Residency Agreement will be paid by Trinity Landing after the Residence is vacated and after the Residence is reoccupied.

**50% Refund Plan:** The Entrance Fee is refundable at a minimum of fifty percent (50%). The Entrance Fee is reduced by a two percent (2.0%) at the time of initial occupancy and by one percent (1.0%) per month for the first forty-eight (48) months of occupancy after which a fifty percent (50%) refund will be paid to the Resident or the Resident's estate if the Residence is vacated. The balance of any Entrance Fees to be reimbursed after termination of the Residency Agreement will be paid by Trinity Landing after the Residence is vacated and after the Residence is reoccupied.

**Limited Refund Plan:** The Entrance Fee is reduced by a four percent (4%) service fee at the time of occupancy and by two percent (2%) per month for the first forty-eight (48) months of occupancy. The Entrance Fee is non-refundable after forty-eight (48) months. The balance of any Entrance Fees to be reimbursed after termination of the Residency Agreement will be paid by Trinity Landing after the Residence is vacated and after the Residence is reoccupied.

In addition, Trinity Landing will retain as reimbursement for previously incurred expenses on behalf of the Resident, a sum equal to:

- I. The amount of medical expenses incurred by Trinity Landing for Resident's care during the term of his/her residency, unpaid by Resident at date of termination;
- II. The amount of any Monthly Fee or other sums owed by Resident to Trinity Landing under the Residency Agreement;
- III. The amount of any Monthly Fee, the collection of which may have been deferred by Trinity Landing on behalf of Resident; and
- IV. The cost of any extraordinary repairs or refurbishing with respect to the residence, including entry and doors, or any alterations required to restore the residence to standard design or condition.

It is understood that when two persons are named in this Agreement, reimbursement of the refundable portion of Entrance Fee, if any, and in accordance with Section (9), will be made only after the termination of this Agreement.

## **10. Miscellaneous Provisions**

**A. Religious Affiliation.** Trinity Landing is a non-stock, nonprofit North Carolina Corporation sponsored by Lutheran Services for the Aging, Inc., a not-for-profit social ministry agency serving senior adults of all faiths. It is affiliated with the North Carolina Synod of the Evangelical Lutheran Church in America, and is a 501(c) (3) tax exempt organization under the Internal Revenue Code. Lutheran Services for the Aging will be responsible for the contractual obligations of Trinity Landing. Through private contributions, Trinity Landing expects to have, from time to time, funds to assist Residents unable to meet the full cost of the monthly fees, but it cannot contract in advance for such assistance [see Section 6(e)].

**B. Funeral Expenses.** Trinity Landing will not be liable for the cost of the burial of the Resident. The costs of burial and related services shall be paid for by the Resident's estate, the Resident's relatives, or other agent designated by the Resident.

**C. Personal Belongings.** Jewelry and personal possessions or effects brought into Trinity Landing by the Resident will remain the property of the Resident. Unless special arrangements are made in writing by the Resident with the Executive Director, Trinity Landing will not be responsible for the loss or theft thereof. Resident shall, prior to occupancy of the Residence make provisions in a last will and testament for the final disposition of his/her furniture and possessions located at Trinity Landing, for burial and payment of funeral expenses and for the appointment of a personal representative. If removal of Resident's property is not accomplished within thirty (30) days after termination of residency, Trinity Landing may remove and place in storage with a bonded moving or storage company, all of Resident's property and possessions, and Resident or Resident's estate, as the case may be, shall be charged for all costs associated with the storage. These provisions are subject to the rights of any remaining second Resident. Trinity Landing shall not be responsible for the loss of, or damage to, any property belonging to the Resident due to theft, mysterious disappearance, fire or any other cause. The Resident maintains the responsibility for obtaining desired insurance protection covering any such liability.

**D. Indebtedness to Trinity Landing and LSA Affiliates.** To the extent allowed by applicable law, Trinity Landing and other LSC affiliates shall have a preferred claim against the estate of the Resident for any care furnished or for any funds which may be advanced for the residency or care of the Resident which may remain unpaid, and any personal property or real estate which the Resident owns shall stand as security for and is hereby pledged to the payment of any unpaid claims due to Trinity Landing and other LSC affiliates. To the extent allowed by applicable law, the Resident for himself/herself, his/her heirs and legal representatives, hereby waives any and all claims which the Resident might have to exemption and agrees that these personal assets shall be liable for any debts owed Trinity Landing and other LSC affiliates by Resident.

### **E. Casualty Loss, Condemnation**

- (a) **Total Destruction.** If Resident's Residence at Trinity Landing is totally destroyed or damaged by fire or other casualty not occurring through fault or negligence of Trinity Landing or those employed by or acting for Trinity Landing, that the same cannot be repaired and restored within a period of ninety (90) days, this Agreement shall absolutely cease and terminate, and the Monthly Fee shall abate for the balance of the term as of the date of the casualty. Trinity Landing will maintain "property" insurance coverage to cover the building and contents losses sustained because of the necessary termination of operations from an insured peril.

- (b) **Partial Destruction.** If the damage caused as described in Section 10(a) above is only partial, so that the Resident's Residence can be reasonably restored within a period of ninety (90) days to its condition prior to the partial destruction, Trinity Landing may, at its option, terminate this Agreement, provide alternative temporary housing, or restore Trinity Landing to such condition reserving the right to enter the Residence for that purpose. In any event, the Monthly Fee shall be reduced during the time Trinity Landing is in possession, taking into account the extent that the Residence is rendered untenable and the duration of Trinity Landing's possession. Trinity Landing will maintain "business income" and "extra expense" insurance coverage to cover losses sustained because of the necessary suspension of operations from an insured peril.
- (c) **Condemnation.** If Trinity Landing is taken or condemned for a public or quasi-public use or a deed in lieu is given, in whole or in part, so that Trinity Landing can no longer be operated reasonably in the opinion of Trinity Landing's Board of Directors, this Agreement shall terminate as the date title shall rest in the condemner, and the Monthly Fee shall abate. In the event of condemnation, the Resident waives all claims against Trinity Landing, and Resident agrees that he/she will not make or be entitled to any claim or recovery against the condemning authority.

**F. Government Eligibilities.** Should either Trinity Landing or the Resident be eligible for federal, state or other funds on behalf of the Resident, nothing in this Agreement shall be construed so as to make either party ineligible for such funds, and the Resident expressly waives any provision in this Agreement which might now or hereafter be in conflict with any federal, state or other law or regulations, and agrees to apply for and cooperate in obtaining such benefits.

**G. Liability of Trinity Landing.** The death of the Resident will cancel any and all obligations or liability of Trinity Landing under the terms of this Agreement.

**H. Rights of Management.** The absolute rights of management are reserved by Trinity Landing. Trinity Landing reserves the right to accept or reject any person for residency. The rights of the Residents do not include any right to participate in the management of Trinity Landing, to determine admissions or terms of admission of any other Resident, to alter common areas within Trinity Landing, or to make unapproved alterations to their Residence. Resident agrees to allow Trinity Landing, including its employees and agents, to enter the Residence for purposes of housekeeping, repairs, maintenance, inspection, and in the event of an emergency.

**I. Relationships between Residents and Staff.** Trinity Landing is built on mutual respect and instruct its staff to be cordial and helpful to the Resident. The relationship is to remain professional. Employees must not be delayed or deterred by Residents in the performance of their duties. Trinity Landing is solely responsible for the supervision of staff. Complaints or request for special assistance must be made to the appropriate supervisor. Giving gratuities or bequests to employees or employees' families is not permitted. You will not employ Trinity landing employees nor hire former Trinity Landing employees without the prior written consent of the Executive Director.

**J. Durable Power of Attorney.** Resident agrees to execute under seal and maintain in effect a Durable Power of Attorney that is valid under North Carolina law and will survive Resident's incapacity or mental incompetence.

This Durable Power of Attorney may be effective only upon certification by a licensed physician that Resident is incapacitated or mentally incompetent, and shall designate as Resident's attorney-in-fact a bank or some responsible person of his/her choice to act for him/her managing his/her financial affairs and in filing for insurance and/or other benefits under private and public assistance programs in as full and complete a manner as Resident could do if acting personally for himself/herself. Resident shall deliver a fully executed original of this Durable Power of Attorney to Trinity Landing prior to occupancy of the Residence.

**K. Binding Effect.** The covenants and conditions of this Agreement shall bind and benefit respectively Trinity Landing and its successors and assigns, and Resident and his/her heirs, personal representatives, successors and assigns, except as herein otherwise specified in this Agreement. This Agreement, together with the rules and regulations provided for, shall constitute the full and entire Agreement and understanding between the parties. There are no restrictions, promises, warranties, covenants or undertakings, other than those set forth or referred to in this Agreement. This Agreement, the Exhibits to this Agreement, and other documents and Agreements referred to herein supersede all prior Agreements and undertakings between the parties with respect to this subject matter.

**L. Interruptions.** Trinity Landing shall not be required to perform any condition, term or covenant in this Agreement so long as such performance is delayed or prevented by force majeure, which shall mean acts of God, strikes, material or labor shortages or failures, lockouts, restrictions by any governmental authority, civil riot, floods and any other cause not reasonably within the control of Trinity Landing and which by the exercise of ordinary care Trinity Landing is unable, wholly or in part, to prevent or overcome.

**M. Severability.** If any clause or provision of this Agreement should be illegal, invalid or unenforceable, these provisions shall be deemed to be severable and the remainder of this Agreement shall not be affected by this action. In lieu of the clause or provision that is illegal, invalid, or unenforceable, there shall be substituted a clause or provision as similar in terms to the illegal, invalid, or unenforceable clause or provision as may be legal, valid and enforceable. No amendment of this Agreement will be valid and enforceable unless in writing and executed by the Executive Director and Resident except that management may amend this Agreement from time to time so that this Agreement complies with applicable laws, rules and regulations of the Federal, State or local government.

**N. Governing Law.** This Agreement will be governed by and construed under the laws of the State of North Carolina.

**O. Execution.** This Agreement has been executed on behalf of Trinity Landing by its duly authorized agent. No officer, director, agent or employee of Trinity Landing shall have any personal liability hereunder to Resident under any circumstances.

**P. Waiver.** No waiver of any term or condition of this Agreement shall be effective unless made in writing and executed by the parties to the Agreement. Nor shall any waivers be deemed to excuse the performance of any act other than those specifically referred to in the written notice of waiver. Any failure of Trinity Landing to insist upon strict and/or prompt performance of the requirements, covenants, terms or conditions of this Agreement, and/or the acceptance of such performance thereafter, will not constitute or be construed as a waiver or the relinquishment of Trinity Landing's right to thereafter enforce the same strictly in the event of a continuing or subsequent default on the part of the Resident.

**Q. Interruption.** The captions contained herein are for convenience and reference only and in no way define, limit, or describe the scope or intent of this Agreement or affect any of the terms and provisions of this Agreement. Any reference expressed in any gender shall be deemed to include each of the other genders, and the singular shall be deemed to include the plural and vice versa, unless the context otherwise requires.

**R. Tobacco Policy.** The use of tobacco in any form by residents, guests, employees, contractors or any other person is prohibited in any area within the confines of the Trinity Landing campus.

**S. Notice.** All notices and other communication hereunder shall be in writing and shall be deemed given if delivered personally or mailed by first class mail (postage paid) to the persons at the following addresses (or at such other address for a party as shall be specified by like notice):

(a) If to Trinity Landing:

- (i) LUTHERAN RETIREMENT CENTER - WILMINGTON, INC.  
d/b/a TRINITY LANDING  
5215 Junction Park Circle, Suite 102  
Wilmington, N. C. 28412-2287

(b) If to the Resident:

- (i) If before Occupancy, as follows:

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- (ii) If after Occupancy, at the Residence.

**T. Multiple Originals.** This Agreement shall be executed in multiple originals, so that each Resident and Trinity Landing shall retain an original, fully executed document.

**U. Acknowledgement of Receipt.** Resident acknowledges that he has received an executed copy of this Agreement, including Addendums I through V.

IN WITNESS WHEREOF, the parties hereto duly executed this Agreement under seal as of the day and year first above written.

LUTHERAN RETIREMENT CENTER –  
WILMINGTON, INC., d/b/a/  
TRINITY LANDING

By: \_\_\_\_\_  
Executive Director

\_\_\_\_\_  
Witness

\_\_\_\_\_  
Resident

\_\_\_\_\_  
Witness

\_\_\_\_\_  
Resident

Date: \_\_\_\_\_



**Trinity Landing  
Continuing Care Retirement Community  
Disclosure of Services**

Lutheran Retirement Center-Wilmington, Inc. dba Trinity Landing is part of a Continuing Care Retirement Community licensed as Trinity Landing. Trinity Landing is comprised of three entities; Lutheran Retirement Center-Wilmington, Inc. is the entity that provides independent living services; Lutheran Home-Wilmington, Inc. is the entity that provides skilled nursing services; and Lutheran Home-Wilmington, Inc. is the entity that holds assets for Lutheran Home-Wilmington, Inc.

Residents of the Trinity Landing campus will have priority access to both levels of care as many times as needed as long as admission requirements are met.

**Admission to the independent living residences, Lutheran Retirement Center-Wilmington, Inc., requires that a resident meet the below requirements:**

- **Health:** Each independent living Resident must have sufficient physical and mental capacities to live independently without posing a danger to his/her health or to the health and safety of other Trinity Landing residents and staff. The Resident will be required to provide a Personal Health Application.
- **Financial:** The Resident shall have furnished information to Trinity Landing with respect to the Resident's financial resources demonstrating that the Resident has the financial income and assets to pay the Entrance fee, the Monthly Fee and the future adjustments of these charges during the term of this Agreement.
- **Age:** The Resident must be at least 62 years of age at the time he or she occupies an Apartment or Villa at Trinity Landing, with an exception in the case of one of two married Residents.

**Skilled nursing services are provided at Lutheran Home-Wilmington, Inc. and are available to those who meet the Trinity Grove admission requirements, which include but are not limited to:**

- A resident has a medical condition(s) that requires 24/7 interventions and/or monitoring by the licensed personnel of a skilled nursing facility; a resident requires skilled nursing and therapy care that can only be safely and effectively performed by, or under the supervision of, professionals or technical personnel.
- Must have a payor source to pay for the services the facility is providing.
- The facility must determine they are able to meet the needs of each resident, which will be evaluated when/if skilled nursing services are needed.

In the event a Resident requires a higher level of care and there is no availability at Trinity Grove, or the resident does not qualify for admission at Trinity Grove, Trinity Grove will assist the Resident in finding another health care center as close as possible to the quality and price of Trinity Grove.

If a resident has a temporary stay from independent living to skilled nursing, a Resident will continue to pay the Monthly Fee for their residence at Lutheran Retirement Center-Wilmington, Inc. If a Resident has a permanent transfer from independent living to skilled nursing, the Resident will continue paying the Monthly Fee and any other applicable fees until the residence is vacated including the return of the keys to the residence.

**Charges**

Charges at Lutheran Home-Wilmington, Inc. for skilled nursing will be incurred at the published per diem rate for the accommodations occupied by the Resident, plus other charges for other services not included in such per diem rate.

Charges at Lutheran Retirement Center-Wilmington, Inc. for an independent living apartment or villa will be incurred at the published rate.

As a resident entering the Trinity Landing Continuing Care Retirement Community, I understand that all the stated levels of care will be offered to me with priority access as long as I meet the admission requirements. Each level of care will require its own separate contract at time of admission to that specific level of care.

**THE UNDERSIGNED HAVE READ, DO UNDERSTAND AND BEEN GIVEN A COPY OF THIS DISCLOSURE AS INDICATED BY THEIR SIGNATURES BELOW:**

Resident \_\_\_\_\_ Date \_\_\_\_\_

Resident Representative \_\_\_\_\_ Date \_\_\_\_\_

Relationship to Resident (circle all that apply): Financial Legal Personal Legal Other (explain) \_\_\_\_\_

Facility Representative \_\_\_\_\_ Date \_\_\_\_\_

Witness: \_\_\_\_\_ Date \_\_\_\_\_